

North Broward Hospital District Board of Commissioners
1601 South Andrews Avenue, Suite 100, Fort Lauderdale, FL 33316

**REGULAR BOARD MEETING
4:00 p.m., Wednesday, August 31, 2022**

The Board of Commissioners Regular Board Meeting of the North Broward Hospital District was at the Broward Health Sports Medicine Building, 1601 S. Andrews Avenue, Suite 100, Fort Lauderdale, FL 33316.

1. **NOTICE**

Notice and Agenda, titled EXHIBIT I and EXHIBIT II, are attached to the official meeting book archived at the Board of Commissioners' Office. Supporting documents, if applicable, are attached to these minutes, titled EXHIBIT III. Exhibits are presented for consideration of the Board.

2. **CALL TO ORDER**

There being a quorum present, the meeting was called to order by Chair Stacy L. Angier at 4:10 p.m.

3. **ROLL CALL**

Present:

Commissioner Jonathan K. Hage
Commissioner Levi G. Williams, Jr.
Commissioner Ray T. Berry
Commissioner Nancy W. Stamper
Commissioner Paul C. Tanner, Secretary/Treasurer
Commissioner Christopher J. Pernicano, Vice Chair
Commissioner Stacy L. Angier, Chair

Senior Leadership

Additionally Present:

Shane Strum, President, Chief Executive Officer
Alan Whaley, EVP, Chief Operating Officer
Linda Epstein, Corporate General Counsel

4. **THE PLEDGE OF ALLEGIANCE**

The Pledge of Allegiance was led by Commissioner Ray T. Berry.

5. **PUBLIC COMMENTS**

Chair Angier opened the floor for public comments, in which there were none.

6. **APPROVAL OF MINUTES**

6.1. Approve Special Board Tax Announcement Meeting Minutes dated July 20, 2022

Without objection, Chair Angier approved the minutes, dated July 20, 2022.

Motion *carried* without dissent.

North Broward Hospital District Board of Commissioners
1601 South Andrews Avenue, Suite 100, Fort Lauderdale, FL 33316

6.2. Approve Regular Board Meeting Minutes dated July 27, 2022

Without objection, Chair Angier approved the minutes, dated July 27, 2022.

Motion *carried* without dissent.

7. INTRODUCTIONS / RECOGNITIONS

7.1. Physician Introduction, James Roach, D.O., BHMC Chief Medical Officer and System Chief of Emergency Medicine for Broward Health (Presenter - Shane Strum, President, CEO)

Mr. Strum introduced and shared Dr. Roach's educational and career background, which included a tenure at the District from 2006 - 2016. Dr. Roach stated that as the Medical Director for 911 Dispatch, his passion enveloped the entire patient experience. This included interfacing the 911 dispatch call through the care given at the Intensive Care Unit. He also noted that it has been an honor to serve at the District on this level.

7.2. Quarterly Distinguished Physician Award, BHMC, Distinguished Physician Award, Dr. Patricia Rowe-King (Presenter - Dr. Sunil Kumar)

Dr. Kumar invited Dr. Lenchus, Chief Medical Officer and Heather Havericak, CEO, BHMC, to share background and present Dr. Patricia Rowe-King with the Distinguished Physician Award. Dr. Rowe-King shared that it had been a privilege to serve the District over the last 26 years.

8. MEDICAL STAFF CREDENTIALING REPORTS (Presenter - Dr. Joshua Lenchus, SVP, Chief Medical Officer)

- 8.1.) Broward Health North
- 8.2.) Broward Health Imperial Point
- 8.3.) Broward Health Coral Springs
- 8.4.) Broward Health Medical Center
- 8.5.) Core Privilege Form(s)

MOTION It was *moved* by Commissioner Stamper, *seconded* by Commissioner Williams, that:

The Board of Commissioners of the North Broward Hospital District approve Medical Staff Credentialing Reports and Core Privilege Forms, as presented.

