



Supplemental Packet

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Minnesota State

FY2023 and FY2024 Annual Undergraduate Tuition And Fee Rates Based on Full Year Equivalent (30 credits)

Institution	FY2023 Annual Tuition	FY2024 Annual Tuition	FY2024 Annual Tuition Increase	FY2024 Tuition % Change	FY2023 Annual Tuition & Fees	FY2024 Annual Tuition & Fees	FY2024 Annual Tuition & Fee Increase	FY2024 Tuition & Fee % Change
STATE COLLEGES								
Alexandria Technical & Community College	\$5,478	\$5,478	\$0	0.0%	\$6,108	\$6,214	\$106	1.7%
Anoka-Ramsey Community College	\$4,942	\$4,942	\$0	0.0%	\$5,655	\$5,657	\$2	0.0%
Cambridge	\$4,942	\$4,942	\$0	0.0%	\$5,629	\$5,629	\$0	0.0%
Coon Rapids	\$4,942	\$4,942	\$0	0.0%	\$5,682	\$5,685	\$3	0.1%
Anoka Technical College	\$5,693	\$5,693	\$0	0.0%	\$6,267	\$6,267	\$0	0.0%
Central Lakes College	\$5,424	\$5,424	\$0	0.0%	\$6,119	\$6,187	\$68	1.1%
Century College	\$5,475	\$5,475	\$0	0.0%	\$6,105	\$6,192	\$88	1.4%
Dakota County Technical College	\$5,759	\$5,759	\$0	0.0%	\$6,419	\$6,580	\$161	2.5%
Fond du Lac Tribal & Community College	\$5,418	\$5,418	\$0	0.0%	\$5,998	\$5,998	\$0	0.0%
Hennepin Technical College	\$5,342	\$5,342	\$0	0.0%	\$5,939	\$5,941	\$2	0.0%
Inver Hills Community College	\$5,420	\$5,420	\$0	0.0%	\$6,007	\$6,050	\$43	0.7%
Lake Superior College	\$4,996	\$4,996	\$0	0.0%	\$5,768	\$5,768	\$0	0.0%
Minneapolis College	\$5,264	\$5,264	\$0	0.0%	\$6,098	\$6,128	\$30	0.5%
Minnesota North College	\$5,374	\$5,374	\$0	0.0%	\$5,969	\$6,004	\$35	0.6%
Minnesota State College Southeast	\$5,675	\$5,675	\$0	0.0%	\$6,294	\$6,398	\$104	1.7%
Winona	\$5,675	\$5,675	\$0	0.0%	\$6,308	\$6,398	\$90	1.4%
Red Wing	\$5,675	\$5,675	\$0	0.0%	\$6,280	\$6,398	\$118	1.9%
Minnesota State Community & Technical College	\$5,424	\$5,424	\$0	0.0%	\$5,976	\$5,976	\$0	0.0%
Fergus Falls	\$5,424	\$5,424	\$0	0.0%	\$6,020	\$6,020	\$0	0.0%
Detroit Lakes	\$5,424	\$5,424	\$0	0.0%	\$5,885	\$5,885	\$0	0.0%
Moorhead	\$5,424	\$5,424	\$0	0.0%	\$6,086	\$6,086	\$0	0.0%
Wadena	\$5,424	\$5,424	\$0	0.0%	\$5,915	\$5,915	\$0	0.0%
Minnesota West Community & Technical College	\$5,848	\$5,848	\$0	0.0%	\$6,484	\$6,484	\$0	0.0%
Normandale Community College	\$5,347	\$5,347	\$0	0.0%	\$6,321	\$6,321	\$0	0.0%
North Hennepin Community College	\$5,627	\$5,627	\$0	0.0%	\$6,313	\$6,313	\$0	0.0%
Northland Community & Technical College	\$5,626	\$5,626	\$0	0.0%	\$6,242	\$6,262	\$20	0.3%
East Grand Forks	\$5,626	\$5,626	\$0	0.0%	\$6,242	\$6,262	\$20	0.3%
Thief River Falls	\$5,626	\$5,626	\$0	0.0%	\$6,242	\$6,262	\$20	0.3%
Northwest Technical College	\$5,897	\$5,897	\$0	0.0%	\$6,227	\$6,237	\$10	0.2%
Pine Technical and Community College	\$5,223	\$5,223	\$0	0.0%	\$5,804	\$5,852	\$47	0.8%
Ridgewater College	\$5,473	\$5,473	\$0	0.0%	\$6,109	\$6,109	\$0	0.0%
Riverland Community College	\$5,585	\$5,585	\$0	0.0%	\$6,242	\$6,262	\$20	0.3%
Rochester Community and Technical College	\$5,565	\$5,565	\$0	0.0%	\$6,303	\$6,367	\$65	1.0%
St. Cloud Technical & Community College	\$5,391	\$5,391	\$0	0.0%	\$6,075	\$6,095	\$20	0.3%
Saint Paul College	\$5,486	\$5,486	\$0	0.0%	\$6,318	\$6,318	\$0	0.0%
South Central College	\$5,495	\$5,495	\$0	0.0%	\$6,151	\$6,151	\$0	0.0%
Average	\$5,471	\$5,471	\$0	0.0%	\$6,127	\$6,159	\$31	0.5%
STATE UNIVERSITIES								
Bemidji State University**	\$8,994	\$8,994	\$0	0.0%	\$10,063	\$10,095	\$32	0.3%
Metropolitan State University	\$8,571	\$8,571	\$0	0.0%	\$9,690	\$9,780	\$90	0.9%
Minnesota State University, Mankato	\$8,355	\$8,355	\$0	0.0%	\$9,442	\$9,490	\$47	0.5%
Minnesota State University Moorhead	\$8,838	\$8,838	\$0	0.0%	\$10,236	\$10,335	\$100	1.0%
St. Cloud State University	\$8,812	\$8,812	\$0	0.0%	\$10,119	\$10,154	\$35	0.3%
Southwest Minnesota State University	\$8,840	\$8,840	\$0	0.0%	\$10,119	\$10,305	\$187	1.8%
Winona State University*	\$8,388	\$8,388	\$0	0.0%	\$9,521	\$9,552	\$30	0.3%
Average	\$8,685	\$8,685	\$0	0.0%	\$9,884	\$9,959	\$74	0.8%
WEIGHTED SYSTEM AVERAGE	\$6,757	\$6,757	\$0	0.0%	\$7,630	\$7,679	\$49	0.6%

Weighted average based on actual FY2022 enrollment
 Note: Fees include revenue fund charged to all students, technology, athletics, health services, student activity/life, parking and statewide student association.
 * The parking fee is excluded from the calculation for Winona State University as it is only assessed to Rochester Center students.

Fiscal Year 2024 Fee Overview

The proposed fiscal year 2024 budget adheres to the board-established fee maximums. Annual increases proposed above 3 percent in aggregate are reviewed by the system office before they are allowed to move forward. Ten colleges brought forward no increases in fees for fiscal year 2024 while eleven colleges and four universities are increasing fees in aggregate by more than 3 percent for a full-time student. A listing of specific rates is provided in SP-3.

The requirement in Minnesota Statutes section 135A.0434 and Board Policy 2.8 Student Life requiring a referendum if student activity and athletic fees are raised by more than two percent was also followed. Additionally, where maximum fee rates were increased this year, four colleges and all seven universities plan to begin to move beyond the previous maximum for at least one fee, but most of those increases are in the range of 2 to 3 percent. Finally, two universities added the new discretionary sustainability fee.

Included below is individual college and university rationale for fee increases that were subject to referendums or where there were aggregate fee increases above \$45 annually for a full-time student.

Alexandria Technical and Community College: The overall fee increase of 16.9 percent is composed of a 21 cent (2 percent) increase in the technology fee, a 3 cent (2 percent) increase in the health services fee, an 8 cent (2 percent) increase in the parking fee, a \$1.73 (36.2 percent) increase in the student life/activity fee, and the addition of a new athletics fee of \$1.50. Because the student life/activity fee is being raised by more than 2 percent, a student referendum was required and passed, with 63 percent of those voting in favor. Reasons given for the increase include more money for existing and new student clubs and funding for proposed projects like a weight room. As a new fee, the athletics fee required a positive vote of the student government, which was accomplished at its February 16, 2023, meeting.

Central Lakes College: The overall fee increase of 9.7 percent is due to the addition of a new health services fee of \$2.00. All other fee increases come in at 1.5 percent. As part of the consultation and budgeting process, CLC students identified mental health support for students as a top priority and brought forward a proposal to the Student Life Committee to add a new Health Services Fee to support expansion of the mental health/therapy services for all CLC students. The CLC student senate leadership/officers and both student senates support the implementation of this new health services fee. Student Senate officers and Student Senate have been very engaged in establishing a Student Hub at CLC campuses to better meet the overall needs of students. The Student Hub includes a Food Pantry, Social Worker, Basic Needs Hub, including mental health/therapy supports, women's sexual/reproductive health clinic, community partners (i.e. Lutheran Social Services, Bridges of Hope to name a few) and Outdoor Recreation options.

Century College: The overall fee increase of 13.9 percent is composed of a 25 cent (2.4 percent) increase in the technology fee, a 3 cent (3.5 percent) increase in the health services fee, a 17 cent (4.9 percent) increase in the parking fee, a \$1.64 (34.5 percent) increase in the student life/activity fee, and an 83 cent (76.9 percent) increase in the athletics fee. The need to raise fees in excess of 3 percent was due to factors such as enrollment declines over the past 10 years while personnel expenses have increased. The college has utilized fund balance (with student fees and athletic fees) to avoid increases in the past, but balances were no longer available to sustain and grow services and programs that are supported by these fees. College administration met with student senate seven times this past year. At these meetings student senate was given detailed information pertaining to the budgets, tuition, fees, etc.

The student senate reviewed recommendations from a multitude of committees on campus, including student life, athletics, and the technology fee committees. The student senate in the end supported the proposed increase in fees. Because the student life/activity and athletics fees are being raised by more than 2 percent, student referendums were required on each and passed, with 66 percent and 64 percent of those voting in favor, respectively.

Dakota County Technical College: The overall fee increase of 24.3 percent is composed of an 8 cent (2.8 percent) increase in the parking fee, a 30 cent (2.9 percent) increase in the technology fee, a \$1.00 (13.4 percent) decrease to the student life/activity fee, a \$2.47 (239.8 percent) increase in the health services fee, and the addition of a new \$3.50 athletic fee. As stated in the consultation letter from the student senate:

The decision to increase the health fee was in response to the need for a permanent full-time mental health therapist with no additional cost to students. During FY23, the mental health therapist was funded through federal COVID relief dollars. After June 2023, the federal COVID relief money would no longer be available, thus the position would need to be college funded. After discussing with students across the campus, the Student Senate identified multiple barriers in access to mental health support—lack of insurance, lack of funds for co-pay, and lack of time to schedule due to class and other responsibilities. The increase in the health fee will provide funding for a permanent, full-time mental health therapist—allowing students to overcome these barriers.

The student letter goes on to explain that the decision to add an athletics fee was to balance the Student Life funded portion of the athletic budget without using reserves. Currently, items funded include home game expenses (referees), away game expenses (hotels, meals, busing), and administrative costs (conference fees, office supplies) for 6 teams. The above noted items shall still be funded using the athletic-funding guidelines noted in the 2018 version of the Student Life Budget Committee's bylaws. The addition of an athletics fee will also allow transitioning the Wellness Center annual operating expenses—originally funded from the Student Life fee—to the athletic fee so all students—regardless of participation in the athletics program—will benefit from this fee. The Wellness Center annual operating expense includes supplies and equipment maintenance.

With the addition of the athletics fee, the student life budget could be balanced with a fee reduction, ensuring an exceptional college experience outside the classroom. Over the past year—with the support of the Student Senate—club involvement and student activities have increased more than 100 percent from FY2022 to FY2023 and a growth in clubs and student life supports enrollment.

The college held two student referendums on the fee changes, one for the student life decrease/athletic fee creation, which passed by 93 percent, and on the health fee increase, which passed by 82 percent.

Inver Hills Community College: The overall increase of 7.3 percent is composed of a 1 cent (0.2 percent) increase in the parking fee, a 4 cent (3.1 percent) increase in the health services fee, a 39 cent (3.8 percent) increase in the technology fee, and a \$1.00 (22 percent) increase in the student life/activity fee. The student activity fee increase was driven by Student Senate recommendations and a student referendum. The referendum followed extensive outreach by the Student Senate, including open forums and multiple formal presentations to student, faculty, and staff stakeholder groups. Seventy-four percent of voting students supported the \$1.00 student activity/life fee increase. As a group, the remaining fee increases were kept to less than 3 percent.

Minnesota State College Southeast: The overall increase of 14.2 percent on the Winona campus and 19.5 percent on the Red Wing campus would bring fees into alignment at both campuses by increasing the student life/activity fee by \$3.00 (75 percent) on the Winona campus and \$3.94 (128.8 percent) on the Red Wing Campus. A student referendum was held on this increase and passed with 55 percent positive votes.

Pine Technical and Community College: The overall increase of 8.1 percent is composed of a \$1.00 (8.3 percent) increase in the technology fee and a 58 cent (15.9 percent) increase in the parking fee. Reasons for these increases are inflationary costs in software and other costs. These increases were discussed in consultation with students.

Rochester Community and Technical College: The overall increase of 8.7 percent is composed of a 15 cent (1.9 percent) increase in the student life/activity fee and a \$2.00 (20 percent) increase in the technology fee. RCTC's Technology Fee has been set at \$10 per credit since 2009 (13 years). Since this time, technology investments at the college have grown substantially in line with market and programmatic changes. The tech fee is not able to effectively support the ongoing demands for upgrades to both sustain existing technology and also plan for future innovation. This request was shared with the Student Government in early January. From there, a committee consisting of three students and the CIO met throughout the semester to review and discuss the rationale of the fee increase. The committee approved the fee increase in early March.

Metropolitan State University: The overall increase of 8 percent is composed of a \$1.00 (8.3 percent) increase in the parking fee and a \$2.00 (18.2 percent) increase in the technology fee. President Arthur, Vice President Kent (CFO), and Vice President Reed (CIO) consulted with Metro State University Student Association (MSUSA) extensively on the need and rationale for raising students' parking and tech fees. On parking rates, consultation also took place with bargaining units and ramp users, including a campus-wide survey. Parking rates for the students, employees, and daily visitors have not increased since the parking rate inception in 2015. MSUSA supported an increase to the Student Technology Fee of \$2 in FY2024 and \$1 in FY2025. Consultation in FY2025 will occur to confirm the approved increase. CIO Reed provided MSUSA with budget and planning details that demonstrated the impact on technology and services that are essential and valuable to our students. This increase will assist greatly in maintaining the technology and services our students use and expect, to support their academic and support service needs. As shown in consultation letters, the student association agreed with both fee increases.

Minnesota State University, Mankato: The overall increase of 4.4 percent is composed of a 15 cent (1.1 percent) increase in the combined union/recreational facilities fee, an 11 cent (2 percent) increase in the health services fee, 50 cent (4.3 percent) increase in the technology fee, a 37 cent (8.8 percent) increase in the athletics fee, and an 84 cent (9 percent) increase in the student life/activity fee. The rationale for the athletic fee increase is budget pressure caused by significant inflation in transportation costs and other areas, pressure from declining fee-paying enrollments, pressure from not increasing the rate in prior years, and excellence across the program. It should be noted that the university's current athletic fee rate of \$4.21 per credit is \$0.37 lower than the next highest funded institution with a division 1 hockey program. The rationale for the increase to the student activity fee is to maintain and improve student activity support, combat food insecurity, provide better support for student leaders, improve student retention, and combat significant inflationary pressures. As required by law, student referendums were held on each fee increase and both passed—the athletic fee increase with 76 percent of the vote and the student life fee with 80 percent of the vote.

Minnesota State University Moorhead: The overall increase of 7.1 percent is composed of a 20 cent (1.9 percent) increase in the technology fee, a 16 cent (2 percent) increase in the student life/activity fee, a \$1.02 (4 percent) increase in the revenue fund fee, a 75 cent (12 percent) increase in the health services fee, a 57 cent (12.4 percent) increase in the athletics fee, and the addition of a separate sustainability fee of \$1.40. All fee areas presented their budget history and fiscal year budget requests to the Student Fee Review Committee (SFRC). This student committee is made up of 9 students from the various fee areas and Student Senate. The individual fee area budget requests outlined their needs and how the additional funds would be spent if the cap increase was approved. Discussion in the SFRC included the possibility of a cap increase for certain fee areas and a new Sustainability Fee. All students on the SFRC agreed to support a 7.50 percent increase in student fees if the Board approved the cap increase. Since the athletic fee increase is over 2 percent, it required a student referendum and that passed with 73 percent of the vote.

Southwest Minnesota State University: The overall increase of 14.6 percent is composed of an 8 cent (1.9 percent) increase in the athletics fee, a 19 cent (2 percent) increase in the student life/activity fee, a 15 cent (3 percent) increase in the health services fee, a 47 cent (3 percent) increase in the revenue fund fee, a \$2.50 (21.7 percent) increase in the technology fee, and a \$2.88 (119 percent) increase in the parking fee. This year's technology fee committee voted to increase the technology fee to the new proposed maximum cap level. The request is to allow for additional staffing to enhance technology training, support, communications, and organizational resources for students. The Student Technology Fee Committee is comprised of a majority of students plus faculty and staff. The committee reviews all current and ongoing expenses paid by the technology fees.

The parking fee increase is not as much of an increase as it appears and will add efficiency to the system. SMSU has operated with a combined parking fee and parking permit process for over 20 years. Parking permits are purchased by users, and thus not included in the fee rate calculation. Through consultation with faculty and staff at meet-and-confers and with students at student government meetings, the eliminating of general parking permits was discussed (reserved parking permits still needed) and switching to just a parking fee process. Currently all students pay a parking fee of \$2.42 per credit. The new \$2.50 rate will be on all credits. On campus credits will be charged an additional \$2.80 parking fee per credit for a total of \$5.30 per credit. A full-time student (30 credits) would pay \$159.00 in parking fees in FY2024 as compared to \$170.39 for parking fees and a permit in FY2023, a savings to the students of \$11.39. Employees purchasing general parking will see an increase next year of approximately \$20 for a parking fee of \$210. General and specific reserved parking rates will also increase by about \$40 each. Switching to a fee system will eliminate the need to monitor lots for cars without parking permits and allow for ticketing of improper parking in only reserved, handicapped or no parking zones. This will also remove the need to send out visitor permits to those attending meetings or activities on campus. There has been little to no opposition for this change on campus.

Minnesota State
FY2023 and FY2024 Fee Rates Per Credit

Fee Type (Board Maximum)	Revenue		Technology (\$14 per credit)		Athletics ³ (\$75 per term)		Health services (\$90 per term)		Student activity/fee ¹ (\$174 per term)		Parking		Sustainability (\$20 per term)		Statewide student association		Total annual fee per FYE				
	Institution	FY2023	FY2024	FY2023	FY2024	FY2023	FY2024	FY2023	FY2024	FY2023	FY2024	FY2023	FY2024	FY2023	FY2024	FY2023	FY2024	FY2023	FY2024	\$ Change	% Change
STATE COLLEGES																					
Alexandria Technical & Community College	-	-	10.61	10.82	-	1.50	1.35	1.38	4.77	6.50	3.90	3.93	-	-	0.35	0.35	629.51	735.75	106.24	16.9%	
Anoka-Ramsey Community College	-	-	10.00	10.00	3.20	3.20	-	-	7.25	7.25	2.10	2.10	-	-	0.35	0.35	637.00	637.00	-	0.0%	
Cambidge	6.05	6.05	7.82	7.82	3.20	3.20	-	-	5.15	5.25	2.10	2.10	-	-	0.35	0.35	574.50	574.50	-	0.0%	
Coon Rapids	-	-	10.00	10.00	-	-	-	-	3.55	3.55	5.25	5.25	-	-	0.35	0.35	695.60	763.10	67.50	9.7%	
Anoka Technical College	-	-	11.01	11.18	4.32	4.38	-	2.00	5.65	5.74	2.50	2.50	-	-	0.35	0.35	630.00	717.60	87.60	13.9%	
Central Lakes College	-	-	10.30	10.60	-	-	0.85	0.89	4.76	6.40	-	-	-	-	0.35	0.35	660.00	810.50	150.50	24.3%	
Century College	3.45	3.62	10.50	10.75	1.08	1.91	1.03	3.50	7.44	6.44	2.83	2.95	-	-	0.35	0.35	560.50	560.50	-	0.0%	
Dakota County Technical College	-	-	10.00	10.00	-	-	-	-	7.00	7.00	3.00	2.00	-	-	0.35	0.35	597.30	597.30	-	0.0%	
Fond du Lac Tribal & Community College	-	-	10.59	10.59	-	-	1.28	1.28	3.90	3.97	3.79	3.79	-	-	0.35	0.35	587.10	630.18	43.08	7.3%	
Hennepin Technical College	-	-	10.30	10.69	-	-	1.28	1.32	4.55	5.55	3.69	3.10	-	-	0.35	0.35	771.90	771.90	-	0.0%	
Inver Hills Community College	-	-	10.00	10.00	2.88	2.88	-	-	7.61	7.61	5.00	5.00	-	-	0.35	0.35	834.00	864.00	30.00	3.6%	
Lake Superior College	7.00	7.50	12.00	12.50	-	-	3.00	3.00	5.45	5.45	-	-	-	-	0.35	0.35	595.50	630.00	34.50	5.8%	
Minneapolis College	-	-	10.00	11.00	-	-	-	-	7.50	7.65	2.00	2.00	-	-	0.35	0.35	630.00	723.00	93.00	14.8%	
Minnesota North College	-	-	12.00	12.00	-	-	2.25	2.25	4.00	7.00	2.50	2.50	-	-	0.35	0.35	604.00	723.00	119.00	19.5%	
Minnesota State College Southeast	-	-	12.00	12.00	-	-	2.25	2.25	3.00	7.00	2.50	2.50	-	-	0.35	0.35	604.00	723.00	119.00	19.5%	
Winona	-	-	10.00	10.00	-	-	-	-	9.38	9.38	2.00	2.00	-	-	0.35	0.35	555.50	595.50	40.00	7.2%	
Red Wing	-	-	10.00	10.00	-	-	-	-	3.00	3.00	2.00	2.00	-	-	0.35	0.35	460.50	460.50	-	0.0%	
Minnesota State Community & Technical College	-	-	10.00	10.00	-	-	-	-	3.00	3.00	2.00	2.00	-	-	0.35	0.35	661.50	661.50	-	0.0%	
Fergus Falls	-	-	10.00	10.00	-	-	-	-	4.00	4.00	2.00	2.00	-	-	0.35	0.35	490.50	490.50	-	0.0%	
Detroit Lakes	6.00	6.00	10.00	10.00	-	-	-	-	4.00	4.00	2.00	2.00	-	-	0.35	0.35	636.00	636.00	-	0.0%	
Moorhead	-	-	10.00	10.00	-	-	-	-	5.90	5.90	2.35	2.35	-	-	0.35	0.35	973.00	973.00	-	0.0%	
Wadena	-	-	10.00	10.00	-	-	3.00	3.00	5.50	5.50	3.20	3.20	-	-	0.35	0.35	655.20	655.20	-	0.0%	
Minnesota West Community & Technical College	7.50	7.50	10.71	10.71	-	-	-	-	4.40	4.40	9.50	9.50	-	-	0.35	0.35	655.20	655.20	-	0.0%	
Normandale Community College	-	-	11.14	11.14	-	-	2.25	2.25	5.90	5.90	3.20	3.20	-	-	0.35	0.35	616.50	636.00	19.50	3.2%	
North Hennepin Community College	-	-	10.60	11.25	-	-	-	-	6.60	6.60	3.00	3.00	-	-	0.35	0.35	616.50	636.00	19.50	3.2%	
Northland Community & Technical College	-	-	10.60	11.25	-	-	-	-	6.60	6.60	3.00	3.00	-	-	0.35	0.35	330.90	349.50	18.60	5.6%	
East Grand Forks	-	-	10.60	11.25	-	-	-	-	1.43	1.45	-	-	-	-	0.35	0.35	581.70	629.10	47.40	8.1%	
Thief River Falls	-	-	9.25	9.55	-	-	-	-	3.40	3.40	3.64	4.22	-	-	0.35	0.35	636.00	636.00	-	0.0%	
Northwest Technical College (Bemidji)	-	-	12.00	13.00	-	-	-	-	7.65	7.65	2.50	2.50	-	-	0.35	0.35	656.70	676.50	19.80	3.0%	
Pine Technical and Community College	-	-	10.00	10.00	-	-	0.85	0.85	7.77	7.77	3.60	3.60	-	-	0.35	0.35	738.00	802.50	64.50	8.7%	
Ridgevater College	-	-	10.40	10.95	-	-	0.64	0.75	7.96	8.11	4.75	4.75	-	-	0.35	0.35	684.00	703.50	19.50	2.9%	
Riverland Community College	-	-	10.00	12.00	-	-	2.00	2.00	7.40	7.50	3.25	3.25	-	-	0.35	0.35	831.00	831.00	-	0.0%	
Rochester Community and Technical College	-	-	10.25	10.50	-	-	1.55	1.65	4.00	4.00	9.33	9.33	-	-	0.35	0.35	655.50	655.50	-	0.0%	
St. Cloud Technical & Community College	-	-	11.00	11.00	-	-	2.50	2.50	6.50	6.50	2.50	2.50	-	-	0.35	0.35	655.50	655.50	-	0.0%	
Saint Paul College	-	-	10.00	10.00	-	-	-	-	-	-	-	-	-	-	0.35	0.35	655.50	655.50	-	0.0%	
South Central College	-	-	10.00	10.00	-	-	-	-	-	-	-	-	-	-	0.35	0.35	655.50	655.50	-	0.0%	

Minnesota State
FY2023 and FY2024 Fee Rates Per Credit

Fee Type (Board Maximum)	Revenue		Technology (\$14 per credit)		Athletics ¹ (\$75 per term)		Health services (\$90 per term)		Student activity/life ² (\$174 per term)		Parking		Sustainability (\$20 per term)		Statewide student association		Total annual fee per FYE				
	FY2023	FY2024	FY2023	FY2024	FY2023	FY2024	FY2023	FY2024	FY2023	FY2024	FY2023	FY2024	FY2023	FY2024	FY2023	FY2024	FY2023	FY2024	\$ Change	% Change	
Institution																					
STATE UNIVERSITIES																					
Bemidji State University ¹	12.50	12.50	11.25	11.60	4.58	4.67	5.83	6.45	8.75	8.90	-	-	7.50	9.00	0.80	0.80	1,069.00	1,100.88	31.88	3.0%	
Metropolitan State University	8.50	8.50	11.00	13.00	-	-	1.00	1.00	4.00	4.00	12.00	13.00	-	-	0.80	0.80	1,119.00	1,209.00	90.00	8.0%	
Minnesota State University, Mankato	13.70	13.85	11.50	12.00	4.21	4.58	5.52	5.63	9.37	10.21	-	-	-	-	1.40	0.60	1,037.22	1,134.56	97.34	4.4%	
Minnesota State University Moorhead	25.38	26.40	10.50	10.50	4.58	5.15	6.25	7.00	8.16	8.32	-	-	-	-	0.60	0.60	1,397.63	1,497.48	99.85	7.1%	
St. Cloud State University ⁴	24.40	25.13	12.00	12.36	6.10	6.22	74.26	76.49	12.50	12.75	-	-	-	-	0.60	0.60	1,306.52	1,341.58	35.06	2.7%	
Southwest Minnesota State University	15.68	16.15	11.50	14.00	4.32	4.40	4.92	5.07	9.53	9.72	2.42	5.30	-	-	0.80	0.80	1,278.60	1,465.16	186.56	14.6%	
Winona State University ⁵	16.36	16.66	7.74	7.96	4.58	4.67	6.25	6.44	7.03	7.22	-	-	-	-	0.80	0.80	1,133.76	1,164.03	30.27	2.7%	

¹ BSU: Charges based on 6 credits max per semester with health services, athletic fee, student activity and revenue fund. Students with 1-2 credits pay nothing for these fees. There's a flat \$7.50 charged per semester for a Green fee.

² WSU: A parking fee of \$4.75 is assessed only to the Rochester Center and is excluded from the fee calculation. Student union is \$8.82/credit calculated on 32 credits annually. Wellness is \$7.54/credit based on 24 credits annually.

³ Increases to Student Activity/Life and Athletics fees are legislatively limited to 2% EACH unless the campus conducts a referendum in which students support a larger increase.

⁴ CSU: Revenue fee includes a facilities fee for the Ahaood rec center and stadium. St Cloud SU charges a flat fee for health services to all students.

⁵ All-time student is typically 30 credits.