Motion confirmed by roll-call vote:

YES Commissioner Jonathan K. Hage
YES Commissioner Levi G. Williams, Jr.
YES Commissioner Ray T. Berry
YES Commissioner Nancy W. Stamper

North Broward Hospital District Board of Commissioners
1601 South Andrews Avenue, Suite 100, Fort Lauderdale, FL 33316

YES Commissioner Paul C. Tanner, Secretary/Treasurer
YES Commissioner Christopher J. Pernicano, Vice Chair
YES Commissioner Stacy L. Angier, Chair

Motion *carried* 7/0.

9. **CHIEF MEDICAL STAFF UPDATES**

Medical staff updates were given by Dr. Kumar for Broward Health Medical Center, Dr. Narvaez for Broward Health Imperial Point, Dr. Penate for Broward Health Coral Springs, and Dr. Boyar for Broward Health North.

Said reports highlighted each of the facilities' objectives, events, and awards received over the past month.

- 9.1.) Broward Health Medical Center
- 9.2.) Broward Health Imperial Point
- 9.3.) Broward Health Coral Springs
- 9.4.) Broward Health North

10. **PRESENTATIONS**

- 10.1. CEO Update (Presenter - Shane Strum, President, Chief Executive Officer)

Mr. Strum presented his full monthly report, highlighting the five pillars (Quality, Service, People, Growth, and Finance) of the organization and the progress at each of the facilities.

The following videos were shared:

- Broward Health Imperial Point patient, Marvin Weiner, who made an incredible \$5.5 million donation to the District, as a gesture of gratitude for our dedicated caregivers.
- Employees honored for tenure and extraordinary service at the *Brightest Stars and Service Awards* Gala. Noted an honorable mention of 45-years and 50-years of service.
- Channel 7 News:
 - o The video featured cancer survivor, Nancy Smith who prepared home-cooked meals for medical staff that saved her life as a token of gratitude for the BHMC medical staff that took care of her.

Mr. Strum noted that Dr. Joshua Lenchus, had been promoted as Broward Health's Chief Medical Officer, after serving as the system's interim since July 2021.

In addition, Mr. Strum introduced the following new executive hires:

- Alan Whaley, Chief Operating Officer
- Jennifer Connelly-Rosati, Chief Financial Officer, BHMC

North Broward Hospital District Board of Commissioners
1601 South Andrews Avenue, Suite 100, Fort Lauderdale, FL 33316

- Matthew Garner, Interim Chief Executive Officer, BHN
- Jodi Pearl, Director, Grants Administration
- Jennifer Smith, Vice President, Corporate Communications and Marketing

11. CONSENT AGENDA

11.1. Approval to set a Human Resources Committee meeting in October 2022 to ratify the Fiscal Year-22 performance appraisals and review fair market compensations assessments for each Board Report

11.2. Approval to combine the November 2022 and December 2022 Committee and Board Meetings, to be held on Wednesday, November 30, 2022

11.3. Approve Commissioner Christopher Pernicano and Commissioner Ray Berry to serve as the members on the Expedited Credentialing Committee created under the Board's Bylaws, Codified Resolutions, and Medical Staff Bylaws for the review and approval of credentialing and recredentialing of practitioners on the District's four medical staffs.

11.4. BHPG, Approval to renew a two-year employment agreement with Dr. Yordanka Reyna up to the 79th percentile for the provision of Advanced Heart Failure and Transplant Cardiology at Broward Health

11.5. BHPG, Approval to renew a two-year employment agreement with Dr. Angelica Garzon up to the 84th percentile for the provision of Pediatric Hematology Oncology Services at Broward Health

11.6. Approval to enter into contracts for an aggregate total spend of up to two million dollars to pay for the Locums Tenens services to support the on-call requirements of the Level I and Level II Trauma Services

11.7. Approve amended motion to enter into a new agreement with BD (CareFusion) not to exceed an overall cost of \$22 million over a nine (9) year term