Minnesota State
Student Full Year Equivalent (FYE) FY2008-2026

Institution	Actual FY2008	Actual FY2009	Actual FY2010	Actual FY2011	Actual FY2012	Actual FY2013	Actual FY2014	Actual FY2015	Actual FY2016	Actual FY2017	Actual FY2018	Actual FY2019	Actual FY2020	Actual FY2021	Actual FY2022	Projected FY2023 (Mo/13)	Projected FY2024 (Mo/23)	Projected FY2025 (Mo/23)	Projected FY2026 (Mo/23)
Universities																			
Bandj State University	4,273	4,276	4,485	4,715	4,834	4,347	4,196	4,274	4,295	4,318	4,319	4,314	4,657	3,757	3,452	3,231	2,881	3,051	3,312
Metropolitan State University	4,245	5,059	5,412	5,550	6,058	6,266	6,192	6,052	6,102	6,118	6,054	5,912	5,827	5,757	5,283	4,837	4,576	4,526	4,576
Minnesota State University, Mankato	13,624	13,773	13,933	14,389	14,443	14,194	14,160	13,861	13,752	13,657	13,456	13,256	13,202	13,421	13,058	12,050	13,175	13,335	13,315
Minnesota State University Moorhead	6,528	6,558	6,733	6,812	6,574	6,167	5,987	5,697	5,316	5,378	5,297	5,258	5,166	4,893	4,495	4,167	3,839	3,878	3,878
St. Cloud State University	14,352	14,563	15,036	14,976	13,938	13,053	12,861	11,851	11,837	11,810	11,633	10,428	9,547	8,439	7,638	7,244	7,647	8,641	9,764
Southwest Minnesota State University	3,678	3,716	3,821	3,764	3,681	3,769	3,679	3,679	3,712	3,760	3,698	3,565	3,465	3,409	3,366	3,240	3,180	3,440	3,670
Wisconsin State University	2,992	3,172	3,391	3,234	3,544	3,459	3,267	3,149	2,890	2,890	2,857	2,816	2,749	2,610	2,603	2,580	2,625	2,565	2,565
Subtotal Universities	55,231	56,427	57,872	58,293	57,970	56,255	54,983	53,564	52,804	52,311	51,187	49,874	49,223	46,226	43,223	41,465	42,023	43,321	43,850
System Total	139,885	143,924	155,422	157,503	151,447	149,019	144,524	138,973	135,039	131,640	128,610	126,094	122,481	115,318	108,014	105,237	104,565	106,813	106,643

Change from Prior Year: 3.0% 2.9% 8.0% 1.6% -2.6% -1.3% -3.6% -3.8% -2.8% -2.6% -2.1% -2.1% -2.8% -5.5% -6.7% -2.5% -0.7% 2.2% -0.2%

Minnesota State Finance Division/FLEA

State Appropriation Distribution (also known as Master Green Sheet)
 FY2023 - FY2026 May 2023

	FY2023	FY2024	FY2025	FY2026
Institutional Basic Allocations				
Base	578,768,679	602,564,682	602,564,682	602,564,682
Campus Support/Inflation	22,500,000	61,500,000	60,500,000	38,000,000
FY2024-2025 Tuition Freeze		25,000,000	50,000,000	37,500,000
Tuition Replacement (15-19)	59,743,292	57,151,286	57,151,286	57,151,286
Subtotal Basic Allocations	661,011,971	746,215,968	770,215,968	735,215,968
Institutional Priority Allocations				
Collaboration	5,400,000	4,320,000	4,320,000	4,320,000
Workforce Education Priorities	5,112,000	5,112,000	5,112,000	5,112,000
Access and Opportunity	9,752,000	9,752,000	9,752,000	9,752,000
NHED - Range Voc Ed	900,696	900,696	900,696	900,696
Cook County Higher Education	300,000	300,000	300,000	300,000
Leveraged Equipment	7,278,000	7,278,000	7,278,000	7,278,000
Legislative Initiatives ¹	290,000	3,717,000	3,053,000	2,064,000
Rural College Support	5,700,000	5,700,000	5,700,000	5,700,000
Workforce Development Scholarships	4,500,000	4,500,000	4,500,000	4,500,000
Student Support, Basic Needs		3,158,000	3,158,000	3,158,000
Advanced Technology/Facilities		6,750,000	6,750,000	
Industry Sector Development		6,750,000	6,750,000	
Subtotal Institutional Priority Allocations	39,232,696	58,237,696	57,573,696	43,084,696
Systemwide Set Asides				
ISRS NextGen	8,000,000	8,000,000	8,000,000	8,000,000
ISRS NextGen System Contribution		4,600,000	4,600,000	4,600,000
Systemwide technology		1,500,000	1,500,000	1,500,000
Attorney General	900,000	900,000	900,000	900,000
Debt Service - system level	16,625,000	14,711,003	14,711,003	14,711,003
Enterprise Technology	20,443,682	20,443,682	20,443,682	20,443,682
Repair and Replacement	400,000	320,000	320,000	320,000
Leadership Transitions (Searches)	800,000	720,000	720,000	720,000
System audit program	1,200,000	1,050,000	1,050,000	1,050,000
PALS	1,981,651	1,981,651	1,981,651	1,981,651
System Procurement	700,000	700,000	700,000	700,000
Subtotal - Set Asides	51,050,333	54,926,336	54,926,336	54,926,336
TOTAL COLLEGE/UNIVERSITY ALLOCATIONS	751,295,000	859,380,000	882,716,000	833,227,000
One-Time Operation Support		50,000,000		
Learning Network of Minnesota	4,115,000	4,115,000	4,115,000	4,115,000
System Office	34,081,000	35,401,000	36,401,000	36,401,000
TOTAL STATE APPROPRIATION	789,491,000	948,896,000	923,232,000	873,743,000

FP&A May 2023
¹ Legislative initiatives Z-degree open text programs, online complaint reporting system, IRAP employer contribution unemployment insurance

**Minnesota State
FY2024
COLLEGE/UNIVERSITY ALLOCATION
(BASED ON FY2022 DATA)**

Inst ID	Institution Name	FY2022 FYE	Sum A thru E					F	G
			A Instruction & Academic Support	B Student Services & Institutional Support	C Facilities	D Student Success	E Research & Public Service	TOTAL ALLOCATION FRAMEWORK	% Share of Allocation Framework
0203	Alexandria TCC	1,696	7,072,208	5,047,702	1,387,970	0	20,256	13,528,136	1.80%
0152	Anoka Ramsey CC - Anoka TC	5,861	20,771,026	12,900,362	2,333,137	525,315	1,090	36,530,929	4.85%
0070	Bemidji SU & Northwest TC-Bemidji	3,963	15,907,453	11,149,238	2,120,064	84,675	31,563	29,292,992	3.89%
0301	Central Lakes College	2,464	9,134,332	6,860,158	1,857,393	24,000	21,129	17,897,012	2.37%
0304	Century College	5,140	18,571,583	11,190,795	1,921,478	52,000	29,273	31,765,128	4.21%
0211	Dakota County TC - Inver Hills CC	4,159	16,203,688	9,967,225	2,486,741	143,534	378,154	29,179,341	3.87%
0163	Fond du Lac Tribal & CC	706	2,208,907	4,082,256	558,600	0	0	6,849,763	0.91%
0204	Hennepin Technical College	2,625	12,399,188	7,961,869	2,823,071	238,893	0	23,423,030	3.11%
0302	Lake Superior College	2,551	10,103,713	7,272,036	1,157,831	0	2,859	18,536,439	2.46%
0076	Metropolitan State University	5,283	21,763,891	13,389,905	810,213	0	148,518	36,112,526	4.79%
0305	Minneapolis College	3,819	14,599,671	9,774,409	2,692,933	68,000	42,481	27,177,493	3.61%
0411	Minnesota North College (NHED)	2,635	10,227,823	8,030,011	2,974,817	550,043	227,365	22,010,059	2.92%
0213	Minnesota SC-Southeast	1,069	4,738,022	4,591,052	904,334	0	0	10,233,407	1.36%
0442	Minnesota State CTC	3,204	12,106,255	8,578,899	2,146,708	197,560	0	23,029,421	3.06%
0072	Minnesota SU Moorhead	4,495	18,547,598	10,808,837	2,383,144	8,000	171,588	31,919,165	4.24%
0071	Minnesota SU, Mankato	13,068	47,074,216	19,486,150	3,042,384	0	853,716	70,436,464	9.35%
0209	Minnesota West CTC	1,889	8,024,937	6,246,082	1,745,709	28,000	251,887	16,296,614	2.16%
0156	Normandale Community College	6,012	19,388,624	11,863,023	1,410,733	8,000	69,493	32,739,872	4.34%
0153	North Hennepin Community College	3,089	11,802,268	8,108,673	1,327,346	184,856	406	21,423,549	2.84%
0403	Northland CTC	1,563	7,457,299	5,567,509	1,467,040	0	11,875	14,503,722	1.92%
0205	Pine TCC	765	2,853,800	3,989,982	354,776	119,938	0	7,318,498	0.97%
0308	Ridgewater College	2,155	9,740,551	6,068,100	1,947,251	79,301	0	17,835,202	2.37%
0307	Riverland Community College	1,997	7,330,842	5,597,031	1,453,889	124,406	0	14,506,167	1.92%
0306	Rochester CTC	3,053	11,916,005	7,173,554	1,558,048	0	308,474	20,956,081	2.78%
0206	Saint Paul College	3,394	13,237,585	8,633,532	1,511,860	0	0	23,382,978	3.10%
0309	South Central College	1,785	8,999,152	5,908,363	1,244,970	0	15,891	16,168,376	2.15%
0075	Southwest Minnesota SU	3,366	10,341,601	11,664,377	1,917,752	0	86,285	24,009,995	3.19%
0073	St. Cloud SU	7,438	33,723,991	18,298,392	4,614,000	0	1,056,548	57,690,931	7.66%
0208	St. Cloud TCC	2,568	10,405,033	6,302,074	1,311,930	24,000	0	18,043,036	2.39%
0074	Wnona SU	6,023	25,397,888	12,735,991	2,592,840	0	107,931	40,834,650	5.42%
TOTAL			108,035					753,630,975	100.00%

**Minnesota State
FY2024
COLLEGE/UNIVERSITY ALLOCATION
(BASED ON FY2022 DATA)**

Inst ID	Institution Name	FY2023 Base Allocation	% Share of FY2023 Allocation	50% FY2023 Base % Share	50% Allocation Framework % Share	FY2024 Base Allocation	% Share of FY2024 Allocation	\$ Change Over FY2023	% Change Over FY2023
0203	Alexandria TCC	10,340,751	1.72%	5,710,365	5,960,183	11,670,548	1.76%	1,329,798	12.9%
0152	Anoka Ramsey CC - Anoka TC	28,251,541	4.70%	15,601,054	16,094,681	31,695,735	4.77%	3,444,194	12.2%
0070	Bemidji SU & Northwest TC-Bemidji	23,155,696	3.85%	12,787,029	12,905,813	25,692,842	3.87%	2,537,146	11.0%
0301	Central Lakes College	13,726,156	2.28%	7,579,852	7,885,008	15,464,861	2.33%	1,738,704	12.7%
0304	Century College	25,069,218	4.17%	13,843,713	13,994,979	27,838,692	4.19%	2,769,474	11.0%
0211	Dakota County TC - Inver Hills CC	23,293,858	3.87%	12,863,324	12,855,741	25,719,066	3.87%	2,425,208	10.4%
0163	Fond du Lac Tribal & CC	5,246,086	0.87%	2,896,991	3,017,847	5,914,838	0.89%	668,752	12.7%
0204	Hennepin Technical College	18,989,271	3.16%	10,486,247	10,319,644	20,805,891	2.48%	1,440,705	9.6%
0302	Lake Superior College	15,020,802	2.50%	8,294,781	8,166,725	16,461,506	4.79%	3,027,145	10.5%
0076	Metropolitan State University	28,771,238	4.79%	15,888,041	15,910,342	24,056,679	3.62%	2,176,082	9.9%
0305	Minneapolis College	21,880,617	3.64%	12,082,905	11,973,774	31,798,383	2.94%	1,749,540	9.9%
0411	Minnesota North College (NHED)	17,748,837	2.95%	9,601,255	9,697,122	19,498,377	1.34%	963,284	12.2%
0213	Minnesota SC-Southeast	7,917,538	1.32%	4,372,219	4,508,602	8,880,822	3.09%	1,717,348	9.1%
0442	Minnesota State CTC	18,823,693	3.13%	10,394,812	10,146,229	20,541,041	4.32%	2,225,834	8.4%
0072	Minnesota SU Moorhead	26,434,855	4.40%	14,597,845	14,062,844	28,660,689	4.32%	6,662,059	12.2%
0071	Minnesota SU, Mankato	54,425,371	9.05%	30,054,756	31,032,674	61,087,430	9.20%	1,624,491	13.1%
0209	Minnesota West CTC	12,406,571	2.06%	6,851,151	7,179,910	14,031,062	2.11%	3,154,851	12.5%
0156	Normandale Community College	25,167,643	4.19%	13,898,065	14,424,429	28,322,494	4.27%	1,709,113	9.9%
0153	North Hennepin Community College	17,262,047	2.87%	9,532,440	9,438,719	18,971,159	2.86%	1,161,765	10.0%
0403	Northland CTC	11,675,899	1.94%	6,447,660	6,390,004	12,837,664	1.93%	888,465	17.0%
0205	Pine TCC	5,216,608	0.87%	2,880,713	3,224,360	6,105,072	0.92%	1,376,761	9.5%
0308	Ridgeview College	14,473,648	2.41%	7,992,632	7,857,777	15,850,409	2.39%	1,334,657	11.8%
0307	Riverland Community College	11,292,196	1.88%	6,235,772	6,391,081	12,626,853	1.90%	1,863,273	11.3%
0306	Rochester CTC	16,457,823	2.74%	9,088,332	9,232,764	18,321,096	2.76%	1,711,063	8.9%
0206	Saint Paul College	19,185,599	3.19%	10,594,663	10,301,998	20,898,661	3.15%	1,501,016	12.0%
0309	South Central College	12,556,144	2.09%	6,933,749	7,123,412	14,057,161	2.12%	2,105,766	11.1%
0075	Southwest Minnesota SU	18,921,063	3.16%	10,448,582	10,578,247	21,028,829	3.17%	3,112,101	6.2%
0073	St. Cloud SU	49,812,778	8.28%	27,507,591	25,417,287	52,924,878	7.97%	1,528,117	10.7%
0208	St. Cloud TCC	14,340,123	2.38%	7,918,897	7,949,344	15,868,240	2.39%	3,032,691	9.1%
0074	Winnona SU	33,405,010	5.56%	18,446,901	17,990,801	36,437,701	5.49%		
TOTAL		601,268,679	2.38%	332,032,341	332,032,341	664,064,682	100.00%	62,796,003	10.4%

FP&A - March 2023

Enter Base # 664,064,682

Minnesota State
 FY2024
 COLLEGE/UNIVERSITY ALLOCATION
 (BASED ON FY2022 DATA)

Inst ID	Institution Name	P	Q	R
		FY14-18 and NEW FY24 Tuition Relief Allocation	FY2024 Access & Opportunity	Rural College Campus Aid
0203	Alexandria TCC	1,446,146	161,370	158,333
0152	Anoka Ramsey CC - Anoka TC	4,787,867	604,081	158,333
0070	Bemidji SU & Northwest TC-Bemidji	2,853,844	269,500	158,333
0301	Central Lakes College	1,576,518	252,536	316,667
0304	Century College	4,709,248	556,142	
0211	Dakota County TC - Inver Hills CC	3,777,599	422,182	
0163	Fond du Lac Tribal & CC	337,387	92,918	158,333
0204	Hennepin Technical College	2,312,175	281,180	
0302	Lake Superior College	2,002,353	204,478	158,333
0076	Metropolitan State University	3,431,251	425,049	
0305	Minneapolis College	3,385,024	518,186	
0411	Minnesota North College (NHED)	2,215,784	216,700	950,000
0213	Minnesota SC-Southeast	942,792	117,472	316,667
0442	Minnesota State CTC	2,516,715	302,366	633,333
0072	Minnesota SU Moorhead	2,739,599	236,125	
0071	Minnesota SU, Mankato	8,251,336	709,215	
0209	Minnesota West CTC	1,626,219	188,292	791,667
0156	Normandale Community College	5,376,064	698,488	
0153	North Hennepin Community College	2,840,043	337,607	
0403	Northland CTC	1,415,259	138,612	316,667
0205	Pine TCC	516,759	103,967	158,333
0308	Ridgewater College	1,981,176	199,449	316,667
0307	Riverland Community College	1,617,442	207,953	475,000
0306	Rochester CTC	2,801,929	294,417	158,333
0206	Saint Paul College	3,110,930	463,845	
0309	South Central College	1,634,681	195,404	316,667
0075	Southwest Minnesota SU	1,344,682	335,593	
0073	St. Cloud SU	4,316,310	505,027	
0208	St. Cloud TCC	2,354,098	251,298	158,333
0074	Wnona SU	3,930,077	300,757	
TOTAL		82,151,286	9,601,009	5,700,000

Minnesota State
College and University FY2023- FY2024 Operating Budgets
(Gross Before Net of Financial Aid)

SP-7

Central Lakes College

	FY2023 Budget Update May 2023					FY2024 Proposed Budget				
	General Fund	Revenue Fund	Other Funds	HEERF	Total	General Fund	Revenue Fund	Other Funds	HEERF	Total
Sources										
State Appropriation	17,205,624	0	0	0	17,205,624	19,354,288	0	0	0	19,354,288
Tuition	10,969,209	0	0	0	10,969,209	11,094,932	0	0	0	11,094,932
Other	5,387,181	0	14,202,687	1,594,302	21,184,170	4,791,013	0	15,301,526	0	20,092,539
Fund Balance to Balance Budget	0	0	247,142	0	247,142	0	0	17,517	0	17,517
Fund Balance for One-Time Investments	0	0	0	0	0	1,707,042	0	0	0	1,707,042
Total Sources	33,562,014	0	14,449,829	1,594,302	49,606,145	36,947,275	0	15,319,043	0	52,266,318
Uses										
Personnel	24,681,713	0	2,762,905	57,102	27,501,720	26,390,248	0	3,261,677	0	29,651,925
Other Operating Costs	8,880,301	0	11,686,924	1,503,238	22,070,463	10,557,027	0	12,057,366	0	22,614,393
Total Uses	33,562,014	0	14,449,829	1,560,340	49,572,183	36,947,275	0	15,319,043	0	52,266,318
HEERF I, II & III Loss Rev Transfers In	0	0	0	0	0	0	0	0	0	0
HEERF I, II, & III Loss Rev Transfers Out	0	0	0	0	0	0	0	0	0	0
Sources/Uses/Transfers	0	0	0	33,962	33,962	0	0	0	0	0

Century College

	FY2023 Budget Update May 2023					FY2024 Proposed Budget				
	General Fund	Revenue Fund	Other Funds	HEERF	Total	General Fund	Revenue Fund	Other Funds	HEERF	Total
Sources										
State Appropriation	29,432,995	0	0	0	29,432,995	34,391,815	0	0	0	34,391,815
Tuition	29,540,000	0	0	0	29,540,000	26,550,180	0	0	0	26,550,180
Other	4,006,308	300,000	23,892,000	8,308,781	36,507,089	4,459,478	289,230	24,076,500	0	28,825,208
Fund Balance to Balance Budget	0	127,400	0	0	127,400	0	0	0	0	0
Fund Balance for One-Time Investments	1,146,905	0	0	0	1,146,905	0	0	0	0	0
Total Sources	64,126,208	427,400	23,892,000	8,308,781	96,754,389	65,401,473	289,230	24,076,500	0	89,767,203
Uses										
Personnel	51,249,258	0	3,050,500	0	54,299,758	54,209,560	0	3,235,000	0	57,444,560
Other Operating Costs	12,876,950	427,400	20,841,500	8,308,781	42,454,631	10,895,043	289,230	20,841,500	0	32,025,773
Total Uses	64,126,208	427,400	23,892,000	8,308,781	96,754,389	65,104,603	289,230	24,076,500	0	89,470,333
HEERF I, II & III Loss Rev Transfers In	0	0	0	0	0	0	0	0	0	0
HEERF I, II, & III Loss Rev Transfers Out	0	0	0	0	0	0	0	0	0	0
Sources/Uses/Transfers	0	0	0	0	0	296,870	0	0	0	296,870

Dakota County Technical College - Inver Hills Community College

	FY2023 Budget Update May 2023					FY2024 Proposed Budget				
	General Fund	Revenue Fund	Other Funds	HEERF	Total	General Fund	Revenue Fund	Other Funds	HEERF	Total
Sources										
State Appropriation	30,255,843	0	0	0	30,255,843	33,970,702	0	0	0	33,970,702
Tuition	20,635,740	0	0	0	20,635,740	20,507,893	0	0	0	20,507,893
Other	7,574,726	0	25,401,334	3,755,139	36,731,199	7,086,099	0	23,947,472	0	31,033,571
Fund Balance to Balance Budget	41,700	0	504,058	0	545,758	2,371,575	0	427,771	0	2,799,346
Fund Balance for One-Time Investments	0	0	0	0	0	0	0	0	0	0
Total Sources	58,508,009	0	25,905,392	3,755,139	88,168,540	63,936,269	0	24,375,243	0	88,311,512
Uses										
Personnel	45,836,740	0	2,211,058	132,735	48,180,533	49,048,699	0	2,748,877	0	51,797,576
Other Operating Costs	14,765,746	0	23,694,334	1,351,903	39,811,983	14,887,570	0	21,626,366	0	36,513,936
Total Uses	60,602,486	0	25,905,392	1,484,638	87,992,516	63,936,269	0	24,375,243	0	88,311,512
HEERF I, II & III Loss Rev Transfers In	2,270,501	0	0	0	2,270,501	0	0	0	0	0
HEERF I, II, & III Loss Rev Transfers Out	0	0	0	2,270,501	2,270,501	0	0	0	0	0
Sources/Uses/Transfers	176,024	0	0	0	176,024	0	0	0	0	0

Minnesota State
College and University FY2023- FY2024 Operating Budgets
(Gross Before Net of Financial Aid)

Fond du Lac Tribal & Community College

	FY2023 Budget Update May 2023					FY2024 Proposed Budget				
	General Fund	Revenue Fund	Other Funds	HEERF	Total	General Fund	Revenue Fund	Other Funds	HEERF	Total
Sources	5,980,019	0	0	0	5,980,019	6,941,396	0	0	0	6,941,396
State Appropriation	2,500,631	0	0	0	2,500,631	2,753,310	0	0	0	2,753,310
Tuition	1,064,500	0	4,800,000	524,943	6,389,443	722,000	0	6,000,000	0	6,722,000
Other	54,850	0	0	0	54,850	0	0	0	0	500,000
Fund Balance to Balance Budget	0	0	0	0	0	500,000	0	0	0	0
Fund Balance for One-Time Investments	0	0	0	0	0	0	0	6,000,000	0	16,916,706
Total Sources	9,600,000	0	4,800,000	524,943	14,924,943	10,916,706	0	6,000,000	0	16,916,706
Uses	7,800,000	0	1,200,000	0	9,000,000	8,395,600	0	1,500,000	0	9,895,600
Personnel	1,800,000	0	3,600,000	75,000	5,475,000	2,521,106	0	6,000,000	0	16,916,706
Other Operating Costs	9,600,000	0	4,800,000	75,000	14,475,000	10,916,706	0	6,000,000	0	16,916,706
Total Uses	400,000	0	49,943	0	449,943	0	0	0	0	0
HEERF I, II & III Loss Rev Transfers In	0	0	0	449,943	449,943	0	0	0	0	0
HEERF I, II, & III Loss Rev Transfers Out	0	0	0	0	0	0	0	0	0	0
Sources/Uses/Transfers	400,000	0	49,943	0	449,943	0	0	0	0	0

Hennepin Technical College

	FY2023 Budget Update May 2023					FY2024 Proposed Budget				
	General Fund	Revenue Fund	Other Funds	HEERF	Total	General Fund	Revenue Fund	Other Funds	HEERF	Total
Sources	21,842,468	0	0	0	21,842,468	24,878,027	0	0	0	24,878,027
State Appropriation	13,540,165	0	0	0	13,540,165	13,083,187	0	0	0	13,083,187
Tuition	2,276,231	0	9,953,921	2,124,000	14,354,152	3,788,542	0	9,953,921	0	13,742,463
Other	0	0	0	0	0	0	0	0	0	0
Fund Balance to Balance Budget	0	0	0	0	0	0	0	0	0	0
Fund Balance for One-Time Investments	0	0	0	0	0	0	0	0	0	0
Total Sources	37,658,864	0	9,953,921	2,124,000	49,736,785	41,749,756	0	9,953,921	0	51,703,677
Uses	30,835,070	0	1,194,236	0	32,029,306	33,068,519	0	1,194,236	0	34,262,755
Personnel	8,947,794	0	8,759,685	0	17,707,479	8,347,544	0	8,759,685	0	17,107,229
Other Operating Costs	39,782,864	0	9,953,921	0	49,736,785	41,416,063	0	9,953,921	0	51,369,984
Total Uses	2,124,000	0	0	0	2,124,000	0	0	0	0	0
HEERF I, II & III Loss Rev Transfers In	0	0	0	2,124,000	2,124,000	0	0	0	0	333,693
HEERF I, II, & III Loss Rev Transfers Out	0	0	0	0	0	333,693	0	0	0	0
Sources/Uses/Transfers	0	0	0	0	0	0	0	0	0	0

Lake Superior College

	FY2023 Budget Update May 2023					FY2024 Proposed Budget				
	General Fund	Revenue Fund	Other Funds	HEERF	Total	General Fund	Revenue Fund	Other Funds	HEERF	Total
Sources	18,413,573	0	0	0	18,413,573	21,464,190	0	0	0	21,464,190
State Appropriation	11,697,376	0	0	0	11,697,376	11,334,807	0	0	0	11,334,807
Tuition	6,947,721	0	10,186,330	2,324,000	19,458,051	6,739,968	0	9,802,975	0	16,542,943
Other	0	0	0	0	0	0	0	0	0	0
Fund Balance to Balance Budget	1,573,189	0	0	0	1,573,189	0	0	0	0	0
Fund Balance for One-Time Investments	38,631,859	0	10,186,330	2,324,000	51,142,189	39,538,965	0	9,802,975	0	49,341,940
Total Sources	38,631,859	0	10,186,330	2,324,000	51,142,189	39,538,965	0	9,802,975	0	49,341,940
Uses	24,645,605	0	1,074,691	0	25,720,296	25,065,765	0	998,336	0	26,064,101
Personnel	13,975,848	0	8,832,330	2,324,000	25,132,178	14,059,522	0	8,671,861	0	22,731,383
Other Operating Costs	38,621,453	0	9,907,021	2,324,000	50,852,474	39,125,287	0	9,670,197	0	48,795,484
Total Uses	0	0	0	0	0	0	0	0	0	0
HEERF I, II & III Loss Rev Transfers In	0	0	0	0	0	0	0	0	0	0
HEERF I, II, & III Loss Rev Transfers Out	0	0	0	0	0	0	0	0	0	0
Sources/Uses/Transfers	10,406	0	279,309	0	289,715	413,678	0	132,778	0	546,456

Minnesota State
College and University FY2023- FY2024 Operating Budgets
(Gross Before Net of Financial Aid)

Metropolitan State University

	FY2023 Budget Update May 2023					FY2024 Proposed Budget				
	General Fund	Revenue Fund	Other Funds	HEERF	Total	General Fund	Revenue Fund	Other Funds	HEERF	Total
Sources										
State Appropriation	35,968,770	0	0	0	35,968,770	40,891,172	0	0	0	40,891,172
Tuition	43,842,183	0	0	0	43,842,183	42,749,482	0	0	0	42,749,482
Other	2,943,193	2,807,482	57,786,349	1,789,917	65,326,941	2,737,170	3,055,376	53,741,305	0	59,533,851
Fund Balance to Balance Budget	117,949	0	0	0	117,949	3,200,000	300,451	0	0	3,500,451
Fund Balance for One-Time Investments	0	0	0	0	0	1,800,000	0	0	0	1,800,000
Total Sources	82,872,095	2,807,482	57,786,349	1,789,917	145,255,843	91,377,824	3,355,827	53,741,305	0	148,474,956
Uses										
Personnel	64,887,807	0	0	291,325	65,179,132	63,442,742	0	0	0	63,442,742
Other Operating Costs	18,657,248	3,179,459	57,786,349	453,655	80,076,711	27,935,082	3,355,827	53,741,305	0	85,032,214
Total Uses	83,545,055	3,179,459	57,786,349	744,980	145,255,843	91,377,824	3,355,827	53,741,305	0	148,474,956
HEERF I, II & III Loss Rev Transfers In	672,960	371,977	0	0	1,044,937	0	0	0	0	0
HEERF I, II, & III Loss Rev Transfers Out	0	0	0	1,044,937	1,044,937	0	0	0	0	0
Sources/Uses/Transfers	(0)	0	0	(0)	(0)	(0)	0	0	0	(0)

Minneapolis College

	FY2023 Budget Update May 2023					FY2024 Proposed Budget				
	General Fund	Revenue Fund	Other Funds	HEERF	Total	General Fund	Revenue Fund	Other Funds	HEERF	Total
Sources										
State Appropriation	25,140,239	0	0	0	25,140,239	29,289,904	0	0	0	29,289,904
Tuition	22,041,007	0	0	0	22,041,007	22,649,510	0	0	0	22,649,510
Other	2,467,040	1,436,829	13,788,698	3,902,362	21,595,029	1,789,989	1,506,200	11,777,125	0	15,073,314
Fund Balance to Balance Budget	743,341	209,245	0	0	952,586	0	14,693	0	0	14,693
Fund Balance for One-Time Investments	3,342,768	0	0	0	3,342,768	510,000	0	0	0	510,000
Total Sources	53,734,395	1,646,174	13,788,698	3,902,362	73,071,629	54,239,403	1,522,893	11,777,125	0	67,539,421
Uses										
Personnel	40,810,806	682,178	3,687,943	150,000	45,330,927	42,494,218	645,000	3,687,943	0	46,827,161
Other Operating Costs	12,923,589	963,996	9,901,970	3,752,362	27,541,917	10,535,682	877,893	7,890,097	0	19,303,672
Total Uses	53,734,395	1,646,174	13,589,913	3,902,362	72,872,844	53,029,900	1,522,893	11,578,040	0	66,130,833
HEERF I, II & III Loss Rev Transfers In	0	0	0	0	0	0	0	0	0	0
HEERF I, II, & III Loss Rev Transfers Out	0	0	0	0	0	0	0	0	0	0
Sources/Uses/Transfers	0	0	198,785	0	198,785	1,209,503	0	199,085	0	1,408,588

Minnesota North College

	FY2023 Budget Update May 2023					FY2024 Proposed Budget				
	General Fund	Revenue Fund	Other Funds	HEERF	Total	General Fund	Revenue Fund	Other Funds	HEERF	Total
Sources										
State Appropriation	22,165,000	0	0	0	22,165,000	23,781,000	0	0	0	23,781,000
Tuition	12,500,000	0	0	0	12,900,000	12,560,000	0	0	0	12,560,000
Other	2,400,000	1,000,000	9,700,000	760,000	13,860,000	2,100,000	1,050,000	10,000,000	4,844,091	17,994,091
Fund Balance to Balance Budget	0	0	0	0	0	65,000	145,000	0	0	210,000
Fund Balance for One-Time Investments	0	0	0	0	0	0	0	0	0	0
Total Sources	37,465,000	1,000,000	9,700,000	760,000	48,925,000	38,506,000	1,195,000	10,000,000	4,844,091	54,545,091
Uses										
Personnel	28,700,000	200,000	4,500,000	0	33,400,000	28,420,000	500,000	4,500,000	0	33,420,000
Other Operating Costs	8,385,000	550,000	5,200,000	760,000	14,895,000	10,086,000	695,000	5,500,000	4,844,091	21,125,091
Total Uses	37,085,000	750,000	9,700,000	760,000	48,295,000	38,506,000	1,195,000	10,000,000	4,844,091	54,545,091
HEERF I, II & III Loss Rev Transfers In	0	0	0	0	0	0	0	0	0	0
HEERF I, II, & III Loss Rev Transfers Out	0	0	0	0	0	0	0	0	0	0
Sources/Uses/Transfers	380,000	250,000	0	0	630,000	0	0	0	0	0

Minnesota State
College and University FY2023- FY2024 Operating Budgets
(Gross Before Net of Financial Aid)

Minnesota State University, Mankato

	FY2023 Budget Update May 2023				FY2024 Proposed Budget					
	General Fund	Revenue Fund	Other Funds	HEERF	Total	General Fund	Revenue Fund	Other Funds	HEERF	Total
Sources	60,918,442	0	0	0	60,918,442	69,913,612	0	0	0	69,913,612
State Appropriation	128,600,000	0	0	0	128,600,000	129,670,000	0	0	0	129,670,000
Tuition	25,140,000	30,519,491	51,142,000	0	106,801,491	25,286,000	32,244,529	52,502,000	0	110,032,529
Other	1,000,000	0	0	0	1,000,000	0	0	0	0	0
Fund Balance to Balance Budget	1,116,055	0	0	0	1,116,055	4,159,409	0	0	0	4,159,409
Fund Balance for One-Time Investments	216,774,497	30,519,491	51,142,000	0	298,435,988	229,029,021	32,244,529	52,502,000	0	313,775,550
Total Sources	216,774,497	30,519,491	51,142,000	0	298,435,988	229,029,021	32,244,529	52,502,000	0	313,775,550
Uses	155,200,000	8,049,975	9,483,500	0	172,733,475	159,720,546	8,093,120	10,147,000	0	177,960,666
Personnel	61,574,497	20,738,196	41,658,500	0	123,971,193	67,308,475	23,391,315	42,355,000	0	133,054,790
Other Operating Costs	216,774,497	28,788,171	51,142,000	0	296,704,668	227,029,021	31,484,435	52,502,000	0	311,015,456
Total Uses	0	0	0	0	0	0	0	0	0	0
HEERF I, II & III Loss Rev Transfers In	0	0	0	0	0	0	760,094	0	0	760,094
HEERF I, II, & III Loss Rev Transfers Out	0	1,731,320	0	0	1,731,320	2,000,000	0	0	0	2,760,094
Sources/Uses/Transfers	0	1,731,320	0	0	1,731,320	2,000,000	760,094	0	0	2,760,094

Minnesota West Community & Technical College

	FY2023 Budget Update May 2023				FY2024 Proposed Budget					
	General Fund	Revenue Fund	Other Funds	HEERF	Total	General Fund	Revenue Fund	Other Funds	HEERF	Total
Sources	15,152,617	0	0	0	15,152,617	17,533,240	0	0	0	17,533,240
State Appropriation	10,706,084	0	0	0	10,706,084	10,984,955	0	0	0	10,984,955
Tuition	2,566,446	0	7,648,081	1,650,316	11,864,843	2,445,560	0	5,996,491	1,517,046	9,959,097
Other	597,710	0	26,637	0	624,347	0	0	0	0	0
Fund Balance to Balance Budget	4,068,998	0	0	0	4,068,998	805,022	0	840,000	0	1,645,022
Fund Balance for One-Time Investments	33,091,855	0	7,674,718	1,650,316	42,416,889	31,768,777	0	6,836,491	1,517,046	40,122,314
Total Sources	33,091,855	0	7,674,718	1,650,316	42,416,889	31,768,777	0	6,836,491	1,517,046	40,122,314
Uses	21,706,593	0	735,875	0	22,442,468	22,825,025	0	756,931	0	23,581,956
Personnel	11,385,322	0	6,938,843	1,650,316	19,974,481	8,484,005	0	6,079,560	1,517,046	16,080,611
Other Operating Costs	33,091,855	0	7,674,718	1,650,316	42,416,889	31,309,030	0	6,836,491	1,517,046	39,662,567
Total Uses	0	0	0	0	0	0	0	0	0	0
HEERF I, II & III Loss Rev Transfers In	0	0	0	0	0	0	0	0	0	0
HEERF I, II, & III Loss Rev Transfers Out	0	0	0	0	0	459,747	0	0	0	459,747
Sources/Uses/Transfers	0	0	0	0	0	459,747	0	0	0	459,747

Normandale Community College

	FY2023 Budget Update May 2023				FY2024 Proposed Budget					
	General Fund	Revenue Fund	Other Funds	HEERF	Total	General Fund	Revenue Fund	Other Funds	HEERF	Total
Sources	33,524,896	0	0	0	33,524,896	37,988,539	0	0	0	37,988,539
State Appropriation	32,561,334	0	0	0	32,561,334	32,870,099	0	0	0	32,870,099
Tuition	3,857,675	3,532,320	20,312,546	1,450,278	29,152,819	4,481,449	3,509,788	23,461,770	0	31,453,007
Other	1,363,129	0	754,037	0	2,117,166	0	0	457,922	0	457,922
Fund Balance to Balance Budget	2,510,000	0	0	0	2,510,000	13,875,000	0	0	0	13,875,000
Fund Balance for One-Time Investments	73,817,034	3,532,320	21,066,583	1,450,278	99,866,215	89,215,087	3,509,788	23,919,692	0	116,644,567
Total Sources	73,817,034	3,532,320	21,066,583	1,450,278	99,866,215	89,215,087	3,509,788	23,919,692	0	116,644,567
Uses	54,416,729	520,936	1,292,751	0	56,230,416	57,926,959	540,084	3,251,025	0	61,718,068
Personnel	19,400,305	2,186,814	19,773,832	1,450,278	42,811,229	31,288,128	2,824,318	20,668,667	0	54,781,113
Other Operating Costs	73,817,034	2,707,750	21,066,583	1,450,278	99,041,645	89,215,087	3,364,402	23,919,692	0	116,499,181
Total Uses	0	0	0	0	0	0	0	0	0	0
HEERF I, II & III Loss Rev Transfers In	0	0	0	0	0	0	145,386	0	0	145,386
HEERF I, II, & III Loss Rev Transfers Out	0	824,570	0	0	824,570	0	0	0	0	824,570
Sources/Uses/Transfers	0	824,570	0	0	824,570	0	145,386	0	0	145,386

Minnesota State
College and University FY2023- FY2024 Operating Budgets
(Gross Before Net of Financial Aid)

Saint Paul College

Sources
State Appropriation
Tuition
Other
Fund Balance to Balance Budget
Fund Balance for One-Time Investments
Total Sources
Uses
Personnel
Other Operating Costs
Total Uses
HEERF I, II & III Loss Rev Transfers In
HEERF I, II, & III Loss Rev Transfers Out
Sources/Uses/Transfers

FY2023 Budget Update May 2023					FY2024 Proposed Budget				
General Fund	Revenue Fund	Other Funds	HEERF	Total	General Fund	Revenue Fund	Other Funds	HEERF	Total
21,829,340	0	0	0	21,829,340	25,009,748	0	0	0	25,009,748
19,310,670	0	0	0	19,310,670	19,632,932	0	0	0	19,632,932
282,828	1,140,000	23,500,000	4,075,000	28,997,828	4,384,171	1,250,000	23,500,000	0	29,134,171
0	0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0	0
41,422,838	1,140,000	23,500,000	4,075,000	70,137,838	49,026,851	1,250,000	23,500,000	0	73,776,851
34,685,143	110,000	3,000,000	0	37,795,143	39,984,225	110,000	3,000,000	0	43,094,225
7,887,228	1,030,000	20,500,000	1,431,205	30,848,433	9,042,626	1,140,000	20,500,000	0	30,682,626
42,572,371	1,140,000	23,500,000	1,431,205	68,643,576	49,026,851	1,250,000	23,500,000	0	73,776,851
2,643,795	0	0	0	2,643,795	0	0	0	0	0
0	0	0	2,643,795	2,643,795	0	0	0	0	0
1,494,262	0	0	0	1,350,467	0	0	0	0	0

St. Cloud State University

Sources
State Appropriation
Tuition
Other
Fund Balance to Balance Budget
Fund Balance for One-Time Investments
Total Sources
Uses
Personnel
Other Operating Costs
Total Uses
HEERF I, II & III Loss Rev Transfers In
HEERF I, II, & III Loss Rev Transfers Out
Sources/Uses/Transfers

FY2023 Budget Update May 2023					FY2024 Proposed Budget				
General Fund	Revenue Fund	Other Funds	HEERF	Total	General Fund	Revenue Fund	Other Funds	HEERF	Total
52,253,251	0	0	0	52,253,251	66,508,000	0	0	0	66,508,000
64,230,000	0	0	0	64,230,000	72,562,000	0	0	0	72,562,000
11,718,000	12,460,000	44,150,000	0	68,328,000	7,920,000	12,821,437	41,942,500	0	62,683,937
17,280,000	1,260,066	1,850,000	0	20,390,066	4,538,000	52,582	250,000	0	4,840,582
0	1,500,000	0	0	1,500,000	0	0	0	0	0
145,481,251	15,220,066	46,000,000	0	206,701,317	151,528,000	12,874,019	42,192,500	0	206,594,519
112,237,000	3,226,000	5,556,000	0	121,019,000	114,248,000	3,328,805	5,861,580	0	123,438,385
33,244,251	11,994,066	40,444,000	0	85,682,317	37,280,000	9,545,214	36,330,920	0	83,156,134
145,481,251	15,220,066	46,000,000	0	206,701,317	151,528,000	12,874,019	42,192,500	0	206,594,519
0	0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0	0

St. Cloud Technical & Community College

Sources
State Appropriation
Tuition
Other
Fund Balance to Balance Budget
Fund Balance for One-Time Investments
Total Sources
Uses
Personnel
Other Operating Costs
Total Uses
HEERF I, II & III Loss Rev Transfers In
HEERF I, II, & III Loss Rev Transfers Out
Sources/Uses/Transfers

FY2023 Budget Update May 2023					FY2024 Proposed Budget				
General Fund	Revenue Fund	Other Funds	HEERF	Total	General Fund	Revenue Fund	Other Funds	HEERF	Total
17,753,809	0	0	0	17,753,809	20,941,303	0	0	0	20,941,303
13,617,457	0	0	0	13,617,457	12,968,816	0	0	0	12,968,816
4,244,517	0	12,532,041	1,097,605	17,874,163	3,375,075	0	12,156,080	0	15,531,155
930,522	0	50,015	0	980,537	0	0	349,208	0	349,208
0	0	0	0	0	0	0	0	0	0
36,546,305	0	12,582,056	1,097,605	50,225,966	37,285,194	0	12,505,288	0	49,790,482
27,941,395	0	1,450,792	33,656	29,425,843	29,374,079	0	1,407,268	0	30,781,347
8,954,910	0	11,441,258	403,955	20,800,123	7,790,930	0	11,098,020	0	18,888,950
36,896,305	0	12,892,050	437,611	50,225,966	37,165,009	0	12,505,288	0	49,670,297
350,000	0	309,984	0	659,984	0	0	0	0	0
0	0	0	659,994	659,994	0	0	0	0	0
0	0	0	0	0	120,185	0	0	0	120,185

Minnesota State
College and University FY2023- FY2024 Operating Budgets
(Gross Before Net of Financial Aid)

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South Central College

	FY2023 Budget Update May 2023					FY2024 Proposed Budget				
	General Fund	Revenue Fund	Other Funds	HEERF	Total	General Fund	Revenue Fund	Other Funds	HEERF	Total
Sources										
State Appropriation	14,297,303	0	0	0	14,297,303	16,652,031	0	0	0	16,652,031
Tuition	9,665,418	0	0	0	9,665,418	9,945,323	0	0	0	9,945,323
Other	3,794,334	0	12,804,619	0	16,598,953	2,795,404	0	12,804,619	0	15,600,023
Fund Balance to Balance Budget	1,035,958	0	0	0	1,035,958	0	0	0	0	0
Fund Balance for One-Time Investments	0	0	0	0	0	0	0	0	0	0
Total Sources	28,793,013	0	12,804,619	0	41,597,632	29,392,758	0	12,804,619	0	42,197,377
Uses										
Personnel	23,769,788	0	3,143,214	0	26,913,002	23,763,075	0	3,150,000	0	26,913,075
Other Operating Costs	5,025,225	0	9,661,405	0	14,686,630	4,667,412	0	9,654,619	0	14,322,031
Total Uses	28,793,013	0	12,804,619	0	41,597,632	28,430,487	0	12,804,619	0	41,235,106
HEERF I, II & III Loss Rev Transfers In	0	0	0	0	0	0	0	0	0	0
HEERF I, II, & III Loss Rev Transfers Out	0	0	0	0	0	0	0	0	0	0
Sources/Uses/Transfers	0	0	0	0	0	962,271	0	0	0	962,271

Southwest Minnesota State University

	FY2023 Budget Update May 2023					FY2024 Proposed Budget				
	General Fund	Revenue Fund	Other Funds	HEERF	Total	General Fund	Revenue Fund	Other Funds	HEERF	Total
Sources										
State Appropriation	20,280,992	0	0	0	20,280,992	24,012,326	0	0	0	24,012,326
Tuition	20,701,898	0	0	0	20,701,898	20,811,392	0	0	0	20,811,392
Other	2,671,607	6,200,722	13,828,772	2,580,101	25,281,202	2,441,960	6,270,186	13,910,869	0	22,623,015
Fund Balance to Balance Budget	497,624	0	0	0	497,624	666,092	0	0	0	666,092
Fund Balance for One-Time Investments	2,139,431	0	0	0	2,139,431	1,154,460	0	0	0	1,154,460
Total Sources	46,291,552	6,200,722	13,828,772	2,580,101	68,901,147	49,086,230	6,270,186	13,910,869	0	69,267,285
Uses										
Personnel	34,849,535	1,618,000	1,998,991	0	37,866,526	37,354,320	1,669,206	1,468,941	0	40,492,467
Other Operating Costs	12,148,541	4,751,250	12,320,821	1,444,051	30,664,663	11,070,136	4,600,980	12,396,066	0	28,067,182
Total Uses	46,998,076	6,369,250	13,719,812	1,444,051	68,531,189	48,424,456	6,270,186	13,865,007	0	68,559,649
HEERF I, II & III Loss Rev Transfers In	957,050	179,000	0	0	1,136,050	0	0	0	0	0
HEERF I, II, & III Loss Rev Transfers Out	0	0	0	1,136,050	1,136,050	0	0	0	0	0
Sources/Uses/Transfers	250,526	10,472	108,960	0	369,958	661,774	0	45,862	0	707,636

Winona State University

	FY2023 Budget Update May 2023					FY2024 Proposed Budget				
	General Fund	Revenue Fund	Other Funds	HEERF	Total	General Fund	Revenue Fund	Other Funds	HEERF	Total
Sources										
State Appropriation	39,934,832	0	0	0	39,934,832	48,687,056	0	0	0	48,687,056
Tuition	43,883,025	0	0	0	43,883,025	43,823,106	0	0	0	43,823,106
Other	13,549,871	17,548,342	24,394,982	0	55,493,195	15,564,553	17,927,717	25,100,493	0	58,592,763
Fund Balance to Balance Budget	4,134,129	2,306,654	1,469,068	0	7,909,851	2,379,388	1,383,536	1,547,117	0	5,310,041
Fund Balance for One-Time Investments	0	0	0	0	0	0	0	0	0	0
Total Sources	101,501,857	19,854,996	25,864,050	0	147,220,903	110,454,103	19,311,253	26,647,610	0	156,412,966
Uses										
Personnel	77,056,286	4,576,738	4,601,784	0	86,234,808	81,909,827	5,248,353	5,009,420	0	92,167,600
Other Operating Costs	24,445,571	15,138,286	21,012,021	0	60,595,878	28,544,276	14,062,900	21,610,769	0	64,217,945
Total Uses	101,501,857	19,715,024	25,613,805	0	146,830,686	110,454,103	19,311,253	26,620,189	0	156,385,545
HEERF I, II & III Loss Rev Transfers In	0	0	0	0	0	0	0	0	0	0
HEERF I, II, & III Loss Rev Transfers Out	0	0	0	0	0	0	0	0	0	0
Sources/Uses/Transfers	0	139,972	250,245	0	390,217	0	0	27,421	0	27,421

FY2023-FY2024 Health Services Fee
 Financing on Campus Provided Student Health Services

Alexandria Technical & Community College

<u>REVENUES</u>	<u>FY2023</u>	<u>FY2024</u>
Health Services Fees	\$ 44,000	\$ 44,000
Fees for Services Provided	\$ -	\$ -
Other		
Total Revenues	\$ 44,000	\$ 44,000
<u>EXPENSES</u>		
Compensation	\$ 12,654	\$ 13,118
Other Operating	\$ 21,000	\$ 15,000
Total Expenses	\$ 33,654	\$ 28,118
Net	\$ 10,346	\$ 15,882

Bemidji State University

<u>REVENUES</u>	<u>FY2023</u>	<u>FY2024</u>
Health Services Fees	\$ 363,233	\$ 465,610
Fees for Services Provided	\$ 165,547	\$ 222,000
Other		\$ -
Total Revenues	\$ 528,780	\$ 687,610
<u>EXPENSES</u>		
Compensation	\$ 520,304	\$ 477,142
Other Operating	\$ 115,535	\$ 197,855
Total Expenses	\$ 635,839	\$ 674,997
Net	\$ (107,059)	\$ 12,613

Central Lakes College NEW in FY2024

<u>REVENUES</u>	<u>FY2023</u>	<u>FY2024</u>
Health Services Fees		\$ 104,832
Fees for Services Provided		
Other		
Total Revenues	\$ -	\$ 104,832
<u>EXPENSES</u>		
Compensation	\$ -	\$ 98,100
Other Operating	\$ -	\$ 98,100
Total Expenses	\$ -	\$ 98,100
Net	\$ -	\$ 6,732

FY2023-FY2024 Health Services Fee
 Financing on Campus Provided Student Health Services

Century College

<u>REVENUES</u>	<u>FY2023</u>	<u>FY2024</u>
Health Services Fees	\$ 126,300	\$ 122,000
Fees for Services Provided		
Other	\$ 10,000	\$ 10,000
Total Revenues	\$ 136,300	\$ 132,000
<u>EXPENSES</u>		
Compensation	\$ 101,000	\$ 108,600
Other Operating	\$ 35,300	\$ 23,400
Total Expenses	\$ 136,300	\$ 132,000
Net	\$ -	\$ -

Dakota County Technical College

<u>REVENUES</u>	<u>FY2023</u>	<u>FY2024</u>
Health Services Fees	\$ 94,000	\$ 185,000
Fees for Services Provided	\$ -	
Other	\$ -	
Total Revenues	\$ 94,000	\$ 185,000
<u>EXPENSES</u>		
Compensation	\$ 91,000	\$ 182,000
Other Operating	\$ 3,000	\$ 3,000
Total Expenses	\$ 94,000	\$ 185,000
Net	\$ -	\$ -

Hennepin Technical College

<u>REVENUES</u>	<u>FY2023</u>	<u>FY2024</u>
Health Services Fees	\$ 81,135	\$ 95,019
Fees for Services Provided		
Other		
Total Revenues	\$ 81,135	\$ 95,019
<u>EXPENSES</u>		
Compensation	\$ 43,920	\$ 55,000
Other Operating	\$ 35,130	\$ 40,019
Total Expenses	\$ 79,050	\$ 95,019
Net	\$ 2,085	\$ -

FY2023-FY2024 Health Services Fee
 Financing on Campus Provided Student Health Services

Inver Hills Community College

<u>REVENUES</u>	<u>FY2023</u>	<u>FY2024</u>
Health Services Fees	\$ 94,100	\$ 83,000
Fees for Services Provided	\$ -	
Other	\$ -	
Total Revenues	\$ 94,100	\$ 83,000
<u>EXPENSES</u>		
Compensation	\$ 50,000	\$ 22,000
Other Operating	\$ 47,100	\$ 55,000
Total Expenses	\$ 97,100	\$ 77,000
Net	\$ (3,000)	\$ 6,000

Metropolitan State University

<u>REVENUES</u>	<u>FY2023</u>	<u>FY2024</u>
Health Services Fees	\$ 133,750	\$ 129,773
Fees for Services Provided		
Other	\$ 228,332	\$ 360,000
Total Revenues	\$ 362,082	\$ 489,773
<u>EXPENSES</u>		
Compensation	\$ 237,094	\$ 251,319
Other Operating	\$ 61,987	\$ 141,275
Total Expenses	\$ 299,081	\$ 392,594
Net	\$ 63,001	\$ 97,179

Minneapolis Community and Technical College

<u>REVENUES</u>	<u>FY2023</u>	<u>FY2024</u>
Health Services Fees	\$ 345,000	\$ 345,000
Fees for Services Provided		
Other		
Total Revenues	\$ 345,000	\$ 345,000
<u>EXPENSES</u>		
Compensation	\$ 420,000	\$ 350,000
Other Operating		
Total Expenses	\$ 420,000	\$ 350,000
Net	\$ (75,000)	\$ (5,000)

FY2023-FY2024 Health Services Fee
 Financing on Campus Provided Student Health Services

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Minnesota State College Southeast

<u>REVENUES</u>	<u>FY2023</u>	<u>FY2024</u>
Health Services Fees	\$ 52,000	\$ 68,000
Fees for Services Provided	\$ -	\$ -
Other		
Total Revenues	\$ 52,000	\$ 68,000
 <u>EXPENSES</u>		
Compensation		
Other Operating	\$ 52,000	\$ 68,000
Total Expenses	\$ 52,000	\$ 68,000
 Net	 \$ -	 \$ -

Minnesota State University, Mankato

<u>REVENUES</u>	<u>FY2023</u>	<u>FY2024</u>
Health Services Fees	\$ 1,631,563	\$ 1,595,069
Fees for Services Provided	\$ 920,200	\$ 1,030,000
Other	\$ 150,000	\$ 150,000
Total Revenues	\$ 2,701,763	\$ 2,775,069
 <u>EXPENSES</u>		
Compensation	\$ 1,976,500	\$ 2,182,292
Other Operating	\$ 875,263	\$ 591,607
Total Expenses	\$ 2,851,763	\$ 2,773,899
 Net	 \$ (150,000)	 \$ 1,170

Minnesota State University Moorhead

<u>REVENUES</u>	<u>FY2023</u>	<u>FY2024</u>
Health Services Fees	\$ 619,638	\$ 589,706
Fees for Services Provided	\$ 1,500	\$ 1,500
Other		
Total Revenues	\$ 621,138	\$ 591,206
 <u>EXPENSES</u>		
Compensation	\$ 528,027	\$ 550,000
Other Operating	\$ 111,800	\$ 55,802
Total Expenses	\$ 639,827	\$ 605,802
 Net	 \$ (18,689)	 \$ (14,596)

FY2023-FY2024 Health Services Fee
 Financing on Campus Provided Student Health Services

Minnesota West Community & Technical College

<u>REVENUES</u>	<u>FY2023</u>	<u>FY2024</u>
Health Services Fees	\$ 143,212	\$ 150,000
Fees for Services Provided		
Other		
Total Revenues	\$ 143,212	\$ 150,000
<u>EXPENSES</u>		
Compensation	\$ 95,000	\$ 102,000
Other Operating	\$ 36,100	\$ 50,000
Total Expenses	\$ 131,100	\$ 152,000
Net	\$ 12,112	\$ (2,000)

North Hennepin Community College

<u>REVENUES</u>	<u>FY2023</u>	<u>FY2024</u>
Health Services Fees	\$ 187,920	\$ 190,418
Fees for Services Provided		
Other		
Total Revenues	\$ 187,920	\$ 190,418
<u>EXPENSES</u>		
Compensation	\$ 109,229	\$ 109,229
Other Operating	\$ 10,000	\$ 10,000
Total Expenses	\$ 119,229	\$ 119,229
Net	\$ 68,691	\$ 71,189

Ridgewater College

<u>REVENUES</u>	<u>FY2023</u>	<u>FY2024</u>
Health Services Fees	\$ 27,589	\$ 27,865
Fees for Services Provided		\$ -
Other-ARP Lost Revenue	\$ 14,941	\$ -
Total Revenues	\$ 42,530	\$ 27,865
<u>EXPENSES</u>		
Compensation	\$ 32,256	\$ 33,546
Other Operating	\$ 5,311	\$ 5,500
Total Expenses	\$ 37,567	\$ 39,046
Net	\$ 4,964	\$ (11,181)

FY2023-FY2024 Health Services Fee
 Financing on Campus Provided Student Health Services

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St. Cloud Technical & Community College

<u>REVENUES</u>	<u>FY2023</u>	<u>FY2024</u>
Health Services Fees	\$ 110,601	\$ 126,503
Fees for Services Provided	\$ -	\$ -
Other	\$ 750	\$ -
Total Revenues	\$ 111,351	\$ 126,503
<u>EXPENSES</u>	<u>FY2023</u>	<u>FY2024</u>
Compensation	\$ 186,809	\$ 198,018
Other Operating	\$ 13,396	\$ 13,475
Total Expenses	\$ 200,205	\$ 211,493
Net	\$ (88,854)	\$ (84,990)

Southwest Minnesota State University

<u>REVENUES</u>	<u>FY2023</u>	<u>FY2024</u>
Health Services Fees	\$ 229,355	\$ 236,236
Fees for Services Provided	\$ 1,013	\$ 1,500
Other		
Total Revenues	\$ 230,368	\$ 237,736
<u>EXPENSES</u>	<u>FY2023</u>	<u>FY2024</u>
Compensation	\$ 87,757	\$ 140,000
Other Operating	\$ 55,912	\$ 60,000
Total Expenses	\$ 143,669	\$ 200,000
Net	\$ 86,699	\$ 37,736

St. Cloud State University

<u>REVENUES</u>	<u>FY2023</u>	<u>FY2024</u>
Health Services Fees	\$ 1,209,813	\$ 1,196,261
Fees for Services Provided	\$ 500,659	\$ 544,514
Other	\$ 20,400	\$ 25,040
Total Revenues	\$ 1,730,872	\$ 1,765,815
<u>EXPENSES</u>	<u>FY2023</u>	<u>FY2024</u>
Compensation	\$ 1,798,051	\$ 1,495,500
Other Operating	\$ 90,000	\$ 439,555
Total Expenses	\$ 1,888,051	\$ 1,935,055
Net	\$ (157,179)	\$ (169,240)

FY2023-FY2024 Health Services Fee
 Financing on Campus Provided Student Health Services

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South Central College

	<u>FY2023</u>		<u>FY2024</u>	
<u>REVENUES</u>				
Health Services Fees	\$	111,362	\$	112,000
Fees for Services Provided				
Other				
Total Revenues	\$	111,362	\$	112,000
 <u>EXPENSES</u>				
Compensation	\$	132,000	\$	138,600
Other Operating	\$	178	\$	180
Total Expenses	\$	132,178	\$	138,780
 Net	\$	(20,816)	\$	(26,780)

Winona State University

	<u>FY2023</u>		<u>FY2024</u>	
<u>REVENUES</u>				
Health Services Fees	\$	764,550	\$	750,389
Fees for Services Provided				
Other	\$	413,250	\$	452,300
Total Revenues	\$	1,177,800	\$	1,202,689
 <u>EXPENSES</u>				
Compensation	\$	1,270,579	\$	1,327,436
Other Operating	\$	211,000	\$	221,000
Total Expenses	\$	1,481,579	\$	1,548,436
 Net	\$	(303,779)	\$	(345,747)

Reserve Analysis

Board Policy 5.10 and Procedure 5.10.1 set requirements for designated cash reserve levels. The policy requires colleges and universities to maintain general fund cash reserves in the range of five to seven percent of general fund cash-basis operating revenues through designation as a special reserve amount. In addition, the policy allows the system as a whole to maintain a reserve up to two percent of the total state appropriation. Reserves are one-time resources; once spent they do not replenish without action by the college or university. Consequently, they should not be used to pay for on-going activities.

Colleges and universities are projecting reserve levels totaling \$102.7 million at the end of fiscal year 2024, which represents approximately 6.5 percent of general fund revenues. (See table on next page.)