11.8. Approval to authorize and empower the District's Chief Executive Officer, Chief Financial Officer, and their respective delegates to secure funding through financing or other credit arrangements upon such terms and conditions and at such rates and charges that, in their discretion, they deem advisable, necessary, or appropriate in the manner most favorable to the District, and to take all such action, sign and deliver all such instruments and documents, to execute in the name and on behalf of the District, and to pay all such expenses in connection herewith in order to fully carry out the intent and to accomplish the purposes of entering into a new agreement with BD (CareFusion)

MOTION It was *moved* by Commissioner Stamper, *seconded* by Commissioner Hage, that:

The Board of Commissioners of the North Broward Hospital District approve items 11.1 through 11.8 on the Consent Agenda.

Motion confirmed by roll-call vote:

YES Commissioner Jonathan K. Hage

YES Commissioner Levi G. Williams, Jr.

North Broward Hospital District Board of Commissioners
1601 South Andrews Avenue, Suite 100, Fort Lauderdale, FL 33316

YES Commissioner Ray T. Berry
YES Commissioner Nancy W. Stamper
YES Commissioner Paul C. Tanner, Secretary/Treasurer
YES Commissioner Christopher J. Pernicano, Vice Chair
YES Commissioner Stacy L. Angier, Chair

Motion *carried* 7/0.

12. DISCUSSION AGENDA

- 12.1. Review of Current Committee Membership
 - 12.1.1. Committee Member Elections (Presenter - Stacy L. Angier, Chair)
 - 12.1.2. Committee Officer Elections (Presenter - Stacy L. Angier, Chair)

MOTION It was *moved* by Commissioner Williams, *seconded* by Commissioner Stamper, that:

The Board of Commissioners of the North Broward Hospital District adopt new Committee Memberships and Officer Assignments within the various committees.

Committee	Members
Audit Committee	Ray Berry/Chair, Christopher Pernicano/Vice, Stacy Angier/Member, William Benson/External Expert, Vacant/External Expert
Building Committee	Jonathan Hage/Chair, Levi Williams/Vice, Ray Berry/Member
Compliance and Ethics Committee	Nancy Stamper/Chair, Ray Berry/Vice, Stacy Angier/Member, Christopher Pernicano/Member, Levi Williams/Member, Jonathan Hage/Member, Paul Tanner/Member
Finance Committee	Paul Tanner/Chair, Ray Berry/Vice, Nancy Stamper/Member, Stacy Angier/Member, Christopher Pernicano/Member, Levi Williams/Member, Jonathan Hage/Member
Governance Committee	Stacy Angier/Chair, Ray Berry/Vice, Nancy Stamper/Member, Christopher Pernicano/Member, Levi Williams/Member, Jonathan Hage/Member, Paul Tanner/Member
Human Resources Committee	Stacy Angier/Chair, Ray Berry/Vice, Levi Williams/Member
Joint Conference Committee	Stacy Angier/Chair, Levi Williams/Vice, Nancy Stamper/Member, Ray Berry/Member, Christopher Pernicano/Member, Jonathan Hage/Member, Paul Tanner/Member
Legal Affairs and Governmental Relations Committee	Nancy Stamper/Chair, Levi Williams/Vice, Stacy Angier/Member, Ray Berry/Member, Christopher Pernicano/Member, Jonathan Hage/Member, Paul Tanner/Member
Pension and Investment Committee	Christopher Pernicano/Chair, Paul Tanner/Vice, Ray Berry/Member
Quality Assessment and Oversight Committee	Ray Berry/Chair, Nancy Stamper/Vice, Stacy Angier/Member
Risk Management and Claims Review Committee	Nancy Stamper/Chair, Jonathan Hage/Vice, Ray Berry/Member
Broward Health Foundation	Jonathan Hage
Children's Diagnostic and Treatment Center	Stacy Angier
Broward Health Imperial Point Community Relations Council	Jonathan Hage
Broward Health Coral Springs Community Relations Council	Nancy Stamper
Broward Health North Community Relations Council	Paul Tanner
Broward Health Medical Center Community Relations Council	Ray Berry
Senior Services Community Relations Council	Nancy Stamper
Primary Care Community Relations Council	Levi Williams