The accumulation and preservation of college and university reserves is a critical management responsibility. There are four principles related to reserves:

- Sudden revenue shortfall - The system level reserve has been used to assist colleges and universities with financial challenges. The presence of reserves prevents immediate expense reductions when revenue or enrollment falls short. The fiscal year 2022 actual reserves would provide 20 days of operating cash.
- Unanticipated expenses - Board reserves are critical to the financial health of a college or university and its ability to respond to unexpected events without having to impact current operating commitments. Examples include responses to storm damage or new program opportunities.
- Financial protection - A Composite Financial Index (CFI) methodology is used by the Higher Learning Commission (accreditation agency) as a gauge of its member institutions' financial health. Generation of a positive operating margin and the preservation of fund balances are very strong positive influences on the CFI. Financial stress can put the college's accreditation (and access to federal financial aid for students) at risk.
- National best practices - Reserves are also required by rating agencies in order for Minnesota State to retain the AA- rating on the system's revenue fund debt issues. A lower credit rating raises the cost to students for residence hall and student union related capital improvements. The system's combined reserves represent about three months of operating costs, a level deemed at the low end of healthy in the national peer review.

**Minnesota State Colleges and Universities
Reserves Outlook
(\$ in millions)**

<u>Fiscal Year</u>	<u>Total</u>	<u>% of Revenues</u>
2006	\$56.7	4.6%
2007	\$63.1	5.2%
2008	\$70.8	5.5%
2009	\$72.1	5.2%
2010	\$81.7	5.6%
2011	\$91.9	5.6%
2012	\$100.0	6.4%
2013	\$100.0	6.8%
2014	\$98.7	6.7%
2015	\$99.6	6.7%
2016	\$108.0	7.2%
2017	\$102.9	6.7%
2018	\$104.6	6.8%
2019	\$105.1	6.7%
2020	\$109.6	7.0%
2021	\$102.2	6.5%
2022	\$101.2	6.4%
2023 est.	\$101.4	6.4%
2024 est.	\$102.7	6.5%

System Reserves

At the end of fiscal year 2022, all colleges and universities maintained reserves in the five to seven percent range totaling \$101.2 million. All but four colleges maintained a seven percent reserve, with two colleges at five percent and two others at six percent. Four of the universities had reserves at five percent, one at six percent and two at seven percent. The system's reserve level is projected to be at \$12.5 million (one percent of general operating revenue) at the end of the current fiscal year (2023).

Bemidji State University will need to utilize fiscal year 2023 reserves to help cover their fiscal year 2023 deficit and fiscal year 2024 projected budgetary gap. While the university made substantial long-term budget reductions in March 2023, ongoing enrollment challenges resulting in revenue shortfalls and the transition time needed to fully realize personnel savings have caused the university to need to draw from its reserves. To have a three percent operating reserve for fiscal year 2024, Bemidji State University has requested assistance from system reserves. The university will designate \$750,000 in FY2024 for their operating reserve, which will be matched by a \$750,000 loan from system reserves to bring the total reserve to \$1,500,000.

The Chancellor and Vice Chancellor for Finance and Facilities have met and continue to meet with President Hoffman and members of his leadership team regularly to monitor and provide support in addressing the financial challenges at Bemidji State University. It will take further action from the university to become structurally balanced, be able to have reserves within the parameters required in System Procedure 5.10.1 General Operating Fund Reserve, and repay the loan to the system office. Over the next few months, the system office will continue to work with Bemidji State University leadership to finalize plans to meet these goals and provide ongoing support and monitoring throughout the fiscal year.

Minnesota State
FY2022-FY2024 Reserves

Institution	FY2022 Actual Reserve	FY22 Reserve as % of Operating	FY2023 Estimated Reserve	FY2024 Estimated Reserve
STATE COLLEGES				
Alexandria Technical & Community College	1,272,500	5%	1,272,500	1,994,872
Anoka-Ramsey Community College	3,568,965	7%	3,806,059	3,899,860
Anoka Technical College	1,203,522	7%	1,278,194	1,300,077
Central Lakes College	2,078,625	7%	2,300,000	2,300,000
Century College	4,200,000	7%	4,406,500	4,488,835
Dakota County Technical College	1,450,243	5%	1,800,000	1,990,000
Fond du Lac Tribal & Community College	701,052	7%	645,432	672,000
Hennepin Technical College	2,498,284	6%	2,498,284	2,498,284
Inver Hills Community College	2,007,106	7%	1,900,000	2,060,000
Lake Superior College	2,161,375	6%	2,594,107	2,767,728
Minneapolis College	3,501,000	7%	3,470,043	3,475,380
Minnesota North	3,000,000	7%	2,600,000	2,600,000
Minnesota State College Southeast	1,247,329	7%	1,239,000	1,428,247
Minnesota State Community & Technical College	3,200,000	7%	3,000,000	3,000,000
Minnesota West Community & Technical College	1,997,812	7%	1,876,066	1,997,812
Normandale Community College	5,252,395	7%	4,893,133	3,497,195
North Hennepin Community College	2,924,255	7%	2,924,255	2,723,872
Northland Community & Technical College	1,769,464	7%	1,769,464	1,942,783
Pine Technical & Community College	842,340	7%	811,175	902,853
Ridgewater College	2,373,664	7%	2,341,296	2,304,820
Riverland Community College	1,972,870	7%	1,982,835	1,982,835
Rochester Community & Technical College	2,974,346	7%	3,045,357	3,045,357
Saint Paul College	3,196,243	7%	2,700,000	2,700,000
South Central College	2,076,058	7%	2,015,510	2,012,446
St. Cloud Technical & Community College	2,443,972	7%	2,400,732	2,335,596
Subtotal Colleges	59,913,420	7%	59,569,942	59,920,852
STATE UNIVERSITIES				
Bemidji State University	3,438,724	5%	3,111,175	2,120,115
Metropolitan State University	5,866,384	7%	5,866,384	5,801,047
Minnesota State University Moorhead	3,727,014	5%	3,727,014	3,727,014
Minnesota State University, Mankato	14,125,000	7%	14,125,000	15,025,000
Southwest Minnesota State University	2,400,000	6%	2,300,000	2,300,000
St. Cloud State University	6,745,707	5%	7,692,075	8,819,400
Winona State University	5,000,000	5%	5,000,000	5,000,000
Subtotal State Universities	41,302,829	6%	41,821,648	42,792,575
TOTAL Colleges/Universities Reserves	101,216,249	6%	101,391,590	102,713,427
System Reserve	12,500,000		12,500,000	11,750,000

REVENUE FUND OVERVIEW

Background

The Board of Trustees maintains statutory oversight of the Minnesota State Revenue Fund, including fee approvals. Revenue Fund facilities and programs include residence halls, dining services, student unions, health/wellness centers, parking and other revenue-generating facilities. Revenue Fund facilities and programs are solely funded by student and user fees. These fees are required to generate sufficient revenue to pay debt service, operate, equip, maintain, and repair Revenue Fund facilities and their associated programs. Fifteen (15) institutions are currently in the Revenue Fund. Table B identifies the institutions and the Revenue Fund facilities and programs at each location. The Revenue Fund is highly influenced by enrollment as nearly seventy five percent (75%) of Revenue Fund revenues come from room and board.

FY2024 Revenue Fund Budget Forecast

The forecasted budget for FY2024 reflects revenues by program and expenses in major categories, and is shown in Table B. While FY2024 revenues are projected to increase by \$2,815,629 over FY2023 driven by increases in residence hall occupancy from COVID-19 lows and a modest increase in room and board rates (2.2 percent), the FY2024 budget predicts a \$1,907,250 deficit overall. Institutions predict employee compensation and food costs are the most likely material expenditure increases. In addition, the full impacts of the COVID-19 pandemic and associated federal stimulus funding are yet to be fully realized and accounted for.

TABLE A
Proposed FY2024 Revenue Fund Budget

	FY2023 Current Budget	FY2024 Proposed Budget	\$ Change	% Change
REVENUES				
Residence Halls	72,924,820	76,555,430	3,630,610	4.98%
Student Unions	14,813,622	14,991,258	177,636	1.2%
Parking	6,646,588	6,512,084	(134,504)	-2.02%
Wellness/Rec/Other	5,162,312	4,304,199	(858,113)	-16.62%
Revenues Total	\$99,547,342	\$102,362,971	\$2,815,629	2.83%
EXPENSES				
Residence Halls	75,848,309	77,205,789	1,357,480	1.79%
Student Union	15,905,532	15,410,793	(494,739)	-3.11%
Parking	5,862,230	6,566,606	704,076	12.01%
Wellness	5,155,655	5,087,133	(68,322)	1.33%
Expenses Total	\$102,771,726	104,270,221	1,498,495	1.46%
Budget Balance	(\$3,224,384)	(\$1,907,250)		

Student Consultation and Revenue Fund Budget and Rates

Institutions in the Revenue Fund actively consult with students as called for in Board Policy 2.3, Student Involvement in Decision-Making and the related system procedure 2.3.1, and with users of the facilities when considering rates and budgets. Fees charged for the Revenue Fund are specific to supporting Revenue Fund programs and facilities, including the pledge to pay outstanding debt, utilities, insurance, and ongoing

repairs and replacement.

University and college leaders have been discussing the FY2024 Revenue Fund budget with student and institution constituents for several months. Student leaders at the colleges and universities participating in the Revenue Fund were satisfied with the consultation process that occurred over the past academic year and generally expressed understanding and support for the fee proposals colleges and universities submitted.

Letters documenting the student consultative process are posted on the Minnesota State website and are provided in the supplemental materials (SP-14).

TABLE A
Minnesota State
Colleges and Universities Revenue Fund Programs and Facilities

INSTITUTIONS	Student Housing	Student Union	Parking	Wellness	Other
Universities					
Bemidji State University	X	X			
Metropolitan State University		X	X		
Minnesota State University, Mankato*	X	X			X
Minnesota State University Moorhead	X	X		X	
St. Cloud State University**	X	X	X		X
Southwest Minnesota State University	X	X			
Winona State University	X	X		X	
Colleges					
Alexandria Technical and Community College			X		
Anoka Ramsey Community College - Coon Rapids				X	
Century College			X		
Minneapolis Community and Technical College		X	X		
Minnesota State Community and Technical College - Moorhead				X	
Normandale Community College		X	X		
Saint Paul College			X		
Minnesota North College - Vermilion Campus	X				

* "Other" - recreational athletic fields (2009) and Sports Dome (2019).

** "Other" - Revenue Fund guarantee project refunded in May 2012 (March 2012 Board action) and Phase I of National Hockey and Event Center

SYSTEM OFFICE BUDGET OVERVIEW

Beginning in fiscal year 2010, the legislature had designated a maximum appropriation for the system office. In fiscal year 2012, that amount was set at \$33.1 million, increased to \$34.1 million in fiscal years 2022 and 2023, and, as part of the historic legislative support designated for higher education in the most recent session, set at \$35.4 million for fiscal years 2024 and 2025 and beyond.

Much of that increased support will be used to cover compensation inflation in the system office. Overall employee FTE in the system office has remained relatively stable over the past decade (336 FTE in FY2013 to 327 FTE in FY2022). State negotiated contracts (including benefits) will likely result in significant compensation increases to those covered under coalition bargaining. About 80 percent of system office employees are employed in bargaining units that are negotiated by Minnesota Management & Budget (MMB).

Besides the recent increases in its base appropriation, the system office continues to use a combination of decreased operational activities, cost sharing with colleges and universities, and system office fund balance to balance its annual all funds budgets.

- Fiscal year 2020 utilized operational reductions (\$.7 million) and fund balance (\$3.7 million) to balance the budget and advance system goals and strategic initiatives.
- Fiscal year 2021 saw reductions of \$1.5 million in permanent cuts coupled with the use of \$2.2 million to balance the operations budget, plus an additional \$1.2 million to support Equity 2030 priorities.
- Fiscal year 2022 nearly 'broke even', requiring only \$12,000 in fund balance to balance the budget after reducing the base budget by \$1.25 million,
- Fiscal year 2023 saw a conservative and strategic approach to filling vacancies as a way to cover inflationary costs in the system office. Re-evaluating positions and delaying hires helped the system office balance its budget without the use of fund balance.
- Fiscal year 2024 planning started with a similar process as the one utilized in fiscal year 2023. We anticipate utilizing fund balance for strategic investments such as sustaining NextGen and continuing the launch of the Center for Data Access and Analytics.

A growth in enterprise level administrative service provisions aimed at increasing efficiency and effectiveness has resulted in increased cost sharing with the colleges and universities. The Chancellor's Cabinet continues the critical task of evaluating and right-sizing the work of the system office, to ensure that the services available to colleges and universities are cost effective, relevant to current needs, and support the focus on student success.

Our Enterprise Shared Services (ESS) initiative will launch at least two pilots in the coming year, using a deliberate and prudent methodology to establish which enterprise level services campuses need and/or desire. ESS was relaunched in the summer of 2022 with the following goals:

- ESS will help us reduce enterprise risk in many of our operations because we will create more consistent capacity in operations across all our institutions.

- Leverage lessons learned from the implementation of NextGen to ensure timeliness and efficacy of the services being proposed and delivered.
- Develop and deliver system-based services to assist colleges and universities with budget constraints and staffing shortages.
- ESS will help advance systemness as over time we will incrementally move towards more uniform business practices.

Leadership level conversations about how to best strike the right balance of existing work and newly proposed services continue. Part of those conversations include possible sun-setting of current services which are no longer desired or needed.

The goal of this work is to pursue opportunities for greater innovation and efficiency of operations in an effort to curb the impact of rising costs while maintaining high levels of service to the colleges, universities and Minnesota State.

The Learning Network of Minnesota

The Learning Network of Minnesota is the core telecommunications network infrastructure that supports public higher education in Minnesota and is critical for daily campus and system operations. Minnesota State is appropriated \$4.115 million annually to support this confederation and administers distribution of the funds to members.

The Learning Network connects campuses, system offices, regional learning centers, tribal learning centers, research centers, and extension offices. It supports services and operations such as:

- academic programs, including online, video and on-campus programs
- collaborative research and partnerships with communities and businesses
- financial aid and other administrative transactions
- communications including internet access, video, telephone services, and email
- library services
- global network access

According to its website, "the Learning Network of Minnesota is the education component of the Integrated Statewide Network. The initiative began in 1993 to connect post-secondary institutions, and later public school districts and libraries as well. State funds also provide for interactive video facilities to expand educational opportunities. The Learning Network has evolved to include Internet, data, voice and video services to support academic programs and administrative services."

The higher education portion of the Learning Network has two primary components:

- **Campus Networks** developed and managed by the individual institutions with support from their respective systems
- **The Statewide Network** developed and managed through a partnership of The University of Minnesota, the Minnesota State Colleges and Universities, the six Higher Education Telecommunications Regions and the Minnesota Department of Administration's InterTechnologies Group [now MNIT Services]

The six higher education telecommunications regions are funded by State of Minnesota legislative grants and by matching funds paid by each region's member institutions. All of the state's public education institutions are members of a region.

The integration of the telecommunications regions into the Learning Network provides for more institutional and campus-based decision making in the development of the statewide network. Each region is governed by a board of directors which is representative of its member institutions."

For additional information about the Learning Network of Minnesota visit
http://www.metnet.edu/about/learning_net/index.html or
<https://www.minnstate.edu/system/inm/index.html>

Board of Trustees
Minnesota State Colleges and Universities
500 Wells Fargo Place
30 East Seventh Street
St. Paul MN 55101

Trustees:

As requested, this letter is to verify and address the budget consultations that have occurred at the Anoka Technical College campus.

As a newly elected Student Senate President, I was not anticipating the responsibility of this letter. My apologies for the vagueness and lack of detail. Our student senate has just recently become more organized and equipped with the ability to record more accurate minutes of our meetings. We hope to continue to grow in numbers and abilities.

I am unsure of the dates and times, however, on two separate occasions, I was present as vice-president when background materials regarding the Anoka Tech budget were presented to the senate, which included a detailed spreadsheet illustrating the budget clearly. In addition, a third meeting is scheduled for Friday, May 5 2023 at 1:00pm.

The consultation on the budget was sufficient for the senate to discuss the proposal and to make an informed decision.

President Hanson has always made himself available at any time for comments or questions and members of his staff are very responsive to our questions. We feel that our views were factored into the administration's budget plan and felt that the consultation process was taken seriously by both students and administration.

Please feel free to contact me if you have any questions or comments regarding Anoka Technical College's budget consultation process and I assure you, as the acting President of the Anoka Technical College's Student Senate, any further communication will be more detailed and specific. Thank you for your consideration.

Sincerely,
David J. Harvey
Student Senate President Anoka Technical College
david.harvey@my.anokatech.edu

Minnesota State Board of Trustees

May 5th, 2023

Chair Cowles,

This letter, as requested by the Minnesota State Student Consultation Policy 2.3, is an outline of the budget consultation that Anoka-Ramsey Community College Director of Budget Planning and Forecasts, David Aune, Chief Financial Officer, Donald Lewis, and President, Kent Hanson, all presented to the Anoka-Ramsey Coon Rapids and Cambridge campus members attending the 2022-2023 budget consultations including Student Government Association (SGA) Advisor Joyce Traczyk, SGA President, Emily Gangl, and SGA Senators.

We met with David Aune on March 7th for budget updates, and again with David, Donald, and Kent on Tuesday, April 18th, as they presented their final consultation with the Student Government Association at Anoka-Ramsey Community College Coon Rapids and Cambridge. Mr. Lewis made us aware that the House, the Senate, and the Governor all have different proposals for MinnState. While the House's allocation seems to be in the best interest of students since it looks at a tuition freeze, we are told that we should also prepare for a tuition increase should the Senate bill pass. The Senate bill leaves the tuition increase in the hands of the schools, and Anoka-Ramsey proposes a 3.5% rate increase.

This outcome is unlikely to help the current enrollment issue, and very well might even contribute to a decrease in enrollment. However, the Student Government is willing to support this increase because we would like to see the college continue to offer the same level of support and services we have come to expect and not be forced to make any drastic cuts that will negatively impact the school or the students. We do ask that all other cost-saving measures are looked at before increasing tuition. We appreciate the opportunity to be consulted and to provide feedback on the school's budget.

Sincerely,

Emily Gangl

Emily Gangl

President of Student Government at Anoka-Ramsey



1601 Jefferson Street · Alexandria, MN 56308-3799 · www.alextech.edu
info@alextech.edu · Phone: (320) 762-0221 · Fax: (320) 762-4501

Erik Aamold, President
 Alicia Erickson, Vice President
 Alexandria Technical and Community College
 1601 Jefferson Street
 Alexandria, MN 56308

May 5th, 2023

Board of Trustees
 Minnesota State Colleges and Universities
 30 East 7th Street
 St. Paul, MN 55101-7804

Dear Trustees,

My name is Erik Aamold, and I serve as the Student Senate President at Alexandria Technical and Community College. I am joined in review by Alicia Erickson, Vice President. The Members of the ATCC Student Senate have been informed of the Minnesota State system biennial budget request, and Megan Galarneau, Business Manager and Chief Financial Officer of the college presented information on the college's proposed tuition and fees for the 2023-2024 Academic Year to the Student Senate on the 6th and 20th of April. Student Senate members had the opportunity to ask questions about budget items and tuition and fee increases.

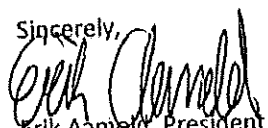
Relating to this, we successfully passed a referendum to increase the Student Life fee at our institution from \$4.77 to \$6.50 per credit. We believe this will provide much needed support to our clubs and fund enriching activities on campus. The referendum passed with 63% support, with a turnout of 192 students. We also voted unanimously to institute a \$1.50 athletics fee for the first time in the campus' history. We chose to levy this fee to fund our burgeoning athletic department, support student health and wellness, and increase campus pride. President Seymour of the college was supportive of the move. Aside from these fees, the Senate concurred that all other mandatory fees should be increased by the customary 2% for the upcoming Academic Year.

In other news, the ATCC Foundation has offered more scholarships to students than ever before. Financial aid has increased from 350,000 to 500,000 dollars over the past 3 years. Unfortunately, a number of these scholarships go unclaimed as eligible students do not apply. To resolve this problem, the ATCC Foundation has introduced a one-stop application that can be easily completed to assess eligibility for all scholarships.

We feel that the Senate has had a successful year and welcome the continuous support of the Minnesota State System. We are excited for the bonding bill that is currently pending in the Legislature.

We thank the Board of Trustees and the Chancellor for their advocacy and support. Our campus is grateful for the financial and administrative assistance and look forward to continuing our relationship with the system office.

Sincerely,


 Erik Aamold, President
erikaamold1@gmail.com


 Alicia Erickson, Vice President
aallisone.biz@gmail.com



BSUSA STUDENT SENATE

(218) 755-2099



1500 Birchmont Drive NE Box #31
Bemidji, MN 56601-2699

Chancellor Malhotra
30 East 7th Street
St. Paul, MN 55101-7804

I am writing to you on behalf of the Bemidji State University Student Association (BSUSA) to formally communicate our position in response to the recent consultation held by Vice President Krisi Fenner with the BSUSA Student Senate on April 19th and April 26th. Our organization has carefully considered the fee increase proposals and has formulated an official statement regarding this matter.

During the consultation, Vice President Fenner presented two scenarios, and we would like to express our support for both scenarios, subject to certain conditions. In the first scenario, where a fee increase is passed through the board of trustees, we approve of the proposal provided that the caps are increased. In line with this, and in support of a discretionary sustainability fee, we have formulated a trigger bill. Should the board of trustees approve the discretionary sustainability fee, we would like to see swift implementation at Bemidji State University in Fall 2023.

In the second scenario, where fee caps are not increased, we also express our approval of the proposal, provided that the caps remain unchanged. We believe that this approach would be in the best interest of the students.

However, we are still uncertain about the impact of the discussion around tuition and fees. The state legislature has not yet released a finalized budget, and there is no certainty about the increase in student charge caps. As a result, we are not fully aware of the implications for our students. We rely on the Office of Finance and Administration to make the appropriate decisions and to advocate for the students. We are confident that the Office of Finance and Administration and the Office of Student Life and Success are already advocating for students, especially concerning food prices. We believe that we must continue to advocate and hold people accountable if they do not uphold their end of the bargain.

Finally, we would like to express our excitement about the discretionary sustainability fee and its potential to do a lot of good work once implemented. We believe that it can contribute significantly to the sustainability of our campus and the greater community.

Thank you for taking the time to consider our statement, and we look forward to working with you on these important issues.

Caleb Travis

Caleb Travis
BSUSA President

Sarah Kessler

Sarah Kessler
BSUSA Vice President



Board of Trustees
 Minnesota State Colleges and Universities 500 Wells Fargo Place
 30 East Seventh Street
 St. Paul MN, 55101

Dear Board of Trustees,

I am writing to you today regarding the 2022-2023 tuition and fee consultation process between the Century College Student Senate (CCSS) and the Administration, as requested in Board Policy 2.3.1.

For the duration of the 2022-2023 academic year, Century College's administration has met with the Student Senate on a regular basis to discuss the financial health and future of the College. CCSS and College Administration have met officially seven times this year since the beginning of the Fall 2022 semester, with the dates of those meetings being Sept. 21st, Oct. 19th, and Nov. 16th of 2022, as well as Jan. 25th, March 1st, March 22nd, and April 26th of 2023.

The members of the administration who regularly attended these meetings were President Angelia Millender, Vice-President of Finance A.K Khan, Provost/Vice-President of Student and Academic Affairs Pakou Yang, Vice-President of Information Technology John Rohleder, and Associate Vice President of Diversity, Equity, and Inclusion Rosa Rodriguez. The members of CCSS who regularly attended these meetings were President Catherine Gnali, Vice-President Juliane Kanda, Director of Legislation Brian Kayega, Director of Events Naol Mamo, Director of Public Relations Sirad Farah, Director of IT Violet Mumbo, Treasurer Cynthia Ntaji, Senator-at-large Emmanuel Adekoya, Senator-at-large Tyro Devolites, Senator-at-large Zainab Hashi, Senator-at-large Michael Nwanekpe, Senator-at-large Melvin Naab, and our advisors Assistant Director of Student Life and Leadership Colleen Cahill and Director of Student Life and Deputy Title IX Coordinator Jennifer Rasset.

Our Senate was provided updates throughout the year on different projects, including tuition, that were currently underway or were in the works at each monthly meeting via presentations. These presentations often contained data pertaining to projected dates and lengths of time for these projects to occur as well as detailed spreadsheets pertaining to the budgeting of these projects. These presentations were often supplemented with succinct explanations of any background information we may not have already had as student leaders, such as information about how the college receives much of its funding. Any information that could not be provided to us at the time was always communicated quickly, whether via email or a quick chat.

CCSS has reviewed recommendations from a multitude of committees on campus, including the Student Life, Athletic, and Technology Fee Committees. CCSS has approved the proposed increase in the following fees:

Technology Fee: FY2022: \$10.50, FY2023: \$10.75, increase of \$0.25
 Student Health Fee: FY 2022: \$0.86, FY2023: \$0.89 increase of \$0.03
 Student Life Fee: FY 2022: \$4.76, FY 2023: \$6.40, increase of \$1.64
 Athletic Fee: FY 2022: \$1.08, FY 2023: \$1.91, increase of \$0.83

Parking Fee: FY2022: \$3.45, FY2023: \$3.62, increase of \$0.17

An overall tuition increase of 3.5% has been proposed for the upcoming year. This would result in a standard tuition per-credit increase of \$6.39 and raise our total per-credit rate to \$188.88. We recognize that this increase is contingent upon both current legislations waiting to be passed and guidance from the Board of Trustees. After some discussion, CCSS has agreed that raising tuition costs at this time is in the best interest of the College and its' students.

As Student Senate, we recognized the need to increase the Student Life fee by \$1.64 per credit and the Athletic fee by \$0.83 per credit increase in order to sustain and grow the services and programs supported by these fees. The need results from a decrease in enrollment, an increase in activity, and an increase in costs. Because these increases are above 2%, we conducted a referendum in compliance with board policy. Student Senate, Athletics, and Student Life worked together to educate the student body on the referendum through tabling events, virtual forums, and email communication. Students were able to vote both online and in-person with the option to select from the following regarding the Student Life fee: an increase up to \$1.36 per credit, or yes to an increase of up to \$1.64 per credit, or no to an increase beyond the 2% (\$0.10 per credit). For the Athletic fee, students had the option to vote for one of the following: yes, to an increase up to \$0.53 per credit, yes to an increase up to \$0.83 per credit, or no to an increase beyond the 2% (0.0.3 per credit).

The referendum passed, with 66% of student voters supporting an increase of \$1.64 per credit in the Student Life fee and 64% of student voters supporting an increase of \$0.83 per credit in the Athletic Fee.

Throughout 2022-2023, the budget consultation process was constant, in-depth, informative, and highly sufficient in terms of informing student leadership on the College's financial health, as well as providing us ample time to discuss and present our opinions on the proposals being made.

I would like to thank the Board of Trustees for the time and dedication that they put in for every student across the state of Minnesota. Please contact me if there are any questions, comments, or concerns in relation to the Century College 2022-2023 budget consultation process.

Best Regards,
Catherine Gnali
Century College Student Senate President



Student Senate

5/11/2023

Student Senate
 Central Lakes College
 501 West College Drive
 Brainerd, MN 56401

Board of Trustees
 Minnesota State Colleges and Universities
 500 Wells Fargo Place
 30 East Seventh Street
 St. Paul, MN 55101

Greetings Chancellor Malhotra, Chair Moe, and Trustees,

We are writing to you in regards to Minnesota State Colleges and Universities Student Consultation Policy 2.3 on the tuition consultation process representing both the Brainerd and the Staples campuses of Central Lakes College. Both of our student senates are writing to you as one unified body.

This academic year our tuition consultation meetings totaled 8 hours. President Hara Charlier, Vice President of Administrative Services Kari Christiansen, Interim Vice President of Student & Academic Affairs Mark Johnson, Student Life Director Erich Heppner, and Student Senate members of both campuses were in attendance at multiple meetings throughout the fall and spring semesters. An overview of changing fees, the college budget, and budget assumptions were all discussed at these meetings.

As informed student leaders, we recognize that our college continues to face an unprecedented financial challenge as a result of rampant inflation and slow enrollment growth. While we are protective of our fellow students and their finances, we also understand that our college dollars are not making the substantial impact that that they were in years past and that the college needs to balance its budget to maintain essential services, employees, and academic programs. We know that they will continue to need our support. For that reason, we are confident that the college administration will act in our best interests as they set the tuition rate.

Additionally, we recommend that our Technology Fee increase to \$11.18 per credit. The Student Life Committee is recommending that the Athletic Fee increase to \$4.38 per credit and that the Student Activity Fee increase to \$5.74 per credit. We also strongly recommended the implementation of a Health Services Fee at \$2.00 per credit. We have heard from numerous students that this fee is needed to help expand our mental health services with therapy being identified as the main need. Upon completion of these meetings, the proposed changes were brought to both campus Student Senates for approval. The students of both Brainerd and Staples campuses were free to ask questions and express thoughts about the proposal. Both campuses unanimously approved the proposed changes.

Please feel free to contact us with any questions, comments, or concerns regarding the Central Lakes College Brainerd & Staples tuition consultation process. Thank you for your time, as well as your consideration.

Sincerely,

Angelina Schultz
 Brainerd Campus Student Senate President

Brianna Adams
 Staples Campus Student Senate President

A handwritten signature in black ink, appearing to read 'Angelina Schultz', with a horizontal line underneath.

A handwritten signature in black ink, appearing to read 'Brianna Adams', with a horizontal line underneath.



DAKOTA COUNTY
TECHNICAL COLLEGE

//////////////////// DCTC.EDU • 651-423-8000 • 1300 145TH ST. E, ROSEMOUNT, MN 55068

Brian Barnes, Student Senate President
Dakota County Technical College
1300 145th St E
Rosemount, MN, 55068

5/3/2023

Board of Trustees
Minnesota State Colleges and Universities
30 East 7th Street
St. Paul, MN 55101-7804

Dear Trustees,

As the Student Senate President and on behalf of the Student Senate, this letter is informing the board of trustees the results of the consultation process and the opinions of the student organization pertinent to Minnesota State Colleges and Universities Board policy 2.3.

The following administrators have consulted with the Student Senate:

Date Attended	Administrator	Subject	Student Stance
8/26/2022	Anne Johnson	COVID Updates	N/A
9/9/2022	David Schlosser	Food Service Update	Food is expensive; there is no selection for people with dietary restrictions/allergens
10/28/2022	Heather Aagesen-Huebner	New CFO	N/A
11/18/2022	Heath Baumgard	Enrollment Update	N/A
12/02/2022	Kasey Meyer	Basic Needs Update	Promote mental health and basic needs services to those who do not know its existence.
12/16/2022	Anne Johnson	Name Change – Quiet Room	Where should sign-ups be? How to handle multiple people?
	Wendy Marson	CCSSE (Community College Survey of Student Engagement) Results	N/A
12/15/2022	Heather Aagesen-Huebner	Student Life Budget Consultation	N/A
1/27/2023	Todd Jagerson	IT (Information Technology) Consultation	The Senate suggested ways manual processes could be improved and how apps could be used in clubs.



DAKOTA COUNTY
TECHNICAL COLLEGE

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2/10/2023	Emily Zimmer	Graduation Update	Reviewed pamphlets
2/24/2023	Rachel Roberson	Results of Real Talk Survey	N/A
3/17/2023	Dave Schlosser (Representative)	Food Service Feedback	Better way of promoting awards program; more options on menu.
4/7/2023	Heather Aagesen-Huebner	Budget Consultation	N/A
	Melissa Fletcher	Introduction (New Accessibility Director)	N/A
5/5/2023	Heather Aagesen-Huebner	Final Budget Consultation	Student questions were answered satisfactorily; good explanation of budget

During the past few years, the Student Senate discussed in depth the possibility of raising tuition and/or Student Life fees. Historically, the Student Senate recommended not to increase the Student Life fee due to the COVID-19 pandemic and the effects it had on student mental and financial health. However, during this year's budgeting process due to current economic conditions and rising prices, it was recommended by the Student Life Committee, supported by the Student Senate, and approved by the student body to increase the Student Life budget by means of adding an athletics fee (+\$3.50 / @ 1 credit), decreasing the student life fee (-\$1 / @ 1 credit), and increasing the health fee (+\$2.47 / @ 1 credit).

Health Fee Recommendation

Current Health fee	Change	New Total Amount
1.03 / @ 1 credit	+\$2.47 / @ 1 credit	\$3.50 / @ 1 credit
\$15.45 / @15 credits	+ \$37.05 / @ 15 credits	\$52.50 / @15 credits
\$30.90 / @ 30 credits	+ \$74.10 / @ 30 credits	\$105 / @ 30 credits

The decision to increase the health fee was in response to the need for a permanent full-time mental health therapist with no additional cost to students. During FY23, the mental health therapist was funded through federal COVID relief dollars. After June 2023, the federal COVID relief money would no longer be available, thus the position would need to be college funded. After discussing with students across the campus, the Student Senate identified multiple barriers in access to mental health support—lack of insurance, lack of funds for co-pay, and lack of time to schedule due to class and other responsibilities. The increase in the health fee will provide funding for a permanent, full-time mental health therapist—allowing students to overcome these barriers.



Athletic Fee Recommendation

Current Athletic Fee	Change (New fee)	New Total Amount
\$0 / @ 1 credit	+\$3.50 / @ 1 credit	\$3.50 / @ 1 credit
\$0 / @15 credits	+\$52.50 / @ 15 credits	\$52.50 / @15 credits
\$0 / @ 30 credits	+\$105 / @ 30 credits	\$105 / @ 30 credits

The decision to add an athletics fee was to balance the Student Life funded portion of the athletic budget without using reserves for the current items funded which included home and away schedules for 6 teams, home game expenses (referees), away game expenses (hotels, meals, busing), and administrative costs (conference fees, office supplies). The above noted items shall still be funded using the athletic-funding guidelines noted in the 2018 version of the Student Life Budget Committee’s bylaws as a guide. In addition, the addition of an athletics fee will allow transitioning the Wellness Center annual operating expenses to the athletic fee—originally funded from the Student Life fee—so all students—regardless of participation in the athletics program—will benefit from this fee. The Wellness Center annual operating expense—includes supplies and equipment maintenance.

Student Life Fee Recommendation

Current Student Life Fee	Change	New Total Amount
\$7.44 / @ 1 credit	-\$1 / @ 1 credit	\$6.44 / @ 1 credit
\$111.60 / @15 credits	-\$15 / @ 15 credits	\$96.60 / @15 credits
\$223.20 / @ 30 credits	-\$30 / @ 30 credits	\$193.20 / @ 30 credits

The decision to decrease the student life fee was to continue to provide an exceptional college experience outside the classroom. With the addition of the athletics fee and transferring those expenses from the student life fee to the athletic fee, the student life budget can be balanced with a fee reduction. Additionally, the change in the student life fee will allow the growth of existing and new clubs as the club accounts can be increased from previous years. Over the past year—with the support of the Student Senate—club involvement and student activities have increased more than 100% from FY22 to FY23 and will continue to grow. A growth in clubs and student life will support enrollment.

Over the FY24 budgeting process, the Student Senate and student body have talked with administrators, club officials, and Faculty Shared Governance to promote the student budget change. Also, the Student Life Budget Committee hosted three open forums in which student fee recommendations were presented. The open forums were recorded and are available to view online. As required by Minnesota State policy, changes in student life and athletic fees of over 2% must be approved by students at large. The voting was open during the week of March 27 through April 2. Through the senate's work and faculty and staff cooperation, the above fee

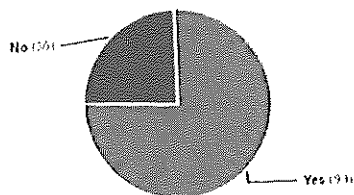


**DAKOTA COUNTY
TECHNICAL COLLEGE**

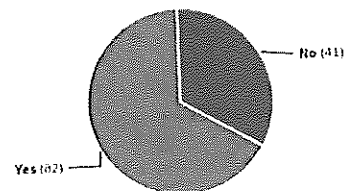
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recommendations were approved by the student body. In detail, 133 students voted, 93 voted yes and 30 voted no for the student life and athletic fee changes. For the health fee recommendation, 123 students voted, 82 voted yes and 41 voted no.

Student Life / Athletics Fee Vote 133



Health Fee Vote 123



The Student Association at DCTC (Dakota County Technical College) is satisfied with the level of consultation that we have received throughout the year regarding the college budget, tuition, fees, food services, and mental health services. The college administrators have answered all questions when asked regarding mental health, the budget, and food services. The Student Senate appreciates the opportunity to consult on these important decisions.

Over the next few years, the Student Senate has taken the initiative to support and advocate for more mental health resources and Equity and Inclusion at Dakota County Technical College. With the increase of the health fee, Dakota County Technical College will have the ability to satisfy the most important need students have today—mental health challenges. The Senate would like to see the college create more programs and resources to support the mental health and wellbeing of students. This may include, but is not limited to, quiet rooms, training sessions, mental health counselor, and student leader training. The Student Senate has had a productive session this year. This letter is to inform the board of trustees of the success of the consultation process and the myriad of initiatives the Senate has successfully engaged in. Should you have any further questions about the budget consultation process at Dakota County Technical College, please contact me.

Sincerely,

Brian Barnes

Brian Barnes, Student Senate President
Brian.barnes@go.dctc.edu

Board Of Trustees
Minnesota State Colleges and Universities
500 Wells Fargo Place
30 East Seventh Street
St. Paul, MN 55101

Board of Trustees:

As Requested by the Minnesota State Student Consultation Policy, this letter will outline the tuition and budget consultation process that took place during multiple occasions throughout the year at Fond Du Lac Tribal and Community College. Those in Attendance in these meetings included Student Senate President Dominic Smith, Student Senate Vice President Alicia Kelly, Student Senate Secretary Owen Wherley, Student Trina Head bird, Student C.J Jordan, Student Life Advisor and Housing Director Jesse Stirewalt, FDLTCC Interim President Anita Hanson and FDLTCC Chief Financial Officer Bret Busakowski

During the Fall and Spring Semester we have been formally briefed multiple times with the College's current and future financial status. We have been experiencing growth due to increased enrollment in the 2022-2023 School Year. We aware of the school shutting down our athletic program as it was putting a strain on our resources for what was perceived as truly little gain. We discussed new ways the allocation of athletic money could be used for that would benefit and enhance student life in other ways here at FDLTCC.

We are aware of the increase in tuition that may or may not pass. It is unfair to increase the tuition for our students who already can barely afford to live in this current economic climate. However, we are aware that the college needs the money for its own financial security as well. I am sure that FDLTCC will find a way to minimize costs for all its students now and into the future.

It has been a blessing to work for FDLTCC on Student Senate and in many other Endeavors. Our school is a diverse, welcoming, affordable, and helpful environment. This Traits will keep FDLTCC in the forefront of community and tribal colleges for years to come.

If you have any questions, feel free to contact me

Respectfully,

Dominic Smith

FDLTCC Student Senate President

Pp4339il@go.minnstate.edu

Chancellor Devinder Malhotra and Board of Trustees May 18, 2023
Office of the Chancellor, Minnesota State Colleges and Universities System
30 7th Street East, Suite 350
Saint Paul, MN 55101
Chancellor Malhotra and Trustees,

This letter is to briefly outline the process of Hennepin Technical College (HTC) budget consultation, as requested by the MnSCU policy (Board policy 2.3).

Our student senate executive board members, on both Eden Prairie and Brooklyn Park, meet with HTC administration monthly from April throughout the spring semester 2023. During these meetings we went over current projects and issues on campus. In these meetings Joy Bodin- HTC president, Steven Harper- dean of student life, Pang Vang- student life advisor, and other faculty were present to answer any questions about the current condition and direction of HTC.

On March 8th Joe Wightkin spoke to the Brooklyn Park campus student senate at our public meeting about increasing the student life fee, as prices on goods and services were on the increase.

On May 3rd, finance director Joe Wightkin and Lori Johnson met with the Brooklyn Park student senate again to overview the rising supply cost and therefore the rising tuition costs. Joe showed us revenue from tuition and expenses through non-personnel and personnel costs. 46% state appropriations – 38% tuition income. Majority is spent on salaries and a smaller amount on upkeep/maintenance/non-personnel. Hennepin Tech is something around fifteen dollars cheaper (before additional costs) per credit earned compared to Anoka tech and DCTC. Looking to increase tuition by 3.5% - it's likely that state allocation will pay for this. Differential tuition – funds expensive supply cost programs – EX. Welding programs/culinary/dentistry for supplies etc. culinary program costs have increased 60% over the last year. Even with the proposed increase HTC costs will still remain about seven dollars lower than St. Paul College. Supply costs have risen enormously and must be addressed.

In the same meeting Steven Harper, dean of student life and success also presented. He showed up the budget for student life programs and clubs. Student life fee has not changed since 2017 – currently \$3.90 per credit – no longer sustainable and requires adjustment to move forward with a continued ability to function and run programs. May only increase fees a maximum of 2% of SLB fees – this 2% would amount to \$5,405 in FY24 to the SLB budget.

The Brooklyn Park executive board and all students at the meeting were in agreement to raise the Student Life fee by 2%. The BPC student senate executive board feels that 2% isn't even enough, as we had to make enormous cuts to student club funding, Skills USA, and Student Senate for 2023-2024 season. A 2% increase was the maximum increase we are allowed to make, but even that increase, with overall inflation at over 6%, and much higher than that for many products and services. The Student Life Programs are going to be massively underfunded for the 2023-2024 school year.

We, the students, have made it clear we would like to increase the tuition and the student life fees, in order to maintain the funding of our school programs, and therefore the quality of student clubs and student senate initiatives. The student body is aware of, and supports the administration's call to increase student life fees.

Student Senate Secretary
-Zachary Callahan



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Board of Trustees Minnesota State Colleges and Universities
500 Wells Fargo Place
30 East Seventh Street
St. Paul MN 55101

Chair Moe and Board of Trustees,

As required by the Minnesota State Student Consultation Policy (Board Policy 2.3 and 2.3.1), this letter will discuss the budget consultation process at Inver Hills Community College.

During the Fall of 2022 there was no consultation with the student body as board policy 2.3 Subpart A states, "The chief campus administrator shall: meet with the campus student association(s) at least twice per semester to discuss issues of mutual concern brought forward by the student association or the administration". It is important to ensure that student voices are heard and taken into account whenever feasible. The lack of consultation during the Fall of 2022 was partially due to the absence of a Vice President at the time. Therefore, we recommend that steps be taken to ensure that there is always a designated person responsible for ensuring effective communication with the student body, even during transitional periods.

We appreciate Kari Rusch-Curl, Vice President of Student Affairs, presence at all student senate meetings. She addressed students' questions as needed and has been vital to our senate. She addressed student concerns in a timely manner, was always present, understanding and patient.

We want to express our gratitude for the generous time and patience that Vice President of Finance and Operations Heather Aagesen-Huebner and President Michael Berndt extended to the student senate during their visits in Spring 2023. They addressed student concerns and went through the consultation process, which is an important step towards effective decision-making.

It was particularly impressive when Vice President of Finance and Operations Heather Aagesen-Huebner was able to explain things in an understandable way, which reflects her commitment to open and transparent communication with the student body. Going forward, we hope that the administration will continue to consult with the student senate before making decisions that affect students, as we believe that the student voice is an essential part of campus life.

We also want to express our appreciation for the opportunities that the student senate has been given to serve on different boards at Inver Hill Community College. It is heartening to know that student voices are being heard and that they have a seat at the table when it comes to important decision-making processes.

We appreciated the opportunity to engage with the administration and provide our input on the budget. Thank you for considering our perspective, and we look forward to continued collaboration and communication with the campus administration.

Thank you to the Board of Trustees for your time and the continued dedication to Minnesota Students.

Appreciatively,

Karina Villeda
IHCC Student Senate President
karina.villeda@go.inverhills.edu



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Board of Trustees
 Minnesota State Colleges and Universities
 500 Wells Fargo Place
 30 East Seventh Street
 St. Paul MN – 55101

May 10, 2022

Dear Chair and Trustees,

As requested by Minnesota State System's Student Consultation Policy (Board Policy 2.3), this letter will outline the tuition consultation process that recently took place at Lake Superior College.

Vice President, Al Finlayson attended our Student Senate meeting on Wednesday, March 22, 2023, to discuss the school budget with the student senators. Thirteen student senators were present including myself. Wade Gordon, Dean of Students, and other leadership team members were also in attendance.

On Wednesday, April 19, 2023, members of our senate met again with VP Finlayson and newly elected VP Nickoel Anderson to consult on the college budget and its challenges for the upcoming year. The meeting was attended by ten members of the student senate, including myself. Heather Grillo, Student Activities Coordinator, and Wade Gordon were also present.

VP Finlayson and future VP Anderson explained the different scenarios for next year's budget based on the legislative outcomes. They were open to our questions and gave us time to reflect on the possible outcomes. We, the student senate, disagree with the drastic reduction of the Student Life budget and the expenses this department is forced to pay. Other than this issue, the budget consultation was clear, informative, and enough to get our questions answered in order to make an informed decision.

Please, feel free to contact me if you have any questions about the consultation process. Thank you for your consideration.

Sincerely,

Juan Camilo Canas Garcia
 Student Senate President
juan.canasgarcia@lsc.edu

Honorable Chancellor Malhotra and Board of Trustees,

This letter is regarding the consultation process between the Metropolitan State University Student Association (MSUSA) and our university administration. I want to acknowledge and thank both President Arthur and CFO Kent for attending multiple MSUSA meetings to discuss tuition and fees. The student government is able to have a better understanding of the consultation process thanks to their effort.

We all are still dealing with the uncertainty and instability brought forth by the COVID-19 pandemic. For us students, we're dealing with financial hardship, a low employment rate for livable-wage jobs, and remote learning. For the institution, it is dealing with the continued decline in enrollment, converting remote learning back to more traditional learning, and medical safety concerns of the students and admins as the pandemic might be over, COVID-19 is running strong in certain areas. I truly am glad that both sides understand the hardship that both sides of encountering and this understanding goes a long way in supporting each other.

I want to remind both our administration and the System Office that every increase in tuition and fees matters regardless of how low the percentage is, it could result in less food on a student's table or less clothing for a student's child.

With this, I acknowledge that we were consulted about the tuition increase of 3.5% for undergraduate programs. I also acknowledge that we were consulted about the increase in the technology fee and the increase in the parking fee.

Sincerely,



Lim Chan

President

Metropolitan State University Student Association

April 30, 2023

Dear Vice President Kent,

This letter is in regard to the consultation of the fee per credit increase for the parking ramp. I want to thank you for attending multiple MSUSA meetings to discuss the fee per credit for the parking ramp and provided multiple scenarios regarding the changes.

We understand that under the current fee-per-credit structure the parking ramp could not self-sustain. We are also aware of the fee per credit increase would put a financial strain on the students.

After further review and discussion, MSUSA would like to recommend a \$13 fee per credit for the parking ramp, a mandatory employee buy-in on a sliding scale for the 23-24 academic year and onward where no contract violation is applicable, and an increase of daily parking fee from \$5 to \$8.

Sincerely,

A handwritten signature in black ink, appearing to read 'Lim Chan', with a long horizontal flourish extending to the right.

Lim Chan
President
Metropolitan State University Student Association

April 30, 2023


Dear Vice President Reed,

This letter is in regard to the consultation of the fee per credit increase for the student technology fee. I want to thank you for attending the MSUSA meeting to discuss the fee per credit for the student technology fee and provided multiple scenarios regarding the changes.

We understand that under the current fee-per-credit structure the student technology fee could not provide the student with the needed technology support. We are also aware of the fee per credit increase would put a financial strain on the students.

After further review and discussion, MSUSA would like to recommend a \$13 fee per credit for the student technology fee.

Sincerely,

A handwritten signature in black ink, appearing to be 'Lim Chan', with a stylized, wavy line extending to the right.

Lim Chan
President
Metropolitan State University Student Association

Board of Trustees
Minnesota State Colleges & Universities
30 East Seventh Street
St. Paul, Minnesota 55101

Dear Chair Roger Moe and Trustees:

As requested by Minnesota State's student consultation policy (Board policy 2.3), this letter will outline the tuition consultation process that recently took place at Minneapolis College. Tuition and fees are issues that require consultation and a letter to the Board of Trustees, and we are honored to write to you.

On April 18th, 2023, our Senate representative participated in a Tuition Consultation meeting with administration. Among the administration Vice President of Finance and Operations Chris Rau and Dean of Students Becky Nordin. An additional meeting was held on May 17th, 2023, for further consultation with administration.

The Student Senate Executive Board at Minneapolis College promotes the general welfare of students and participates in decision-making on the Board of Trustees. The equality of opportunity among students is maintained when students are engaged in the consultation process.

Administration provided necessary background materials and explanations to the Senate for a proposed tuition maintenance at previous academic year rate. Administration provided a comprehensive Academic Year 2023-2024 Minneapolis College Tuition and Fees spreadsheet.

We agreed to this frozen tuition level for next year. The senate board was open to increases in Technology and Student Center fees. Increasing each of these fees by 50 cents will service necessary debt repayment for the Student Center and cover increased infrastructure and maintenance costs to technology resources.

Student involvement in decision-making processes were honored in this consultation. Student Senate input was considered, valued, and given adequate time for questions and negotiations. President Pierce, along with the administration, made themselves available at any time for comments or questions regarding fees, which we understand.

Please feel free to contact me if you have any questions or comment regarding the tuition consultation process at Minneapolis College. Thank you for your consideration.

Warmest regards,

Jon Hartung,
Minneapolis College Student Senate Director of Finance
financesenate@go.minneapolis.edu

Joseph Jackson
Minneapolis College Student President
joseph.jackson.2@go.minneapolis.edu

May 16, 2023

Chancellor Devinder Malhotra
Office of the Chancellor
Minnesota State Colleges and Universities
500 Wells Fargo Place
30 East 7th St. #350
St Paul, MN, 55101

Chancellor Devinder Malhotra,

Members from both Red Wing and Winona Student Senate had been presented with a two-year budget forecast, fee projections, and other college topics for Minnesota State. One of which included a tuition freeze that would cover 3.5% of tuition costs. Both sides of the Student Senate are in support of this tuition freeze to help alleviate tuition costs for students, supported by either the House or MN State Request. We were presented this information by Amy Schmidt in an informative way that was more well understood by those who have written prior consultation letters and those with a greater knowledge of financial terminologies regarding budget projections and forecasting.

The meeting with Amy Schmidt provided important information needed to help Student Senate from both Winona and Red Wing make the informed decision to recommend a 3.5% tuition freeze. Thank you for your consideration.

Sincerely,

Grace Horn

Caledon Johnston

May 5, 2023

Chancellor Malhotra Board of Trustees
Minnesota State
500 Wells Fargo Place
30 East Seventh Street
St. Paul, MN 55101

Dear Chancellor Malhotra and Trustees,

The Minnesota North College – Hibbing Campus Student Senate met with President Mike Raich and the Vice President of Finance & Facilities, Stephanie Pope, on March 20, 2023, in regard to the tuition rates for the academic year 2023-24. On behalf of the Hibbing Campus Student Senate, please accept this letter as confirmation of this consultation, as required by Minnesota State Board Policy.

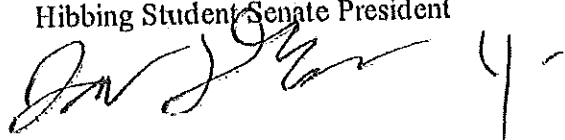
Those in attendance were briefed on revenue sources for our college and recent tuition costs and state appropriation. Minnesota North College is developing an FY24 budget based on two models: a state-funded tuition freeze and an increase of 3.5% to tuition and fees that would be paid by students if the tuition freeze does not pass.

The increase in tuition would make it harder for students to afford to attend school. We have been thankful for past tuition freezes that made higher education more affordable. Without a permanent increase in state support, tuition will eventually need to be increased so that future students can get the same education that we have been receiving.

We are encouraging the legislature to increase state appropriation to Minnesota State Colleges to fund a tuition freeze. Without this, students will further absorb the high costs of attending college—or choose not to attend at all.

Sincerely,

Jon DeCent
Hibbing Student Senate President

A handwritten signature in black ink, appearing to read "Jon DeCent", followed by a vertical line and a horizontal tick mark.

May 5, 2023

Chancellor Malhotra and Board of Trustees
Minnesota State
500 Wells Fargo Place
30 East Seventy Street
St. Paul, MN 55101

Dear Chancellor Malhotra and Trustees,

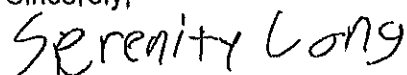
The Itasca Campus Student Senate President., Serenity Long, along with other Minnesota North senate representatives met with Minnesota North College Vice President of Finance and Facilities, Stephanie Pope. The meeting took place on May 20, 2023 to discuss the proposed tuition and fee changes for academic year 2023-2024. Itasca campus lead & student senate co-advisor, Lisa Marcis, was also in attendance for this meeting. On behalf of the Itasca student senate, please accept this letter as confirmation of this consultation as required by Minnesota State Board Policy.

Those in attendance were briefed on the spring 2023 legislative session as it relates to tuition, and MinnState's request for a state funded tuition freeze. We understand that MinnState is requesting a 3.5% state funded tuition freeze and if passed, would mean no tuition increase for 2024. This would benefit students by making college more affordable to attend, and therefore, we encourage legislation to increase state appropriations to fund the tuition freeze for 2024. We also understand that if this legislation does not pass, Minnesota North will need to increase tuition for 2024 in order to maintain current operations.

Itasca student senate also understands that the Board of Trustees is proposing a max student fee increase to create a revenue stream that will provide for more adequate student programming. We understand the Minnesota North College is proposing a 2% increase to the student life activity fee and a 10% increase to the technology fee. The Itasca student senate supports this fee increase to allow for high quality student programming.

We appreciate your consideration of these proposals and dedication to students.

Sincerely,



Serenity Long
President
Itasca Student Senate

May 4, 2023

Chancellor Malhotra Board of Trustees
Minnesota State
500 Wells Fargo Place
30 East Seventh Street
St. Paul, MN 55101

Dear Chancellor Malhotra and Trustees,

The Minnesota North College, Mesabi Range Eveleth Campus Student Senate met, with guidance from our Academic Dean and Director of Operations, Jessalyn Sabin on May 4th, 2023, in regard to the tuition rates for the academic year 2023-24. On behalf of the MNCMR Eveleth Campus Student Senate, please accept this letter as confirmation of this consultation, as required by Minnesota State Board Policy.

Those in attendance at this meeting included Caleb Hill (President), Ellena Carlson (Vice President), Scott Johnson (Secretary).

Those in attendance were briefed on revenue sources for our college and recent tuition costs and state appropriation. MNCMR Eveleth Campus is developing a FY24 budget based on a proposed tuition increase of 3.5%. We understand that the legislation is working its way through the state legislature that includes a 0% tuition increase.

Eveleth Campus Student Senate has reviewed and discussed the proposed tuition freeze. We have strong support for the tuition freeze but understand the need for tuition increase, regardless of if a freeze is passed. The increase in tuition would make for an all around better experience for all students. We believe the extra tuition cost up front for students would be better than burdening Minnesota taxpayers with increased taxes to cover the difference.

Sincerely,



Scott Johnson
MNCMR Eveleth Campus Senate Treasurer

April 14, 2023

Board of Trustees
Minnesota State Colleges and Universities
500 Wells Fargo Place
30 East Seventh Street
St. Paul, MN 55101

Dear Chancellor Malhotra and Board of Trustees:

As requested by Minnesota State Student Consultation Policy (Board Policy 2.3), this letter will outline the tuition consultation process that recently took place at Minnesota North College - Mesabi Range, Virginia. Our Student Senates met with Minnesota North - Mesabi Range administration to consult on the college budget on April 10, 2023.

In attendance at these meetings were Jodi Pontinen, Director of Operations, Virginia campus; Antavius Thomas, Director of Student Life; and Virginia Senate President Tynan Selsing.

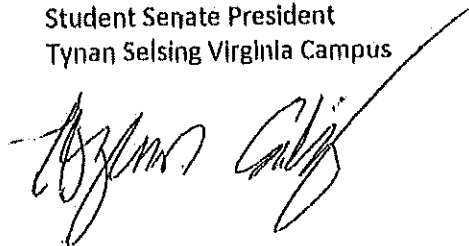
The overall college tentative budget for FY24 was discussed, along with anticipated FYE. The FY24 budget is built on a 3.5% tuition rate increase. All parties involved in the consultation made themselves available to hear the concerns and opinions of the student body.

Please feel free to contact us if you have any questions or comments regarding Minnesota North - Mesabi Range Virginia Campus tuition consultation process.

Thank you for your consideration.

Sincerely,

Student Senate President
Tynan Selsing Virginia Campus

A handwritten signature in black ink, appearing to read 'Tynan Selsing', is written over the typed name. The signature is fluid and cursive, with a long horizontal stroke extending to the right.

Pope, Stephanie

From: Grobler, Nathan L
Sent: Monday, May 1, 2023 12:05 PM
To: Pope, Stephanie; Krasaway, Brad J
Subject: Student Consultation Letter

March 28, 2022

Chancellor Devinder Malhotra &
Board of Trustees
Minnesota State System Office
Wells Fargo Place
30 7th St. E
St. Paul, MN 55101

Dear Chancellor Malhotra and members of the Board of Trustees,

Rainy River Community College Student Senate has met with Administration throughout the year. During the consultation, Directions of Operations Krasaway kindly addressed any questions from the Student Senate in full. Directions of Operations Krasaway provided appropriate materials and data and reviewed it with the student senate as well.

We realize that due to the upcoming merger the budget process and allocation will change. We hope that students at each campus retain their voice in the budgeting process and continue to be consulted with on all matters that pertain to student interests.

Rainy River Community College is the only college within 100 miles of International Falls. Our community depends on this college for a quality education close to home, economic development, and personal prosperity. Looking at the numbers for next year's tuition administration is projecting a 3.5% increase for every student attending. This means that the students of Rainy River will need to pay a higher price for an education that will make it more difficult for students to attend. Therefore, we support not only additional funding from the Minnesota State Legislature but also a larger share distributed to rural colleges throughout the state.

Sincerely,

Nathan Grobler
Student Senate President
Rainy River Community College
Nathan.Grobler@rainyriver.edu



Minnesota North College

A Member of Minnesota State

Minnesota North College
1515 E 25th Street
Hibbing, MN 55746
888.223.8068 | 218.293.6850
info@minnesotanorth.edu

May 4, 2023
Chancellor Malhotra Board of Trustees
Minnesota State
500 Wells Fargo Place
30 East Seventh Street
St. Paul, MN 55101

Dear Chancellor Malhotra and Trustees,

The Minnesota North College- Vermilion Campus Student Senate- President along with the other Minnesota North Senate Presidents met with our Vice President of Finance Stephanie Pope on April 11, 2023, in regard to the tuition rates for the academic year 2023-24. On behalf of the MN North Vermilion Campus Student Senate, please accept this letter as confirmation of this consultation, as required by Minnesota State Board Policy.

Those in attendance at this meeting included Samuel Maves (President), Vice President of Finance Stephanie Pope, and Senate Advisor Siera Brazel.

Those in attendance were briefed on revenue sources for our college and recent tuition costs and state appropriation. Minnesota North is developing a FY24 budget based on a proposed tuition increase of 3.5%. We understand that the legislation is working its way through the state legislature that includes a 3.5% tuition increase. We also understand that legislation is hoping to approve a motion to cover this increased tuition which would result in no tuition increase for the students.

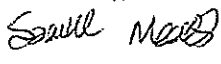
This tuition increase will allow the Vermilion Campus to maintain its current services and continue to provide student support. Should the state decide against covering this proposed increase, the greater financial burden could result in a further decline in student enrollment in the coming year.