North Broward Hospital District Board of Commissioners
1601 South Andrews Avenue, Suite 100, Fort Lauderdale, FL 33316

Motion confirmed by roll-call vote:

YES Commissioner Jonathan K. Hage
YES Commissioner Levi G. Williams, Jr.
YES Commissioner Ray T. Berry
YES Commissioner Nancy W. Stamper
YES Commissioner Paul C. Tanner, Secretary/Treasurer
YES Commissioner Christopher J. Pernicano, Vice Chair
YES Commissioner Stacy L. Angier, Chair

Motion *carried* 7/0.

12.2. Bylaws Amendment (Presenter - Commissioner Ray T. Berry)

In regard to the annual selection of officers, discussion ensued regarding a proposed Bylaw Amendment versus a Policy and Procedure placed as an alternate solution.

12.3. Investing back into Broward Health (Presenter - Commissioner Ray T. Berry)

Discussion ensued regarding an action plan to address facility improvements that will enhance the patient experience.

AMENDED MOTION It was *moved* by Commissioner Berry, *seconded* by Commissioner Hage, that:

The Board of Commissioners of the North Broward Hospital District accept the amended motion for the Building Committee to meet on October 12, 2022, at a time to be set, to review strategies and identifying needs for facilities of Broward Health systemwide and appropriate funding to meet those needs within a specific period of time.

Motion confirmed by roll-call vote:

YES Commissioner Jonathan K. Hage
YES Commissioner Levi G. Williams, Jr.
YES Commissioner Ray T. Berry
YES Commissioner Nancy W. Stamper
YES Commissioner Paul C. Tanner, Secretary/Treasurer
YES Commissioner Christopher J. Pernicano, Vice Chair
YES Commissioner Stacy L. Angier, Chair

Motion *carried* 7/0.

North Broward Hospital District Board of Commissioners
1601 South Andrews Avenue, Suite 100, Fort Lauderdale, FL 33316

12.4. Presentation of Epic/Cerner Analysis (Presenter - Lydon Neumann, CFCHE, Vice President at Impact Advisors)

Mr. Neumann and Mr. Ted Reynolds, Vice President, Impact Advisors, presented the following:

- Project Overview & Update
- Options Cost Analysis/Review:
 1. Oracle Cerner Clinical Steady State + RevElate Revenue Cycle System Replacement
 2. Oracle Cerner Clinical Uplift & Enhance + RevElate Revenue Cycle System Replacement
 3. Epic Direct
 4. Epic Symphony supported by Memorial Healthcare System
- High Level Option Comparison
 - Cost model
 - Annual Summary – Overview of 4 options of capital and reoccurring costs. Noted that every 5 years beginning in Year 2 includes workstation refresh costs.
 - Staffing Comparison Between Options
- Timeline Review
- Survey Results
- Next Steps

Based on the discussion that ensued, Mr. Jeff Sturman, MHS Senior Vice President and Chief Digital Officer, confirmed that comparative data across the industry, including the benefits of *shared financial risk* within EHR options, a review with global assumptions regarding accounts receivable, collection ratios, etc., will be presented to the Board at a future meeting.

13. COMMENTS BY COMMISSIONERS

Closing comments were given by the Commissioners.

14. NEXT REGULAR BOARD MEETING

The next regularly scheduled Board of Commissioner's Meeting will be held on Wednesday, September 28, 2022, at 4:00 p.m. at the Broward Health Sports Medicine Building, 1601 S. Andrews Avenue, Suite 100, Fort Lauderdale, FL 33316.

15. ADJOURNMENT

There being no further business on the agenda, the Chair adjourned the meeting at 6:50 p.m.

Respectfully submitted,
Commissioner Paul C. Tanner, Secretary/Treasurer