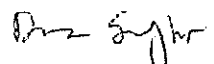
We have been thankful for the past tuition freezes that made higher education more affordable, however the Student Senate supports this 3.5% increase due to inflation. Tuition increase is essential in helping provide quality education throughout the coming years.

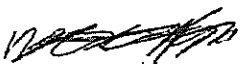
Students would greatly appreciate state funding in the next year to support the increased tuition costs.

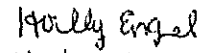
We are encouraging the legislature to fund the proposed increase in Minnesota State Colleges so students are not impacted in the FY 24. Without this tuition increase their likely will be a negative impact on the college student experience. The legislature covering the tuition increase would greatly benefit the affordability for Minnesota North College Students.

Sincerely,


Samuel Maves
(President)


Deborah Sperry
(Vice President)


Dexter Montague
(Treasurer)


Holly Engel
(Secretary)

5/09/23

Board of Trustees
Minnesota State Colleges and Universities
500 Wells Fargo Place
30 7th St. E – Suite 350
St. Paul, MN 55101

Dear Board of Trustees,

On behalf of me and my fellow classmates who attended the consultation meeting from Minnesota West Granite Falls campus, I'd like to say thank you to everyone who took part in this meeting. We learned about our financial situation and relations we have in our schooling system. We were also able to ask questions, and give our comments and opinions during the meeting. We felt heard and there was clear communication. Learning about the finances helped us better understand what goes into our school and the other schools in our state. We learned about how the budget and our tuition is calculated and distributed. What we learned was important and valuable for us students; especially those of us in the Student Senate. Us officers now have a greater foundation and know more about where our budget actually comes from and how we are able to use the funds more effectively. Again, thank you Board of Trustees and everyone who took part in this to make it come to fruition.

Sincerely,
Michael Green



Dear Chancellor and whom it may concern,

On behalf of the student body, I would like to thank Diana Fliss for hosting the meeting to discuss the tuition consultation. The response I received from other students tells me everyone was well informed and appreciated the effort of all the individuals it took to put the presentation together. This presentation helps us, as students, to understand the finances of Minnesota West Community and Technical College.

We realize the importance of informing us, as students, of the financial health of the college. We would like to urge our administration to continue to look at every option possible to help keep Minnesota West growing strong in a financial position and yet sustain where we are currently.

Thank you and the rest of the staff and administration for all your hard work regarding this issue.

Katherin Ihnen

Student Senate President

Minnesota West Community & Technical College

Jackson, Minnesota 56143

Canby Campus
1011 First Street West
Canby, MN 56220
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Granite Falls Campus
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Worthington Campus
1450 Collegeway
Worthington, MN 56187
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Board of Trustees
Minnesota State
30 East Seventh Street
St. Paul MN 55101

Dear Trustees,

As requested by the Minnesota State student consultation policy (Board Policy 2.3), this letter is to outline the tuition consultation process at Minnesota West Community and Technical College-Luverne Center.

The consultation was held with students who wanted to attend via Zoom on April 19th, 2023. It was presented with a detailed power point outlining the information regarding tuition, the financial health and planning, enrollment and allocation history, and a better understanding of the reserves and fund balances.

After the consultation meeting, students had a better understanding on how tuition and fees are established as well as the future of Minnesota West Community and Technical College's financial health and future planning, to ensure that students have an affordable education and the best education possible.

Please feel free to contact me if you have any questions regarding Minnesota West Community and Technical College student consultation process. Thank you for your consideration.

Sincerely,

Cassandra Weir
Student Senate President, cassandra.weir@live.mnwest.edu



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Worthington Campus
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April 26th, 2023

Board of Trustees

Minnesota State

30 East Seventh Street

St. Paul MN 55101

Dear Trustees,

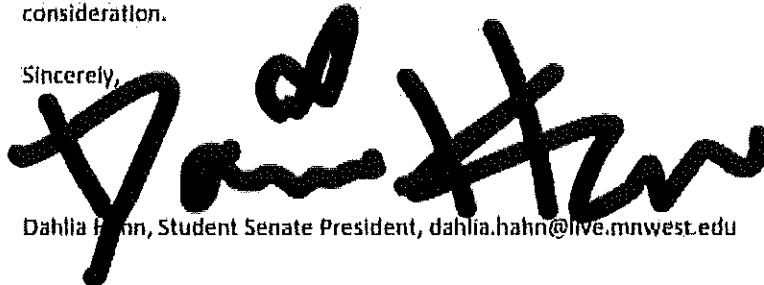
As required by the Minnesota State student consultation policy (Board Policy 2.3), this letter is to outline the tuition consultation process at Minnesota West Community and Technical College—Pipestone Campus.

The consultation was held with students who wanted to attend via Zoom on April 19th, 2023, with Diana Fliss presenting a detailed power point outlining the information regarding tuition, the financial health and planning, enrollment and allocation history. Abdullahi Farah Abdigaani and Jodi Landgaard also elaborated on these topics and addressed student questions.

After the consultation meeting, students had a better understanding on how tuition and fees are established as well as the future of Minnesota West Community and Technical College's financial health and future planning, to ensure that students have an affordable education and the best education possible.

Please feel free to contact me if you have any questions regarding Minnesota West Community and Technical College student consultation process. Thank you for your consideration.

Sincerely,

A large, bold, black handwritten signature that reads "Dahlia Hahn". The signature is written in a cursive style with thick, dark ink.

Dahlia Hahn, Student Senate President, dahlia.hahn@live.mnwest.edu



Board of Trustees
 Minnesota State Colleges and Universities
 500 Wells Fargo Place
 30 7th Street East- Suite 350
 St. Paul, MN 55101-7804

Dear Board of Trustees:

This letter is to inform you that the Minnesota West student senates has gotten participated and completed their duty in the consultation process. Our student senate met as a group on Wednesday April 26th, 2023 and went over the financial information that was supplied to the Worthington Student Senate. We also had our president participate in the student senate consultation zoom call held on Wednesday April, 19th. Diana Floss presented information to Student senate advisors and students at the April 19th meeting.

The Minnesota west student body understands how the tuition rates and fees are established and how they are factored each year. Minnesota West also appreciates the efforts put forth by the current administration and appreciates the time spent explaining the process in detail.

Sincerely,

Dannyn Petersen
 Minnesota West Community & Technical College
 Worthington Campus
 Student Senate President



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Minnesota State

Community and Technical College

May 18, 2023

Chair, Mr. Roger Moe and Board of Trustees
 Minnesota State Colleges and Universities
 500 Wells Fargo Place 30 East Seventh Street
 St. Paul, Minnesota 55101

Chair, Mr. Roger Moe and Board of Trustees,

As requested by Minnesota State's student consultation policy board (policy 2.3) this letter will outline the tuition consultation process that has taken place at the Minnesota State Community and Technical College-Detroit Lakes campus.

The Detroit Lakes Student Representatives have discussed the Minnesota State budget with the Chief Financial Officer, Pat Nordick, on Oct 27, 2022, Feb 16, 2023 and April 27, 2023. The Student Representatives have also discussed the budget with President, Carrie Brimhall on one or more occasions.

The Student Representative were presented with an abundance of factual data and informational graphs explaining the current and future budget along with explanations of any changes being made, and the impacts those changes may have on individual campuses. Both Mr. Nordick and President, Brimhall were excited to answer any questions that the Student Representatives had regarding plan and estimates.

Based on what we are hearing from St. Paul we have the SGA letters written with the assumption that a tuition freeze will be in place so tuition will not be raised for FY24. After discussion with the senate, it was determined that we are comfortable with this decision but also understand if there is need for a slight tuition increase.

If there are any further questions please feel free to contact me using the email provided below.

Sincerely,



Hannah Leither
 Student Government President, Detroit Lakes Campus
 Hannah.leither@go.minnstate.edu



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Moorhead
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Wadena
 405 Colfax Avenue Southwest
 Wadena MN 56482-1447
 218.631.7901 fax

Minnesota State Board of Trustees
500 Wells Fargo Place
30 East Seventh Street
St. Paul, MN 55101

May 5, 2023

Chair Moe,

This letter, as requested by the Minnesota State Student Consultation Policy 2.3, is an outline of the budget consultation that Minnesota State Community & Technical College CFO Pat Nordick presented to the Fergus Falls Campus Members attending the 2021-2022 budget consultations including Student Government Association (SGA) Advisor Lauren Proels, SGA President, John Runningen, SGA Executive Board, and SGA Senators.

On Wednesday, April 27th, CFO Pat Nordick and President Carrie Brimhall wrapped up their consultation meetings with the Student Government Association at M-State Fergus Falls. Mr. Nordick laid out the current state of M State's budget and the different scenarios the college could be facing depending on how the allocation pan out in St. Paul. Through a detailed presentation, he did his best to help us understand the many contributing factors affecting the tuition rate and what can occur from the three different allocation totals.

While MinnState's allocation request appeared to be in the best interest of the students of Minnesota, he demonstrated to us that M State was prepared to handle a lesser allocation, and he was open and transparent about what that would look like for the students of M State and the resources available on campus. It sounded like any allocation less than the Governor's proposed budget would involve the campus making changes to offset the total expenditure. He suggested that the college would need to increase tuition by 3%, if anything less than the governor's allocation passed. Though this is not ideal with the ever-increasing cost of college, The Student Government is willing to support this increase. We would rather see the college continue to be able to offer the level of support and services we have come to expect than see drastic cuts in much-needed resources for our fellow students. However, we ask the college to consider all other cost-saving methods before increasing tuition.

We appreciate the opportunity to be consulted on the matters that will impact our fellow students through the decisions made about the budget and the separate possible allocations. Rest assured that we had an incredibly positive experience during our consultation meetings and were given adequate time to respond and ask much-needed questions. We appreciate the opportunity to provide feedback on these decisions and ask that you continue to look out for students' needs.

Sincerely,

John Runningen

John Runningen
Student Government President
Minnesota State Community and Technical College - Fergus Falls

Minnesota State

Community and Technical College

May 7, 2023

Mr. Roger Moe and the Board of Trustees,

This letter, as requested by the Minnesota State Student Consultation Policy 2.3.1, is an outline of the budget consultation that Minnesota State Community and Technical College's Vice President of Finance and Facilities, Pat Nordick, presented to the M State Moorhead SGA.

Vice President of Finance and Facilities, Pat Nordick, joined our meeting on 2 separate occasions, once with President Brimhall. M State Moorhead SGA met with Pat Nordick, to discuss the budgets proposed by the MN legislative bodies and its comparison to the system office request. Mr. Nordick also shared how various enrollment projections may impact M State's budget and the needs to increase tuition. We are pleased to have an administration that values the input of its students.

The M State Moorhead Student Government Association supports tuition freezes and decreases in the interest of the students. We gratefully accept and support the FY24 tuition freeze. We thank the college for giving our students more peace of mind when it comes to paying for their college education.

The M State Moorhead Student Government Association would like to express its appreciation for your interest in our consultation in the budgetary matter. We can always be reached for any further questions and would be happy to answer them.

Sincerely,

Mya Miller

M State Moorhead SGA President



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Wadena
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218 631.7901 fax

April 27, 2023

Board of Trustees,
Minnesota State Colleges and Universities System
30 7th Street East, Suite 350
Saint Paul, MN 55101

Chair Roger Moe:

This letter, as requested by the Minnesota State Student Consultation Policy 2.3, is an outline of the budget consultation that Minnesota State Community and Technical College's CFO Pat Nordick presented on the Wadena Campus.

Members attending the three 2023-2024 budget consultations include Student Government Advisor Suzanne Lundsten, M State Wadena Senate's Executive Board, and senators. Three meetings were held with Pat Nordick and President Carrie Brimhall in the fall and spring semester. An overview presentation with detailed information on the budget was presented to the student government at our meetings throughout the fall and spring semesters.

Background materials on M State's budget were presented to every member in attendance. These materials described the proposed budget For FY 23-24, possible outcomes, and directions that Minnesota State Community and Technical College's budget could take. The pros and cons of a tuition increase, or decrease, were brought forth and heavily debated upon by all the meeting attendees.

The timing and scheduling of these meetings provided the Student Government Association with sufficient time to have discussions and make informed decisions. Students and attendees of the meetings were welcome to contact Pat Nordick with any questions, concerns, or comments at any time during the meeting, or after by e-mail, appointment, or through phone conversation.

The student government association members appreciate the time that was given to assess the budget for the following year. Please feel free to contact me if you have any questions or comments on the budget consultation process that recently took place at Minnesota State Community and Technical College Wadena. Thank you for your consideration.

Sincerely,

Deanna Sjolie

Deanna Sjolie
Student Government Association Vice-President
Minnesota State Community and Technical College-Wadena

 MINNESOTA STATE UNIVERSITY MANKATO

May 20, 2023

Chancellor Malhotra and the Board of Trustees,

This letter is intended to serve as proof of the student consultation process at Minnesota State University, Mankato, regarding Residential Life room and board rates for the 2023-2024 academic year. Resident room rates will increase between 1.5% to 2.8%, and meal plan (board) rates will increase between 9.3% and 9.4% for FY24.

The Director of Residential Life, Cindy Janney, conducted multiple meetings with the Student Government President, Vice President, and Senators, along with the Residence Hall Association President and General Assembly throughout the year and provided any additional information or projections requested by student leaders.

The Residence Hall Association (RHA), the student organization made up of elected members from each floor, was heavily involved in the room and board rate process and had the opportunity to vote on recommendations, including front desk supplies and floor amenities. After the Director of Residential Life attended multiple RHA, the advisory association voted to approve the recommended increases.

Following approval from RHA, the Student Government Residential Life Senators were thoroughly consulted at private committee meetings with the Director of Residential Life. The Student Government was also consulted at the Student Affairs Committee meeting and the weekly public Student Senate meeting. RHA and the Student Affairs Committee reported adequate consultation about the proposed FY24 Residential Life room and board rates.

If you have any questions, comments, or concerns, please do not hesitate to email me at Emma.Zellmer@outlook.com.

Best,
Emma Zellmer
90th Student Government President
Minnesota State University, Mankato

 MINNESOTA STATE UNIVERSITY MANKATO

May 20, 2023

Chancellor Malhotra and the Board of Trustees,

This letter is intended to serve as proof of the student consultation process at Minnesota State University, Mankato, regarding student fees for the 2023-2024 academic year. The Student Government at MSU- Mankato approved a 4.45% cumulative increase in student fees with the student body's support. This fee recommendation amounts to \$1.97 per credit hour increase from \$44.30 to \$46.27 per credit, banded at \$555.28 per term. Our Student Government did not take the responsibility to discuss and determine the student fee rates lightly, especially facing rising costs, increased student engagement, and declining enrollment on our campus. Each section below will outline the Student Governments' rationale for deciding on that fee area.

Student Activity Fee

During the Student Government election on April 10th and 11th, **80.25% of the 1,575 students who participated voted to approve** the student government approved and endorsed an 8.96% increase in the student activity fee rate for the next academic year. This results in a \$0.84 increase per credit hour from \$9.37 to \$10.21, banded at \$122.52 per term.

The Student Allocation Committee (SAC) met weekly to receive budget presentations from Student Activity Fee-funded departments, reviewed their budget requests, and provided recommendations to the Student Government. Their recommendation was followed closely by the Student Government, ensuring that full-time staff salaries were increased, student worker pay was held constant, and basic needs were prioritized while working to spread necessary cuts equitably amongst the budget areas.

Intercollegiate Athletic Fee

During the Student Government election on April 10th and 11th, **76.05% of the 1,575 students who participated voted to approve** the student government approved and endorsed an 8.79% increase to the intercollegiate athletic fee. This results in a \$0.37 increase per credit hour from \$4.21 to \$4.58, banded at \$54.96 per term.

The Student Government, student body, and student-athletes have representation on the Intercollegiate Athletic Fee Advisory Committee to ensure adequate student consultation and to provide feedback to the department. The Director of Athletics, Kevin Buisman, and Senior Associate Athletic Director, Scott Nelsen, also conducted multiple meetings with the President and Vice President of the Student Government and the Student Athletic Advisory Committee leadership to ensure the student's voice was included in fee discussion.

Centennial Student Union Fee

The Centennial Student Union (CSU) Board proposed increasing the student union fee of 1.45% or \$0.15 per credit from \$10.37 to \$10.52, banded at \$126.24 per term. The Student Government approved of this increase, especially following the fee decreases they have proposed in the past to ensure responsible use of student fee dollars. In addition, the Student Government and student body receive thorough consultation on the CSU board and public Student Senate meetings.

Student Health Services Fee

Student government approved the increase of 1.99% or \$0.11 per credit from \$5.52 to \$5.63, banded at the maximum of \$67.56 per term. Student Health Services provides healthcare options to the entirety of the student body and has worked diligently to diversify its revenue to keep fee increases low, even at a time of rising healthcare costs. In addition, the Student Health Advisory Board has student involvement opportunities and provides the Student Government with extra consultation and feedback on the fee and center operations. We greatly appreciate the work of Student Health Services to include students in decision-making and provide services and education that are easily accessible to the entire student body.

Technology Fee

Student government approved the increase of 4.35% or \$0.50 per credit from \$11.50 to \$12, banded at the maximum of \$144.00 per term. Student Government representatives have worked closely with the IT department at MSU-Mankato through the Technology Fee Advisory Committee to ensure thorough student consultation and involvement throughout the year. This increase was necessary to combat rising inflation and ensure that IT services meet today's students' needs in a rapidly changing technological world. Beyond consultation and involvement in the Tech fee process, the Student Government has also worked with the IT department to develop goals for the coming years. The Student Government appreciates the work and partnership of the IT department to support students on campus and their responsible use of student fee dollars.

The administration at Minnesota State University, Mankato, particularly VP Rick Straka and VP David Jones, provided extra information and analysis requested by the Student Government throughout the consultation and decision-making processes. VP Straka has worked with Student Government leadership since last summer to understand budgets, projections, philosophies, and options and always responded quickly to last-minute questions, even if he had already answered them. I want to thank him for the education, patience, and transparency he provided throughout this process. President Inch and his cabinet have worked closely with Student Government throughout this year, resulting in a successful year for both Student Government projects, equity initiatives, and increased transparency and shared governance.

If you have any questions, comments, or concerns, please do not hesitate to email me at Emma.Zellmer@outlook.com.

Best,
Emma Zellmer
90th Student Government President
Minnesota State University, Mankato

 MINNESOTA STATE UNIVERSITY MANKATO

May 20, 2023

Chancellor Malhotra and the Board of Trustees,

This letter is intended to serve as proof of the student consultation process at Minnesota State University, Mankato, regarding undergraduate and graduate tuition rates for the 2023-2024 academic year. The administration at our university informed Student Government leadership that the undergraduate tuition rate would stay frozen due to state funds and the graduate tuition rate would increase by 3.9%.

As the official voice of students at Minnesota State University, Mankato, the Student Government, specifically the President, Vice President, and Executive cabinet, was thoroughly consulted on the proposed increases to tuition rates for the next academic year. Since the start of the year, including monthly meet and confer meetings, University budget sub-meet and confers, and multiple meetings at the request of the student government with the Vice President of Finance and Administration, Rick Straka, the Vice President of Student Affairs and Enrollment Management, Dr. David Jones, and President Inch.

The 90th Student Government at Minnesota State University, Mankato, understands the necessity of the proposed 3.9% increase in the graduate tuition rate. The Student Government will continue to work in partnership with University Administration to pursue avenues to lower the burden rising tuition rates have on our graduate students. The 90th Student Government at Minnesota State University, Mankato, was particularly disappointed in the 150% increase in the out-of-state graduate tuition rate that occurred last summer and looks forward to increased transparency from the Minnesota State Board of Trustees.

The Minnesota State University, Mankato Student Government, looks forward to continuing to support the Minnesota State budget requests in any way we can. The success seen at the state legislature this year is a testament to the importance of student advocacy in higher education.

If you have any questions, comments, or concerns, please do not hesitate to contact me by email at Emma.Zellmer@outlook.com.

Best,
Emma Zellmer
90th Student Government President

Minnesota State University, Mankato



MINNESOTA STATE UNIVERSITY
MOORHEAD



SP-14
Student Senate

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MSUM Student Consultation Letter – FY24

Maxibillion Thompson
Student Body President
05.08.2023

Chancellor Malhotra and members of the Board of Trustees,

In accordance with MNState Board Procedure 2.3.1, I present the following letter regarding the FY24 student consultation on university budget, student fees, and tuition rates.

I. Consultation Process

This spring, budget managers came to Student Senate and Student Fee Review Committee (SFRC) to present their budget requests. Through this process, students were presented relevant information and context for each fee area, and we believe we have arrived at an informed decision, as detailed below. Several principles guided this year's recommendations. First, a desire to account for inflationary increases and their impacts on fee areas. Secondly, ensuring students were provided accurate information and sufficient context to make an informed recommendation. Finally, continued affordability for students remained a priority, as we view this as an important component of equity and opportunity for all students.

During the SFRC process, Student Activity Fee Allocation Committee (SAFAC) process, and the Assistant Director position funding position mentioned in the SAFAC memo (see attached), we became concerned about the accuracy of some of the financial numbers being provided to students. Unfortunately, our university's finance division was unresponsive when we requested basic numbers such as reserve balances and unfenced/fenced fee dollar balances. We met with our finance division several weeks ago regarding this, and were largely dismissed. However, President Blackhurst is handling this situation on the campus level; it is our hope that these issues will not continue into the FY25 process. I have attached a document ("Finance Consultation Process Review") that was provided to our finance division, President Blackhurst, and Vice Chancellor Bill Maki that details some of the specific concerns we had. Something that could perhaps assist in this area in the future would be the creation of an accountability mechanism within 2.1/2.3.1, and more direct language to further define the expectations of "reasonable" and "timely" when it comes to responsiveness.

I want to emphasize that, thanks to dedicated staff and students who crunched numbers and filled in the gaps, our ultimate recommendations were not substantially impacted by these issues. We have done our best to be responsible in accounting for variances and projected enrollment drops. The concern is that continuation of these issues may impact future student consultation processes to a greater degree, and all of this could be fixed via responsiveness – inaccurate numbers can be fixed by responsiveness to correct them. The recommendations in this letter are valid – improvement is necessary in the future, but again this is being handled on the campus level thanks to President Blackhurst's earnest cooperation.

With the above in mind, below are Senate's recommendations related to tuition and fees for FY24.

II. Recommendations:



A. Tuition

Senate supports the proposed tuition rate request with an increase of 3.5% for undergraduate and 4.0% for graduate tuition. We recognize the realities of enrollment impacts and financial constraints, while also valuing continuing affordability. We understand this increase to be in-line with other MNState institutions, and thus support the requested increases.

B. Non-Discretionary Fees

Senate voted to support the recommendations of the Student Fee Review Committee regarding the following non-discretionary fees, for a total of a 7.5% increase per credit from all fees combined.

A. Athletics Fee

Voted to support a 12.4% increase to the Athletics Fee, to \$5.15/credit from \$4.58/credit. This increase passed via a student referendum and would go into effect if the Board votes to increase the maximum in this area.

B. Comstock Memorial Union (Student Union) Fee

Senate supports an increase for the Comstock Memorial Union Fee to \$14.75/credit. While this is not the entire request, we recognize the importance of this space that is utilized extensively by students. We believe that the healthy reserve can be used to cover budgetary deficits if needed.

C. Counseling Services/Health Services Fee

Senate supports an increase of \$0.75 from \$6.25 to \$7.00. SFRC received information that a \$0.75 increase would cover the priority of a case manager position and increased availability over summer. The likely possibility of additional state funds (per University Comptroller) for basic needs also factored into this. This would go into effect if the Board votes to increase the maximum in this area.

D. Student Activity Fee

Senate supports an increasing the Student Activity Fee to \$8.32/credit from \$8.16/credit. Additionally, we support the SAFAC-recommended FY24 budget allocation (please see the attached SAFAC memo).

E. Student Technology Fee

Senate recommends an increase to \$10.50/credit from \$10.30/credit for the Student Technology Fee. We are not supportive of the full requested increase due to this fee being charged on all credits.

F. Wellness Center Fee

Senate supports increasing the Wellness Center Fee by 3.28% to \$11.65 from \$11.28. We considered the impact of finishing debt payments by FY26 and supported stated priorities of increased office manager FTE and offsetting inflation. We believe that the healthy reserve can be used to cover budgetary deficits if needed.

G. Sustainability Fee



MINNESOTA STATE UNIVERSITY
MOORHEAD



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Student Senate

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Senate supports the implementation of a new Sustainability Fee at \$1.40/credit. The former Green Fee/sustainability reserves and MATBus reserves can be used to offset the remaining amount subtracted from the full request. This would go into effect if the Board votes to implement a discretionary sustainability fee.

C. Commencement Fee

Senate supports a \$2 increase in the Commencement Fee from \$30 to \$32. Our rationale included several key factors. First, we wanted to align with US inflation. Secondly, we believe it is important to encourage students to walk – students were concerned that increasing this fee by \$25 would create a barrier for some students. We are aware of available emergency funds for students, but the concern here is more related to students being discouraged to walk due to cost, even if they may be able to technically afford it. We are open to increasing this fee more over time as opposed to \$25 in a single year. In the spirit of affordability and sustainability, Senate also would like to provide the following suggestions for cost reductions in the future:

- A. Print as many materials in-house as possible, to reduce the cost of programs
- B. Include QR codes on programs for lengthy sections, such as individual graduate information, to use less paper
- C. Provide a limited number of programs per graduate – we recommend printing one program for each registered walking graduate and provide a fully virtual program alternative that other attendees could elect to use in lieu of a paper program.

D. International Student Services Fee

Senate supports an increase to the International Student Fee from \$200 to \$213 per semester. We were concerned that the proposed increase of 10% would negatively impact international students, but wanted to provide a positive ending cash balance. This number aligns with US inflation, approximately 6.6%, rounded down to get a whole number. We believe the supported increase best takes into consideration both the economic/market realities and ensures that international students are not disproportionately impacted. We would like to see updates to the student fee website to provide more clarification on fee usage, for the education of students.

E. Parking Fee

Senate supports a 3% increase to the Parking Fee for FY24. This request was straightforward and thus there was not a lot of debate on this matter.

F. Housing & Residential Life and Learning Communities Fee

Senate supports a 4% increase to room rates, understanding that this is the minimum to account for economic realities and utilities. Senate also supports the presented Option 3 for the board rates, as we prioritized the importance of accessibility for all students.

G. First Year Programs Fee

Senate supports the proposed increase to the First Year Programs Fee from \$135 to \$150. Our discussions with first-year students revealed the value that SOAR in



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particular provides during their onboarding to college. We understand that part of the large line item for food costs is due to contractual obligations, but this would be an area that we hope could be re-evaluated for cost savings in the future.

III. Final Thoughts

In conclusion, Student Senate was able to make informed recommendations this year and work with the less-than-ideal numbers often provided, thanks to the dedication of many staff and students on our campus. The final outcome we believe is well-grounded. The process, however, needs improvement relating to responsiveness, transparency, and accuracy. Our trust with the finance division has been broken. So it is equally true that our end result was largely unaffected while the process itself regarding the finance division was not ideal. Senate would like to thank the individual budget managers for their dedication to providing Senate with more detailed breakdowns and context than in the past. They were good to work with – our concerns lie further up in the finance division, not with the individual presenters who worked with Senate this year. The majority of the consultation process went smoothly, outside of those areas of concern.

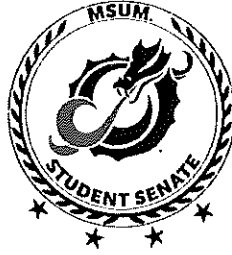
Sincerely,

Max Thompson

Student Body President
 Moorhead Director, Students United
 MINNESOTA STATE UNIVERSITY MOORHEAD
 CMU 126 | 1104 7th Ave South | Moorhead, MN 56563
 E maxibillion.thompson@go.mnstate.edu | C 218.979.1101
Book a meeting: <https://calendly.com/maxibillion-thompson/student-senate-president-meeting>



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To: President Anne Blackhurst

From: Max Thompson, Student Senate President & Sami Farrell, Student Senate Vice President and SAFAC Chair

CC: Annie Wood, Associate Director for Student Life
 Josey Fog, Assistant Director for Leadership & Organizations, Layne Anderson, Director of Student Union & Activities

Date: May 12, 2023

Re: Presidential Approval for SAFAC FY 2024 Budget Allocations

Attachments: Student Senate's budget allocation recommendations for the Fiscal Year 2024 Student Activity Fee Allocation Committee (SAFAC) funded budgets.

Per its committee charge, SAFAC has the responsibility of determining the funding allocations for the Student Life/Activity Fee. This fee supports recognized student organizations, programs and activities for all students, virtual events, and other extracurricular activities. This includes travel for students to local, regional, and national conferences; student organization functions; intramurals and club sports; university personnel positions that directly support students; free admission for student life events, such as Homecoming; and other virtual events and experiences for students.

The per credit recommendation for FY24 is to increase the FY23 amount by 2%. This would raise the fee from \$8.16 to \$8.32 per credit up to 12 credits per semester. This would generate a projected revenue of \$785, 016. The SAFAC Committee understand that this amount is still lower than what was generated for FY23, \$893,136. However, the general student is at the center of the committee's discussion, and it was felt that it was in the best interest of students to remain at a reasonable rate increase especially given the strong support to implement a sustainability fee and shift MATBUS funding to that fee. The committee worked hard to create a sustainable budget that supported the priorities of the committee with the current FY24 projected fee generating amount.

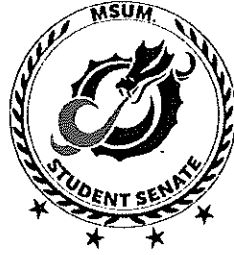
These priorities were as follows in order beginning with the largest priorities.

The first priority was Personnel Contractual Obligations. The total allocation for FY24 was \$253, 102. This supports three 1.0 FTE positions and one .05 FTE. The three positions that we recommend are fully funded through FY24 fee generated credits are the Associate Director of Student Life, Assistant Director for Leadership and Student Organizations, and the Assistant Director of Recreation & Competitive Sports. The .05 FTE position is the Assistant Director of Campus Activities & Fraternity/Sorority Life. If you recall, Senate and SAFAC recommended to fund the 0.05/0.95 FTE position through both the FY generating credits and the Student Activity Fee Reserve Fund balance. The recommendation from SAFAC and Senate that was approved by Administration and is included again here:

"The SAFAC committee recommends that in its first year of implementation, the Assistant Director of Campus Activities and Fraternity & Sorority Life position is funded out 5% of the Student Activity Fee Active Funding and 95% out of the Student Activity Fee Reserve Funding. In the following years, 5% would be added to the active fee amount and 5% would be reduced from the reserve amount. With this gradual transition, it will hopefully allow all areas supported by the Student Activity Fee to have more stable funding over the long term. However, the specific percentages will be reviewed by the SAFAC committee annually to make sure they



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best align with current enrollment and fee revenue projections and do not have a significant negative impact the amount of funds available to allocate to student organizations, student travel, etc.”

The second priority was the MATBUS. Our total allocation was \$0 for FY24. With the hopes of a Sustainability fee being implemented by the board of trustees this summer, the committee along with Student Senate supported shifting the MATBUS funding sources from the Student Activity Fee to the Sustainability Fee. In the event the fee is not established this summer, the Student Activity Fee Fund Balance along with MATBUS Covid Relief Funds would be used to cover the cost.

The third priority was Student Organizations, Club Sports, and University Committee Student Pay. Our total allocation was \$387,208. It is broken down as follows. The four largest recipients of support for student organizations are referred to as the “Big 4.” This includes, Student Senate, Dragon Entertainment Group, KMSC Radio, and the Advocate. They received in total, \$161,016. I will note that the Advocate received significantly less funding for FY24 because the committee observed quite a decline in organization activity with little to no plans to become more active again. All other organizations received \$19,383. These funds help to market, recruit, and support the function of student organizations on campus. Our travel and supplemental allocation that supports student travel and supplemental events was \$132,917. This was the same amount allocated in FY23. Cultural Programming was allocated \$11,000 to support the continuation of these events on campus. We allocated \$54,000 to Club Sports, this is broken down in two parts, Operating (\$25,500) and Travel (\$28,500). They did receive an increase in allocation this year to help align with the new formation of teams and inflation rates surrounding travel. Finally, we allocated \$8,892 to University Committee Student Pay. This stipend amount under the same structure as FY23 but at an increased rate of \$13 per hour to match the campus minimum wage for FY24. The following committees will be supported by this allocation in FY24. University Budget and Planning Committee, Student Activity Fee Allocation Committee, Sexual Violence Prevention Committee, Student Fee Review Committee, Sustainable Campus Committee, University Diversity, Equity, & Inclusion Committee, and Committee on Committees (every two years, next committee assembly is in AY23-24).

The fourth priority was Departmental Support. The committee believed that the student experience is at the forefront of these funds. The flexibility and ability for students to obtain these funds is crucial to their overall student experience. With that in mind, we wanted to ensure that those areas were sufficiently supported prior to allocating to departments which often see support from other revenue streams. In total, we allocated \$134,284. This allocation supports the following departments, Art Gallery, Performing Arts, Planetarium, Recreation & Wellness – Intramural & Club Sports, School of Performing Arts, Student Life: Greek Life, Operating, and Programming. With more information from Charlie King, we decided to forgo an allocation for Student Open Swim. We were told the schedule available to general students was based on the lifeguard schedule and he currently did not have any lifeguards on staff and was not planning on promoting the position or marketing for Open Swim. SAFAC would be open to consider funding if a request was made this fall that would support a structured plan including increased visibility to the students about Open Swim, ample hours that can accommodate the general student, and marketing for the lifeguard position. Other areas SAFAC did not fund for FY24 include. The School of Entertainment Industries & Technology did not submit a request, School of Performing Arts-Theater Program has closed, and The Student Life- Pep Band is receiving other funding.

To summarize, FY24 Projected Revenue is \$785,016. The total allocation SAFAC and Student Senate has approved is \$774,394. The Total Projected Unallocated Revenue is \$10,622. The intent of the unallocated funds is to offset the funding structure that supports the Assistant Director of Campus Activities & Fraternity/Sorority Life position and be able to reinvest the unallocated dollars into the Student Activity Fee Fund Balance.



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After completing their recommendations on April 11th, 2023, Student Senate VP Sami Farrell presented recommendations and rationale to Student Senate on April 12th, 2023. As a result of the close work between SAFAC and Student Senate, the funding recommendations were approved by Student Senate on April 12th, 2023. A minor clerical error was discovered with a request, reviewed at the SAFAC meeting on April 24th, 2023 and an updated allocation was recommended. This change was presented and approved by Student Senate on April 25th, 2023.

Attached is a detailed breakdown of cost center recommended allocation. If you have any questions or need more information, please do not hesitate to contact us.

Approval of SAFAC's allocation recommendation for Fiscal Year 2024:

Student Senate President Signature: Max Thompson Date: 05.08.2023

University President Signature: _____ Date: _____

SAFAC Recommended FY24 (AY23-24) Budget Allocations

Cost Center Name	FY23 Budget Allocation	FY24 Request	FY24 Recommended Allocation
Personnel/Contractual	\$ 284,066.00	\$ 253,102.00	\$ 253,102.00
MAT BUS	\$ 43,953.00	\$ 43,953.00	\$ -
Accounting Club	\$ 300.00	\$ 300.00	\$ 250.00
African Student Union	\$ 375.00	\$ 6,620.00	\$ 570.00
AIGA Dragons	\$ 290.00	\$ -	\$ 100.00
American Indian Student Association	\$ 450.00	\$ 780.00	\$ 730.00
Anime MSUM	\$ 195.00	\$ 1.00	\$ 100.00
Art Education Association	\$ 700.00	\$ 19,360.00	\$ 580.00
Association for Computing Machinery	\$ -	\$ 1,025.00	\$ 450.00
Astronomy Club	\$ 886.97	\$ 596.00	\$ 646.00
Beta Beta Beta National Biological Honor Society	\$ 700.00	\$ -	\$ 100.00
Beta Gamma Sigma	\$ 300.00	\$ 450.00	\$ 200.00
Black Student Union	\$ 270.00	\$ 2,840.00	\$ 290.00
Bridges International	\$ 375.00	\$ 675.00	\$ 725.00
Campus Crusade for Christ	\$ 1,840.00	\$ 5,085.00	\$ 1,400.00
Ceramic Guild	\$ 275.00	\$ -	\$ 100.00
Construction Management Society	\$ -	\$ 4,980.00	\$ 225.00
Crossroads Campus Ministry	\$ 925.00	\$ 925.00	\$ 575.00
D&D Adventurer's Guild	\$ 355.00	\$ 1,045.00	\$ 695.00
Delight Ministry	\$ 130.00	\$ 160.00	\$ 210.00
Delta Zeta Sorority-Theta Nu	\$ -	\$ 1,800.00	\$ 875.00
Diversity Dance Crew	\$ -	\$ 580.00	\$ 330.00
Dragon Anthropol Assoc	\$ 460.00	\$ 420.00	\$ 425.00
Dragon Communicators	\$ -	\$ 375.00	\$ 250.00
Dragon S. O. S./Phi Alpha	\$ 355.00	\$ 430.00	\$ 430.00
Frame-by-Frame	\$ -	\$ 590.00	\$ 290.00
Gamer's Club	\$ 200.00	\$ 300.00	\$ 350.00
GEO Club	\$ 302.00	\$ -	\$ 100.00
Japan Club	\$ 240.00	\$ -	\$ 100.00
Kappa Sigma	\$ 2,520.00	\$ 12,021.52	\$ 1,475.00
Korea Club	\$ 350.00	\$ -	\$ 100.00
Math Club	\$ 220.00	\$ 460.00	\$ 410.00
MSU Moorhead Student Nursing Association	\$ 210.00	\$ -	\$ 100.00
MSUM Collegiate DECA	\$ 236.90	\$ 330.00	\$ 355.00
MSUM MANNRS	\$ -	\$ 550.00	\$ 375.00
Muslim Student Association	\$ -	\$ 560.00	\$ 560.00
National Association for Music Education	\$ 330.00	\$ 300.00	\$ 300.00
NSSLHA	\$ 585.00	\$ 4,775.00	\$ 605.00
Percussive Arts Society Mhd	\$ 230.00	\$ 588.00	\$ 390.00
PLACE	\$ 670.00	\$ 1,445.00	\$ 100.00
Psi Chi Psychology club	\$ 590.00	\$ 1.00	\$ 100.00
Public Relations Student Society of America	\$ 175.00	\$ 420.00	\$ 150.00
Red Weather	\$ 1,246.20	\$ 2,272.00	\$ 1,392.00
Society of Physics Students	\$ 900.00	\$ 500.00	\$ 250.00
Soifire Pop Acapella	\$ 275.00	\$ 400.00	\$ 200.00
Speech & Debate Team	\$ 250.00	\$ 950.00	\$ 250.00
Sustainability Student Association	\$ 395.60	\$ 25.00	\$ 75.00
The Wildlife Society	\$ 150.00	\$ 400.00	\$ 450.00
Wellness Educators	\$ -	\$ 9,725.00	\$ 650.00
Club Sport Operating	\$ 28,000.00	\$ 27,000.00	\$ 25,500.00
Club Sport Travel	\$ 23,000.00	\$ 30,000.00	\$ 28,500.00
Cultural Student Organization Programming	\$ 13,500.00	\$ 11,000.00	\$ 11,000.00
University Committee Student Payroll	\$ 6,810.00	\$ 6,840.00	\$ 8,892.00
Travel Supplemental Annual Funding	\$ 132,917.33	\$ 132,917.00	\$ 132,917.00
Dragon Entertainment Group	\$ 120,089.00	\$ 151,892.00	\$ 120,089.00
KMSC	\$ 11,751.00	\$ 15,707.94	\$ 11,751.00
Student Senate	\$ 30,248.00	\$ 29,026.00	\$ 28,626.00
The Advocate	\$ 15,129.00	\$ 15,680.00	\$ 550.00
Art Gallery	\$ 15,000.00	\$ 15,000.00	\$ 13,200.00
Greek Life	\$ 1,100.00	\$ 650.00	\$ 650.00
Intramural & Club Sports Fee (I&CS Operating)	\$ 47,500.00	\$ 52,500.00	\$ 47,500.00
Music Event Fee (Music)	\$ 28,000.00	\$ 28,000.00	\$ 26,000.00
Performing Arts Operations (PAS)	\$ 5,000.00	\$ 3,000.00	\$ 3,000.00
Planetarium	\$ 10,000.00	\$ 12,000.00	\$ 8,684.00
School of Entertainment Industries & Technology	\$ 5,000.00	\$ -	\$ -
Student Life Fee (Student Life Operating)	\$ 14,800.00	\$ 20,000.00	\$ 20,000.00
Student Life Programming	\$ 18,200.00	\$ 15,250.00	\$ 15,250.00
Student Open Swim Lifeguards	\$ 3,250.00	\$ 2,500.00	\$ -

<i>Final Requests Total</i>	\$	951,077.46	\$	785,016.00	Projected Student Fee Revenue
			\$	774,594.00	Total Recommended Allocations
			\$	10,422.00	Projected Unallocated Revenue



Finance Consultation Process Review FY24 Annual Budget Process and AY 2022-2023 Finance Consultations

I. Relevant Policies

Board Policy 2.8 Student Life <https://www.minnstate.edu/board/policy/208.html>

- Part 3. Student Life Committee

o Subpart B. Committee Responsibility

- The committee(s) shall annually recommend to the campus student association(s) the amount of the fee in the ensuing fiscal year, the allocation of revenues, policies and procedures for **oversight of the student life/activities budget**, and expenditures consistent with college or university policies and procedures, Board Policy 5.11 Tuition and Fees, System Procedures 5.11.1 Tuition and Fees

o Subpart D. Authority for expenditures

- The president of the college or university shall approve, reject, or modify the student life/activity fee and/or budget and authorize the collection and expenditure of such fees. In alignment with System Procedure 2.3.1 Student Involvement in Decision-Making, the college or university shall consult with the campus student association(s) regarding any modification to their budget and expenditure recommendation prior to implementation. Student life/activity fund balances must carry-over into the next fiscal year.

System Procedure 2.8.1 Student Life <https://www.minnstate.edu/board/procedure/208p1.html>

- Subpart A. Budget Process

- o The campus student association(s) and the college or university president or designee shall jointly determine a schedule to ensure the budgeting process for the next fiscal year's student life activities budget will be completed in the spring. The schedule must provide sufficient time for the campus student association and the college or university to conduct a campus referendum for any proposed student activity fee increase of more than two percent relative to the previous academic year (Minn. Stat. § 135A.0434).

- At the beginning of the budget preparation process for the next academic year, the college or university administration shall provide the student life activity committee with a copy of the **previous year's student life activity financial statement, current year-to-date budget and financial statement**, and pertinent regulations and policies.

- **Supplemental budget information, including process notes and explanations, must be provided at the request of the student life activity committee.**

- The student life activity committee(s) shall present the student life activity budget, including the fee amount and allocation of revenues, to the campus student association(s) for review.

- The association(s) shall make recommendations to the college or university president for approval.

- A campus student association shall review and may recommend new funding requests or modifications during the academic year and submit the revised funding recommendation to the college or university president for action.

- Funding decisions must be made in a viewpoint-neutral manner, meaning that funding decisions cannot be based on the particular group's point of view.

- Subpart C. Annual report

- o Colleges and universities shall prepare a student life activity fee annual financial report **including student life activity fund reserves and accrued interest**. The report must be available to interested parties and **provided to the student life activity committee and the campus student association(s)**. The campus student association(s) may request that the



institution provide a detailed accounting or audit of the student life activity fund, which must be made available to interested parties. The cost of these audits must be borne by the college or university student life activity fund.

- **Subpart D. Carry forward and reserves**
 - o Except to the extent necessary to ensure that expenditures recommended by the campus student association and approved by the president are funded, expenditures from carry forward, including reserves, must occur only after receipt of a recommendation from the campus student association. The amount of these carry forward funds must be reported to the student life committee. Interest earned from the student life activity fund must be credited back to that fund. The committee may review and make recommendations regarding the investment policy for student life activities reserves.

System Procedure 2.3.1 Student Involvement in Decision-Making
<https://www.mnstate.edu/board/procedure/203p1.html>

- **Part 3, Subpart B. Consultation Process**
 - o The consultation process is used to gather student input and/or recommendations and can provide a forum for developing agreements between the administration and the student association. Prior to a consultation meeting, the student association is notified of the agenda items. Necessary background materials are provided in advance of the meeting except under very unusual circumstances as reported to the chancellor. **If the campus student association requests further information, a response must be provided within a reasonable time period.** If a resolution or agreement is proposed, the students association must have a reasonable amount of time to discuss and consider the issue internally. Examples of issues requiring consultation include, but are not limited to a change in tuition or fees; agreement to establish an athletic fee, presidential exemption of fees, student life/activity fees, health fees, facility fee, parking fee, student wage rates, technology fee or non-curricular campus proposals that have significant impact on students.
- **Part 1 Subpart A. Campus Meetings, Point 3**
 - o Structure the consultation process to provide adequate time for students to be able to discuss and consider an issue prior to any proposed recommendation.

Board Policy 7.1 Finance and Administrative Authority of Board, Chancellor, and Presidents
<https://www.mnstate.edu/board/policy/701.html>

- **Part 1. Authority (excerpt)**
 - o All financial and administrative policies are in support of the Minnesota State Colleges and Universities' educational mission. Policy 1A.3, Part 4 delegates authority to the chancellor to develop procedures and guidelines which implement the board's policies for the administrative and financial management of Minnesota State, including all colleges and universities. There must be a **high degree of coordination** and integration of administrative and student support information systems, procedures, and processes across all colleges and universities to achieve **uniform and efficient** student services and to **demonstrate sound stewardship over state resources**. Procedures and guidelines must support these objectives through consistent **business and administrative practices that assure the highest possible quality** of administrative student services, **data integrity**, and the efficient use of Minnesota State's information technology resources.
 - o Subject to the above stated objectives covering administrative and student support systems and processes, the board's policies and the system procedures must allow the colleges and universities sufficient autonomy to administer the resources under their control to achieve their mission and have accountability for their decisions.
- **Part 2. Responsibilities**



- The chancellor shall periodically advise the board of the administrative and financial management performance of Minnesota State, as well as the member colleges, universities, and the system office. The chancellor is responsible for periodic communications, reporting, and oversight of the presidents.
- Presidents shall have the authority, responsibility, and accountability to administer their colleges and universities in accordance with board policies, delegations from the chancellor, system procedures, and federal, state, and local laws and regulations. The president of each college and university is responsible for developing and maintaining administrative, financial, and facilities management procedures in consultation with students, faculty, staff, and representative organizations.

Policy 5.11 Tuition and Fees <https://www.mnstate.edu/board/policy/511.html>

- **Part 1. Policy Objectives**
 - **Objective 4**
 - **Transparency:** Minnesota State students will know what they are paying for and how their total tuition and fee charges are calculated.
- **Part 6. Student Consultation**
 - All tuition and fees are subject to student consultation requirements as defined by board policy.

Procedure 5.11.1 Tuition and Fees <https://www.mnstate.edu/board/procedure/511p1.html>

- **Part 4. Campus Discretionary Fees**
 - **Subpart C. Student life/activity fee**
 - **Point 2:** College or university programming and budgeting processes for the use of these funds shall be governed by board policy 2.8, Student Life.

Policy 5.9 Biennial and Annual Operating Budget Planning and Approval

<https://www.mnstate.edu/board/policy/509.html>

- **Part 4. Accountability/Reporting**
 - The chancellor is responsible for monitoring the system, system office, and college and university budgets. The chancellor shall provide budget updates for all funding sources on an exception reporting basis.
 - The president is responsible for monitoring the college or university budget to ensure accuracy and a balanced budget.
- **Part 5. Student Consultation**
 - College and university budget development is subject to student consultation requirements as defined by board policy.

II. Areas for Improvement

A. Reserve Account Balance Accuracy

1. Impact:

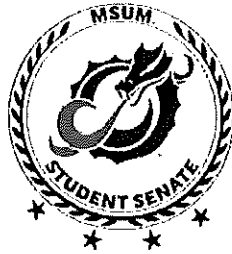
- a. Students need to know the balances of accounts under our purview by state policy in order to make informed decisions .

2. Example – Assistant Director Funding Process

- a. Lack of accurate balance for the Student Activity Fee Reserve directly impacted the financial sustainability of this position.

3. Example – Sustainability Fee/Green Fee & Internship Funding

- a. Complicated the decision to move the MATBUS contract to the Green Fee reserve
- b. AY21-22 Senate was led to believe that the Green Fee reserve was low and that this year's Senate urgently needed to find an alternate way to fund the



sustainability internships that were part of the Sustainable Action Commitment. This was not accurate once we obtained an approximate figure for the reserve this fall.

4. Suggested process revisions

- a. Provide accurate, timely balances of fenced vs unfenced dollars in fee reserves, as necessary for sustainable decision making. This should not be solely in response to requests, but accurate data should be provided from the beginning.

B. Revenue Balances and Projections Accuracy

1. Example – SFRC Revenue Sheet

- a. Suggested Student Activity Fee had an increase of ~\$23,000 from the previous fiscal year, by adding funds moved from MATBUS fee reallocation
- b. Total of ~\$47,000 additional funds appeared in total
- c. Requested updated information multiple times, with no action taken on the part of Business Services/Finance.

2. Example – Budget projections based on enrolled credits

- a. SAFAC was not provided with current fee generating credit projections in a timely fashion, impacting the ability to confidently recommend fund reallocation to positions, reserve/active fund uses, and fee amounts.
- b. SAFAC received projections with the 7.5% enrollment drop included in mid-November, long after the projections were available to campus and UPBC.

A. UPBC already had the projected 7.5% enrollment drop at their Sept. 14th meeting, but SAFAC did not receive this information from MSUM until their November 15th meeting. This impacted long-term projections needed to determine plan viability and financial sustainability for the Assistant Director position funding.

B. At very least, 30-day numbers need to be provided as soon as possible to inform SFRC, SAFAC, and Senate's budget decisions.

3. Suggested process revision:

- a. University comptroller provides Student Senate, SAFAC, and SFRC with up-to-date enrollment projections and finance projections based on fee-generating credits partway through both the fall and spring semesters.

C. Responsiveness

1. Impact

- a. Creates the need to re-evaluate decisions, compressing the budgeting timeline for students.
- b. Creates distrust between administration and students – why won't administration provide students with accurate balances of the accounts that they oversee under policy? What else could be being obscured?
- c. Students are unable to have high confidence in making decisions about the budgets they oversee under state policy.

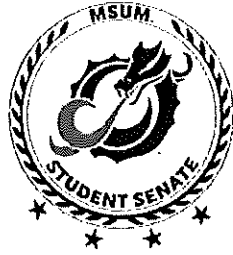
2. Example: Repeated ignored requests for corrected/accurate information

- a. Repeated requests for revised, corrected balances of the Student Activity Fee Reserve, Green Fee Reserve/Fenced Dollars, and financial information on the Student Fees Revenue Sheet were not responded to in a timely fashion, if at all

A. Never received an accurate balance for the Student Activity Fee Reserve account



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- B. Never received an accurate balance for the Green Fee fenced dollars
- C. As of the time of writing, the revenue sheet for SFRC was not corrected by the end of the FY24 budget consultation process, even after extensive requests.

3. Suggested process revision:

- a. Respond in a prompt, timely manner with correct, accurate financial figures when requested, as required by policy. This must include fenced/unfenced dollar amounts.



STUDENT FEES AND BUDGET CONSULTATION LETTER

May 5, 2023

Dear Chancellor Malhotra and Trustees:

As requested by Minnesota State's student consultation policy (Board Policy 2.3), we are writing this letter to outline the student fee requests and the tuition and budget consultation process from North Hennepin Community College. The Student Senate felt that the college presentation of the budget was very informative. We appreciated the transparency from the administration in providing budget matters to the student body. Although we would have liked access to the budget earlier to be able to ask more questions and get a better picture of how it affects us as students, we know that there were some barriers getting the information as the college waited on house and senate projections. We appreciate the administration's efforts in breaking down the raw data for student comprehension of the budget and would like to see the college continue with a student-first mindset in attempting to make the numbers more digestible.

As a Student Senate, we:

- We are pleased that there was not an additional increase of the technology fee this year (FY24). In FY23 senators voted on an increase in the fee from \$10.47 to \$11.14. Students are aware of the economic changes affecting the institution however we hope that there will not be additional financial burden added to students to uphold technology costs.
- We would like the college to explore creative tutoring solutions, so every academic area is supported and there is more tutoring support for students. Peer tutors are helpful, but not always the most available. Students need experienced professional support to receive assistance with academic work. High demand courses as well as courses that are specialized.
- We appreciate the campus efforts towards addressing mental health. We continue to support the use of the health fee to fund mental health on our campus in the form of social workers and mental health counselors. We are committed to working alongside Student Life to explore more ways to utilize the health fee to benefit the wellbeing of students.
- We like the direction campus is moving in finding more quality vending solutions as a supplement for the decline in available food service. We would also like the campus to continue to explore traditional food service options.
- We are interested in collaborating with the Admissions and Outreach Department to find ways new and current students are made aware of resources available to them on campus.
- We were consulted about the Student Life budget and able to provide input on the various cost centers prior to the submission of the budget. We had representation from Student Senate on the committee who felt like it was a great learning experience.

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- We appreciate the contributions of Phi Theta Kappa and would suggest that the college explore how to fund the program with less student fee dollars and more from the college budget so students are not put in a predicament where it feels like students versus students to fund the rising cost of maintaining five star chapter status.

If you have additional questions, please feel free to contact us.

Sincerely,

Sylvester Jaki & the NHCC 2022-2023 Student Senate
2022-2023 Student Senate President
SenatePresident@nhcc.edu

Chancellor Devinder Malhotra
Office of the Chancellor
Minnesota State College & Universities
30 7th Street East, Suite 350
Saint Paul, MN 55101

Chancellor Devinder Malhotra:

As requested by Minnesota State Colleges and Universities Board policy 2.3, which outlines student involvement in decision-making, this letter outlines the budget consultation process that recently took place virtually and in person for Normandale Community College (NCC) in Bloomington, Minnesota.

The consultation meeting with our college President, Dr. Joyce Ester, was held on May 17th, from 11:00 am to 12:00 pm. The following student leaders representing the Student Senate were present: Leandro Idiarte, Adam Kidane, Stephen Press, Yomarii Garcia-Shelton, Samira Mohamed, and Shane Dearham. The following members were also present in this meeting: Jill Boldenow – VP of Administration, Dara Hagen – VP of Student Affairs, Kristina Keller – VP of Academic Affairs, Telly Mamayek – VP of Advancement, Jason Cardinal – Dean of Students, Leah Brink – Strategic Initiatives Coordinator and Genavieve Lawler – Student Senate Advisor.

In this meeting, Jill Boldenow provided an update on the budget process for the FY23-24 budget. Two items of interest that stood out included a discussion about the North Star Promise program that will be implemented in the near future and the tuition freeze passed in the most recent legislative session. Overall, the meeting was informative and allowed us to raise questions to serve the students better.

Please feel free to contact us with any questions or comments regarding this letter or with anything regarding the consultation process with Normandale Community College (NCC) and student leaders.

Best regards,

Leandro Idiarte

Student Senate President

leandro.duarteidiarte@go.minneapolis.edu

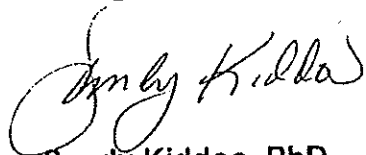
June 12, 2023

Minnesota State Colleges and University Board of Trustees,

Northland has experienced staff and representational changes in the past year, including the staff who works closely with student senates. We have renewed our emphasis and commitment to full student ownership of the consultation letter writing process. Previously, staff contributed to the process by drafting letters for students to edit and sign, which does not contribute to the leadership development for the students. Email communication at semester end became challenging, and our students have left for the year without sending letters. We will ensure that future consultation processes take place in a fully transparent and documented manner, culminating with consultation letters from student leaders.

Northland has two student senates, one for East Grand Forks and one for Thief River Falls. During this year I met with both student senates to consult on our budget development process. The first consultation described the budgeting process and took place on 3/21 with the Thief River Falls Student Senate and on 3/22 with the East Grand Forks Student Senate. I covered how we project revenues and expenses, and we discussed fees and tuition.

The second consults took place on 4/18 with the Thief River Falls Student Senate and on 4/12 with the East Grand Forks Student Senate. We talked about the need to raise the technology fee to cover the expansion of flexible learning spaces for students and that we were not near the old cap and had not raised this cap in several years. We also talked about only raising tuition if we would get relief from the legislature as well as the state of the fund balances for each student senate.



Sandy Kiddoo, PhD
President

Northland Community & Technical College

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M: (608) 320-3459

sandy.kiddoo@northlandcollege.edu | <http://www.northlandcollege.edu/>

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From: [Kiddoo, Sandy](#)
To: [SO-BUDGET](#)
Subject: FW: Fee Increase - Memo
Date: Tuesday, May 23, 2023 1:48:06 PM
Attachments: [image001.png](#)

This is one memo from our Student Senate.

Sandy Kiddoo, PhD
President

Northland Community & Technical College

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M: (608) 320-3459

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NORTHLAND
COMMUNITY & TECHNICAL COLLEGE

From: McGregor, Ryan S <ryan.mcgregor@go.northlandcollege.edu>
Sent: Monday, April 24, 2023 2:05 PM
To: Kiddoo, Sandy <sandy.kiddoo@northlandcollege.edu>
Cc: LeDuc, Stephanie L <stephanie.leduc@northlandcollege.edu>
Subject: Fee Increase - Memo

MEMO

04/24/2023

To: Dr. Sandra Kiddoo – President, Northland Community and Technical College

From: Ryan McGregor – President, East Grand Forks Student Senate

Re: Letter of Support

Dr. Kiddoo,

As acting Student Body President of East Grand Forks Northland campus, I would like to state my support for fee changes for technologies and other programs as voted on and approved by the EGF Student Senate.

If you have any questions, please feel free to reach out.

Sincerely,

-Ryan McGregor, Student Body President - EGF

From: McGregor, Ryan S <ryan.mcgregor@go.northlandcollege.edu>
Sent: Monday, April 24, 2023 2:05 PM
To: Kiddoo, Sandy <sandy.kiddoo@northlandcollege.edu>
Cc: LeDuc, Stephanie L <stephanie.leduc@northlandcollege.edu>
Subject: Fee Increase - Memo

MEMO

04/24/2023

To: Dr. Sandra Kiddoo – President, Northland Community and Technical College

From: Ryan McGregor – President, East Grand Forks Student Senate

Re: Letter of Support

Dr. Kiddoo,

As acting Student Body President of East Grand Forks Northland campus, I would like to state my support for fee changes for technologies and other programs as voted on and approved by the EGF Student Senate.

If you have any questions, please feel free to reach out.

Sincerely,

-Ryan McGregor, Student Body President - EGF

Makala Islas, East Grand Forks Student Senate
Northland Community and Technical College
2022 Central Ave NE
East Grand Forks, MN 56721

06/15/2023

Board of Trustees
Minnesota State Colleges and Universities
30 East 7th Street
St. Paul, MN 55101-7804

Dear Trustees,

My name is Makala Islas, and I am the East Grand Forks campus student senate representative from Northland Community and Technical College. In this letter I have outlined the consultation process for the 2022/2023 school year.

The East Grand Forks student senate had the opportunity to consult with President Dr. Sandy Kiddoo, the Dean of Student Affairs, and the Dean of Health, Public Services, and Technical Programs on March 22, 2023, and April 18, 2023. These consultations occurred during our regularly scheduled meetings and prior notice was provided to senate members. Additionally, calendar invites were sent to senate members confirming the date, time, and location. All of our questions were clearly answered, and materials were provided for our review. The student senate was aware of the current financial strain of the college and had the opportunity to follow with Dr. Kiddoo at the second meeting.

The materials provided during the consult guided our conversation and provided a quality foundation for the discuss. The conversation was open, welcoming, and respectful.

The East Grand Forks student senate supports the colleges need to increase fees and is hopeful for support from the Minnesota legislature to meet funding needs. The senate voted in favor of fee increases and took no formal position on a tuition increase. The senate members would prefer to not to have a tuition increase, however; are realistic about the increasing costs and the potential necessity for an increase.

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East Grand Forks, MN 56721
Phone: 218.793.2800

Thief River Falls Campus
1101 Highway One East
Thief River Falls, MN 56701
Phone: 218.683.8800

I appreciate the opportunity to provide information regarding the consultation process at Northland Community and Technical College, and to serve as President of the East Grand Forks Student Senate.



Sincerely,

Makala Islas, East Grand Forks Student Senate
Makala.Islas@northlandcollege.edu

Please send the letter via email to chancellor@minnstate.edu and be sure to copy to your college/university president. You may also want to copy you student senate advisor and other campus administrators involved in this process.

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Northwest Technical College
Student Senate

SP-14
905 Grant Ave Se
Bemidji, MN 56601

Board of Trustees

5-5-2023

Minnesota State Colleges and Universities

30 E 7th St #350

St Paul, MN 55101

As requested by Minnesota State Board Policy 2.3 (Student Consultation), VP for Finance and Administration Krisi Fenner came to Northwest Technical College on April 20th, 2023, to talk about the budget for the upcoming 2023-2024 academic school year for Minnesota State Colleges & Universities. This letter serves as acknowledgement that consultation of tuition and fees has occurred at Northwest Technical College.

Vice President for Finance and Administration, Krisi Fenner, met with the NTC Student Senate on April 20th, 2023, and returned to the NTC Student Senate on April 27th, 2023, to answer any further questions. Much discussion took place about the budget and possible tuition hikes or freezes. The NTC Student Senate voted to increase the NTC Student Activity fee from \$1.43 to \$1.50. This took place after much discussion and a formal vote with the Student Senate Advisor Leah Girard present.

The NTC Student Senate feels very informed by VP Krisi Fenner, and she has been very helpful in answering our questions and making herself available for any more information or questions. Northwest Technical College Student Senate would like to thank VP Snorek for answering all questions and providing us with information.

Sincerely,

NTC Student Senate President: Kylie Borwege

NTC Student Senate Vice President: Brooklyn Borwege



NTC Student Senate is the governing body and official voice of the students at Northwest Technical College



Pine Technical &
Community College

May 23, 2023

Chancellor Malhotra
Minnesota State Colleges and Universities
500 Wells Fargo Place
30 East Seventh Street
St. Paul, MN 55101

Dear Chancellor Malhotra:

As requested by Minnesota State Student Involvement in Decision-Making (System Procedure 2.3.1), this letter will outline the budget consultation process that recently took place at Pine Technical & Community College.

At the end of April 2023, administration approached our senate to schedule a budget consultation meeting. The budget consultation meeting took place on May 4th, 2023, where I met with our Campus Finance Officer, Janis Wegner.

Janis discussed with me how funding is looking very positive for Minnesota State Colleges and Universities based on how much the legislature is going to appropriate.

The administration proposed an increase to differentials and the technology fee contingent upon board approval. A proposal to increase the discretionary technology fee maximum from \$12.00 per credit to \$14.00 per credit was being presented at the May 2023 board meeting. Based on that proposal Pine submitted a request to increase the Technology Fee from \$12.00 to \$13.00 per credit based on inflationary costs and added services, such as online proctoring and the ongoing ability to provide internet connectivity to students previously funded by HEERF.

They also proposed a 3% or \$.58 per credit increase on the parking fee. This increase is based on the need to cover inflationary costs.

There are 4 areas in which they are requesting a differential increase. Those programs are: Automation, Construction, Manufacturing and Welding. These requests are made due to program cost increases beyond our control. Primarily due to supplies and material inflationary costs.

Please feel free to contact me if you have any questions or comments regarding Pine Technical & Community College's budget consultation process. Thank you for your consideration.

Sincerely,

Jezzalyn Ringler

Student Senate President for Pine Technical & Community College



May 4, 2023

Dear Chancellor Malhotra,

It is my honor and duty to inform you that our college President, Jeffery Boyd, and his Cabinet have met with the executive officers of Rochester Community and Technical College Student Senate on a regular basis throughout the 2022-23 school year. We met with the President and his Cabinet monthly and had the opportunity to discuss many influential and important topics. The meeting between the President's Cabinet and Student Senate created a pathway for student voices to be heard frequently and openly by the college administrators.

During each meeting, we as a Student Senate would express the concerns and suggestions, we had to the cabinet members. We worked hand in hand with the cabinet members to create solutions to problems and concerns that were brought forth. The cabinet members would listen attentively, and at times, suggest alternate paths or solutions. The cabinet members would lead discussions about the college budget, FYE, new committees, and any other items requiring student consultation. The budget in particular was explained in great detail, by our Interim Vice President of Finance and Facilities. She joined our Student Senate meeting and gave a presentation on the college budgeting process. The cabinet members explained things in a way we could understand, and readily answered the many questions we had.

It was a joy to work with President Boyd and his cabinet this year. We built a good working relationship with all the members. Their advice and knowledge were invaluable to our work across the campus with various Student Senate initiatives.

On behalf of the students of Rochester Community and Technical College, I, the Student Senate President, would like to say thank you for all the work you have done and continue to do to improve our school.

Best Regards,

Danika Jones
RCTC Student President 2022-2023



Board of Trustees
 Minnesota State Colleges and Universities
 500 Wells Fargo Place
 30 East Seventh Street
 St. Paul, MN 55101

April 24, 2023

Chancellor Malhotra and Trustees,

My name is Samuel Choy, I am the Student Senate President at the Hutchinson Campus of Ridgewater College. As requested by Minnesota State's Student Consultation Policy (Board policy 2.3), this letter will outline the tuition consultation process that recently took place at Ridgewater College Hutchinson during the 2022-2023 academic year.

Below is listed all of the meetings that the Student Senate has participated in to discuss the college's budget.

11-01-22	Biennial Budget Request	03-17-23	Exchange of Views
11-29-22	Exchange of Views	03-24-23	Budget 101
02-06-23	Exchange of Views	04-17-23	General Budget Updates

According to the Tuition and Fee's spreadsheet created by Judy Tebben, there is a danger of expanding the budget deficit fourfold. Ms. Tebben went into great detail on how a Tuition Freeze or Tuition Increase could positively or negatively affect the balance of the College's budget. She even included how enrollment rate, whether it increases or decreases, can also seriously affect the scales of our financial situation.

The members of the Hutchinson Student Senate agree that we were thoroughly informed regarding the college's budget. The Exchange of Views (EOV) meetings were satisfying and informative; those who participated in them were clear and concise and were very well acquainted with their area of expertise. My fellow Senators and I felt safe asking questions. As to the Budget 101 meeting, we, the Student Senate, thank Judy Tebben for organizing the meeting and the presentation that informed us about the College's finances.

Please feel free to contact me with any questions or comments on Ridgewater College's tuition consultation process. Thank you for your time and consideration.

Sincerely,

Samuel U. Choy

Student Senate President
 Ridgewater College, Hutchinson Campus
 samuelchoy2000@gmail.com

www.ridgewater.edu

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Board of Trustees
 Minnesota State Colleges and Universities
 500 Wells Fargo Place
 30 East Seventh Street
 St. Paul, MN 55101

April 26, 2023

Chancellor Malhotra and Trustees,

As requested by the Minnesota State's student consultation policy, this letter will give an overview of the budget consultation process that took place at Willmar Ridgewater College and when the Student Senate met with administration over the academic year of 2022-2023.

The Willmar Student Senate first met with Judy Tebben, Interim Vice President of Finance and Operations, for a Budget 101 meeting on March 3, 2023. During this meeting, she informed Senators about the upcoming Student Life budget meetings, as well as an overview of the budget and how the process works. Also, both Campus Student Senates were given the opportunity to meet with President Dr. Johnson both fall and spring semesters. Senators got the chance to have an informal conversation and had a wonderful experience overall meeting with them

In attendance at these budget meetings were William Baumann, Heather Marcus, Todd Thorstad, Heidi Olson, Angela Haas, and all Student Senators from both campuses. Judy Tebben gave us scenarios on what the general budget would look like if enrolment increased or decreased or stayed the same.

The Willmar Student Senate has met with the administration several times this past fall and current spring semester. These meetings are called exchange of views (EOV), where the Student Senate and administration come to update one another on current events and other important information. The EOV meetings took place on Nov 9, Feb 6, March 17, and April 17.

One of the topics during our EOV meetings this year was a proposal for our Student Life Budget Committee meetings, from Dr. Johnson, to see if students wanted to have a contract with the local YMCA in Willmar, to see if the students could benefit from a cheaper gym membership fee for being a Ridgewater student. The proposed deal amount was estimated to be around \$30,000. The Student Senate had a chance to ask questions on what this would entail and how this would work. The administration answered our questions to the best of their ability. During our Student Life Budget Committee Meeting, Student Senators agreed that this isn't a bad idea, but the Willmar Ridgewater campus already has a gym, weight room, and a fitness center and this proposal would only benefit the Willmar Students since there is no YMCA in Hutchinson. Our Hutchinson Campus only has a small room with half a dozen pieces of workout equipment that

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could really use some updating. Student Senators all agreed that they are in dire need of a real fitness center on the Hutchinson Campus. The decision was agreed upon that the Student Life Budget Committee will propose to Dr. Johnson that instead of creating a YMCA contract to get students a discounted membership fee, would be to create a one time purchase and allocate a sum of money to update the Hutchinson Fitness center and the Willmar wight room to benefit more students on both campuses.

Another proposal discussed at the EOV meeting was another proposal from Dr. Johnson to create a Ridgewater Esports team on the Hutchinson Campus. Where there would be a coach, Esports athletes, and a new space on the Hutchinson campus that would have computers and gaming consoles. After hearing the proposal and bringing it forward to the Student Life Budget Committee, the students felt that we would need more information and excitement from the student body to justify a whole team and decide on the amount of money needed to allocate to Esports. After looking at the steps we would need to take to hire a coach, build an area where they can train and practice, we would want to know for sure that there are students who are interested in an Esports team. The Student Senate suggested sending out polls and surveys to the student body next fall to see if this is something that they are interested in and then fund something like this.

In conclusion, the Student Life Budget Committee will propose for FY24, to gather more information from the students to see if an Esports team would be viable for next year, and our second decision was to spend the YMCA contract proposed money on fixing up and adding to the Hutchinson campus athletic center. Also, we recommend increasing our Student Senate budget by a slight increase due to our LeadMN leadership conference prices, which have increased significantly.

The executive board has also decided to pay for all additional costs for athletics after \$225,000 which would include transportation, coach's salaries, etc. Costs for athletics past \$225,000 will be covered by the general fund.

Willmar Student Senate feels well included, informed, and heard during the budget processes for Ridgewater College. Please feel free to contact me with any questions or comments on Ridgewater College's consultation process. Thank you for your time and consideration.

Sincerely,

Abusufyan Harbi
Student Senate President
Ridgewater College Willmar
Abusufyan.Harbi@Go.Ridgewater.edu

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www.ridgewater.edu



To: Board of Trustees- Minnesota State Colleges and Universities

From: Student Senate President, Christian Meouchy

Date: 4/14/2023

Subject: Austin Tuition and Budget consultation Letter

Dear Chancellor Malhotra:

As requested by the student consultation policy (Board policy 2.3), this letter will outline the tuition consultation process that recently took place at Riverland Community and Technical College-Austin campus.

Our Senate met with Riverland Community College administration to consult on the college budget on March 3, 17, April 7, and April 14. [Due to our student demographics, the Student Senate President at the Albert Lea Campus graduated in fall 22, and Austin Student Senate represented the Owatonna Campus during the 2022-2023 academic year.] These meetings were attended by The Dean of Students, Oscar González; Vice President of Finance and Operations, Brad Doss; Advocacy Services, Dr. Penny Rosenthal; Vice President of Technology, Mark Baas; Director of Technology, Dan Harber, and the Senate's executive board.

Background materials were provided to the Senate, which included a detailed spreadsheet illustrating the budget impact of fee increases.

The Administration proposed a 55¢ per-credit increase in the technology fee, an 11¢ per credit for the health services, a tuition increase of 3.50% and an increase in overall fee of 3%.

The consultation on the budget was sufficient for the Senate to have a lengthy discussion about the proposal and to make an informed decision.

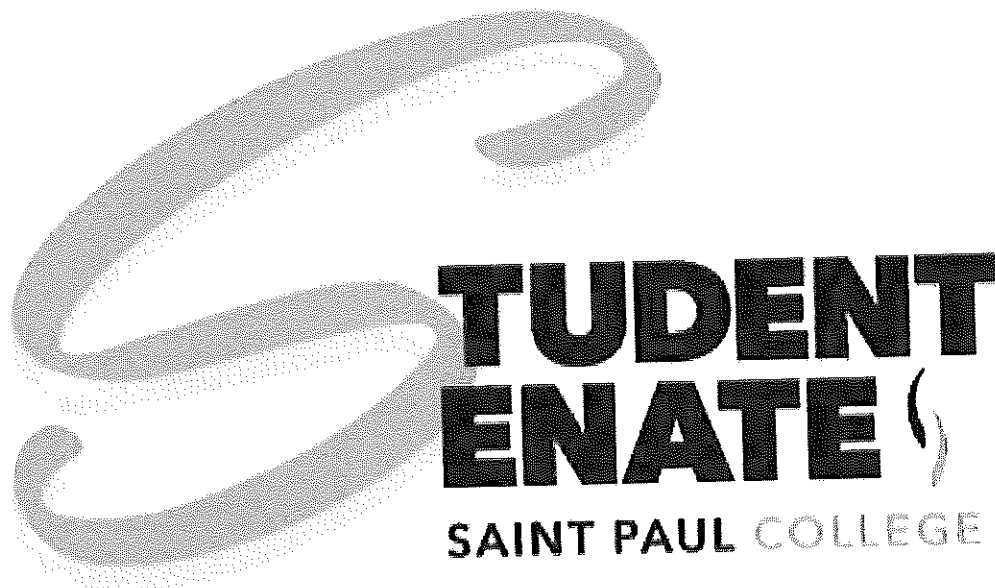
Our Senate voted to increase the health service fee. We believe the Administration has made a sufficient case for the increase in the fee, which will lead to a better environment for student learning. However, regarding the tuition increase the senate is opposed to the increase but, do understand the circumstances that lead to that decision.

CFO Doss made himself available at any time for comments. Our views were factored into the Administration's budget plan, and both students and Administration took the consultation process seriously.

Do not hesitate to contact me with any questions or comments regarding Riverland Community and Technical College-Austin's tuition consultation process. Thank you for your consideration.

Sincerely,

Christian Meouchy, Student Senate President



May 30th, 2023

Board of Trustees

Minnesota State Colleges and Universities

30 7th St. E., Suite 350 Wells Fargo Place

St. Paul, MN 55101-7804

Dear Board of Trustees,

As the incoming Senate President for the 2023-2024 student senate term, I am writing the budget consultation review on behalf of the 2022-23 senate president. I served as the 2022-23 senate secretary, and I was in attendance of all the budget consultation meetings with the student senate. In accordance with Minnesota State Policy 2.3, Student Involvement in Decision Making, the students at Saint Paul College have undergone the budget consultation process for Fiscal Year 2024. The Vice President of Finance and Operations, Scott Wilson, consulted the Student Senate Executive Board and General Assembly throughout the spring of

2023. Specifically, the FY (Fiscal Year) 2024 budget was discussed at the General Assembly on April 12th and May 10th. Additionally, the Senate Executive Board was consulted through numerous Executive Board meetings leading up to the April 12th General Assembly

At these meetings we discussed:

- Students' enrollment percentage since the pandemic year and its effect on tuition rate and the biennial budget.
- The biennial budget deficit and how it can be absorbed through the college surplus funds.
- The Minnesota state colleges tuition freeze funding request to the state's legislature.
- The approval of the funding request by the Senate and its positive impact on tuition fees for the next two years.
- The exclusivity of the student life fee reserve to students' projects and proposed projects that the reserve could go towards.
- Funding the partnership with YMCA to establish gym membership for Saint Paul College students.
- The intended renovation of some of the school's facilities, especially on the ground floor.
- The construction of a new mental health suite on campus.

A PowerPoint was used in the General Assembly presentations and included detailed information on FYE (Full Year Equivalent) predictions, and Scott Wilson was very responsive to our questions. The budget consultation process has been smooth and thorough. Scott was very responsive to our needs.

Sincerely,

Rejoice Udochukwu

2022-23 Senate Secretary and 2023-24 Incoming President,

Saint Paul College Student Senate

rejoice.udochukwu@my.saintpaul.edu

Student.Senate@saintpaul.edu

T • 651.846-1733

cc:

Scott Wilson, Vice President of Finance and Operations, Saint Paul College

Rebecca Kaarbo, Student Life Director, Saint Paul College

**ST. CLOUD STATE UNIVERSITY**

Student Government Association
720 4th Ave S, St. Cloud, MN 56301-4498
T 320.308.3751

To: Chancellor Dr. Devinder Malhotra
Bill Maki, Vice Chancellor of Finance and Facilities,
Minnesota State Colleges and Universities

From: Arslan Malik, Student Government President

Date: Wednesday, May 17, 2023

Subject: Consultation Letter on Student Fees Budgets for FY24

Minnesota State Board Policy 2.3 calls for student involvement in decision-making when issues have a significant impact on students. Within the letter is the consultation that the St. Cloud State University Student Government received regarding student activity fees and technology fees for FY24.

The Student Government Association at St. Cloud State University believes that student experience through the different student services department is critical for student success. There were multiple discussions that took place during our Senate meetings in which the committee presented budget plans for FY24.

On November 10, 2022, the Student Government Association Senate passed a resolution to approve the recommendation for raising the student fee cap at the MinnState system office. The resolution voted in favor of raising the student fee cap as it will allow flexibility of departments to fund student employment, services, and activities for the educational, professional, recreational, and physical and mental development of students.

At the April 20, 2023, Student Government meeting, Student Fee Committee presented their budgets for FY24. On April 27, 2023 in Student Government meeting, Student Fee Allocation Committee, the chairs and advisors of these committees presented the budget together highlighting the adjustments to the declining enrollment. The Senate asked questions about the allocations and chairs and advisors answered all questions and concerns of the student body. The Senate favored the proposed increases. They highlighted the importance of keeping cost of attendance affordable. Student Government Association appreciates and recognizes the consultation from the University Administration.

The Student Association at St. Cloud State University is satisfied with the level of consultation for FY24 student fees and budgets. The Student Association looks forward to the continued relationship among the students and administration in the future. Please feel free to contact me with any questions you have.

Cc: Dr. Robbyn R. Wacker, President
Dr. Kimberly Greer, Interim Provost and Vice President of Academic Affairs
Dr. Katrina Rodriguez Vice President of Division of Student Affairs and Student Government Advisor
Larry K. Lee, Vice President of Finance and Administration
Jeff Wagner, Director of Business Service



Student Government Association
720 4th Ave S, St. Cloud, MN 56301-4498
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To: Chancellor Dr. Devinder Malhotra
Bill Maki, Vice Chancellor of Finance and Facilities
Minnesota State Colleges and Universities

From: Arslan Malik, Student Government President

Date: Wednesday, May 17, 2023

Subject: Consultation Letter on Residential Life Room and Board Rates for FY24

Minnesota State Board Policy 2.3 calls for student involvement in decision-making when issues have a significant impact on students. Within the letter is the consultation that the St. Cloud State University Student Government Association received regarding Residential Hall Room Rates and Budget and Facilities Plan for FY24.

At the April 27th, 2023 Student Government Senate meeting, Dr. Katrina Rodriguez, Vice President of Division of Student Affairs, presented to the Senate the new room and board rates for FY24. The increase in rates for both housing and meal plans is minimal and follows industry trend. VP Rodriguez gave an overview of the current room rates as well as explaining the changes and reasons for the increase. All the information was presented through handouts and an overhead slideshow.

The Student Government Association is satisfied with the level of consultation we have received for the proposed increases to the residential hall room rates. The university administration has been available to answer questions regarding the structure of the fees, and has been a helpful resource for us. The Senate looks forward to continuing the consultations should any changes occur. Please feel free to contact me with any questions you have.

Cc: Dr. Robbyn R. Wacker, President
Dr. Kimberly Greer, Interim Provost and Vice President of Academic Affairs
Dr. Katrina Rodriguez Vice President of Division of Student Affairs and Student Government Advisor
Larry K. Lee, Vice President of Finance and Administration
Jeff Wagner, Director of Business Service



ST. CLOUD STATE UNIVERSITY

Student Government Association
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To: Chancellor Dr. Devinder Malhotra
Bill Maki, Vice Chancellor of Finance and Facilities,
Minnesota State Colleges and Universities

From: Arslan Malik, Student Government President

Date: Wednesday, May 17, 2023

Subject: Consultation Letter on Tuition Increase for FY24

Minnesota State Board Policy 2.3 calls for student involvement in decision-making when issues have a significant impact on students. Within the letter is the consultation that the St. Cloud State University Student Government received regarding student activity fees and technology fees for FY24.

The Student Government Association at St. Cloud State University holds the view that ensuring academic success is of utmost importance to our students. Numerous deliberations took place during our Senate meetings, during which the administration provided presentations and updates regarding the budget plan.

During the Student Government meeting held on April 20, 2023, Interim Provost Dr. Kimberly Greer presented the budget to the student body. As part of the biennium budget, the students and administration deliberated on the decision to increase tuition fees for FY24. Our students actively engaged in the discussion, raising questions concerning enrollment, retention, and the potential impact on the student body.

After extensive conversations with both the administration and students on our campus, the Student Government Association reached a consensus to advocate against any tuition increases for FY24. However, we recognize the necessity of a tuition increase to ensure the financial stability and overall well-being of the institution. This increase is crucial to support the ongoing efforts of the "It's Time" initiative, benefiting both our students and the broader community. Therefore, we endorse a 3.9% graduate tuition increase and are pleased to see the legislature has frozen tuition for undergraduate students.

The Student Association at St. Cloud State University is satisfied with the level of consultation for FY24 student fees and budgets. The Student Association looks forward to the continued relationship among the students and administration in the future. Please feel free to contact me with any questions you have.

Cc: Dr. Robbyn R. Wacker, President
Dr. Kimberly Greer, Interim Provost and Vice President of Academic Affairs
Dr. Katrina Rodriguez Vice President of Division of Student Affairs and Student Government Advisor
Larry K. Lee, Vice President of Finance and Administration
Jeff Wagner, Director of Business Service

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Contact the sponsoring department/agency listed above.

A member of Minnesota State

Dear Chancellor:

This letter is to inform you and the Minnesota State Board of Trustees that the Student Senate and the administration of St. Cloud Technical & Community College have successfully completed the consultation process. Interim Vice President of Administration Dan Holtz presented a number of scenarios for our institutional budget related to the 2023-2024 school year.

The SCTCC Student Senate was presented with multiple plans for tuition based on what is occurring in the legislature. These included potential increases in tuition, and the potential for a tuition freeze. We appreciated being consulted on these different possibilities knowing that more clarity may still come, but still gives students a good preview of what they might see at SCTCC. We felt all of the plans were well explained and would help the college continue to make advancements, and maintain services and personnel, and we are comfortable with the different possibilities.

Our Senate was also presented with proposals for increasing the Health Services Fee, the Student Activity Fee, and the Technology Fee for students, and how that would impact services in each of those areas. The entire fee raise across all 3 areas was projected to be \$0.65 per credit. Here is an overview of those discussions and the Senate's consultation meetings:

- Interim Vice President of Administration Dan Holtz presented on 2-15-23, 3-1-23, 29-23, and one final meeting on 4-26-23 regarding SCTCC's budget, the MinnState proposals to the legislature, a tuition update for fall, and the Health Service Fee proposals. There was a proposal to make an increase to the Health Services Fee of \$0.30 to continue to cover the gap in services compared to current expenditure and to increase the availability of wellness services to students at the campus. The Senate was in favor of this increase and happy to support the services we already have and expanded those.
- Campus Life Director Shaun Keeley presented the Student Activity fee on 3-22-23. There was a proposal to increase the Student Activity Fee by \$0.10 to help cover increasing athletics costs, more non-academic

programming, the establishment of new student groups, and more. The Senate was in favor of this increase given all the new possibilities and options that will be available for students.

- College Information Officer Tim Furr presented the Technology fee on 4-12-23. There was a proposal to increase our Student Tech Fee by \$0.25 to assist with upgrades to computer labs, classroom technology, and provide more student support through personnel. The Senate was in favor of this increase given the growing importance of technology to our success in the classroom.

Throughout the process, the Senate was happy and satisfied with how the consultation process went. We felt those who presented from SCTCC and our SCTCC leadership were open to student questions, feedback and concerns throughout the process, and made themselves available often to discuss. There was good conversation about the budget, the services we were already receiving and where our money is currently going, along with where the increases will show direct impact and what students can expect in return. If you have any questions for us pertaining to our consultation process brought by the St. Cloud Technical & Community College students, feel free to contact me at

Sincerely,

Amy Dvorak-Palmer
SCTCC Student Senate Representative

CC: SCTCC Student Senate



STUDENT ASSOCIATION

April 24, 2023

Chancellor Devinder Malhotra

Minnesota State

500 Wells Fargo Place

30 East Seventh Street

St. Paul, MN 55101

Chancellor Malhotra,

I am writing to you regarding the consultation process that took place at Southwest Minnesota State University (SMSU) this past academic year. I have been honored to be the representative of the student body and am grateful for the opportunity to serve as student body president and collaborate with the administration of Southwest Minnesota State University. Student involvement and advocacy are important to me and the future of this institution. Our administration made efforts to ensure that students were involved in the decision-making process although I would like to see a more enthusiastic student body regarding involvement. My hope is to see a more vocal and interested student body going forward. I will continue to work to see this through.

The Student Association at Southwest Minnesota State University was involved in the administrative processes. SMSU Student Association members were also involved in strategic planning, budget sessions, and space planning. We were consulted for feedback on tuition, room and board fees, and other fees. We also had voting student representatives on campus-wide committees. Scott Crowell, the Dean of Students, attended all our meetings this past academic year.

President Kumara Jayasuriya held several All-University discussions on the University's current and future state as well as open office hours for students to visit him one on one. Students were given the opportunity to participate in these discussions, and their perspectives were considered carefully. As president of the student body, I met with the University President monthly to discuss university matters.

Southwest Minnesota State University students are extremely important to this institution. This is reflected in the University's ongoing efforts to provide students with a safe, diverse, and inclusive environment while also providing high-quality education and engaging activities.

Sincerely,

A handwritten signature in cursive script that reads "Ashton Ayres".

Ashton Ayres

SMSU Student Association President



May 18th, 2023

Board of Trustees

Minnesota State Colleges and Universities

500 Wells Fargo Place 30 East Seventh Street

St. Paul MN 55101

To: Chancellor Scott Olson and The Minnesota State Board of Trustees:

Roxy Traxler, Vice President of Finances & Operations, presented on the financial state of the college to the Faribault and North Mankato Student Senate three times throughout the academic year. She first visited each senate in the Fall Semester to consult on the MN State Budget request, which included discussion of Student Support with the legislature. Ms. Traxler returned to each campus two times in April and May to discuss the current financial status of the college, as well as the House and Senate bill. She spent time talking about how each bill will impact students. After presenting she gave us all the opportunity to ask further questions. Whenever unable to answer some of the questions asked, she was very willing to find those answers and get back to us as soon as possible.

We were shown that the school needed to cut costs after the Covid relief funding was ending. We were shown how funds were being managed to drive the school on the correct course of action for the future. We were asked our opinions on how the funds were being managed and had any questions answered. Roxy came to multiple meetings to help answer our questions throughout the semester.

Dr. Parker and her administration have shown time and time again that they care about putting the students first and care about their thoughts and needs. We as student leaders want to thank the board for the opportunity to give our feedback on campus operations. If you have any questions, please feel free to reach out to either Student Senate.

Chris Rohter

Student Senate President Faribault

Jesus Tello

Student Senate President North Mankato

Student Union
Winona State University
P.O. Box 5838
Winona, MN 55987



DATE 2023

To: Chancellor Malhotra and MN State Board of Trustees
From: Malorie Olson, Winona State University Student Senate President
Subject: Tuition and Fee Student Consultation

Chancellor Malhotra and Board of Trustees,

I am pleased to inform you all that the Winona State University Student Senate (WSUSS) has been properly consulted on the increases regarding tuition and fees for the 2023-2024 academic year. This was done in accordance with the Minnesota State's student consultation policy (Board Policy 2.3 and 5.11).

The administration has gone through the proper process at Winona State University to ensure that all students have been informed and consulted. This was completed by having student representation on the Student Fee Management Committee (SFMC). This committee consisted of four non-Student Senators, four Student Senators, the Student Senate Treasurer, and different university bargaining units. Each of the fee recommendations were presented to the committee and the committee then recommended an amount to the Student Senate.

WSUSS could then adopt, amend, or reject the proposals put forward by the SFMC. In each of the process WSUSS took a week-long waiting period before voting to seek feedback from constituents on the fees and reach out to the proper contacts with any additional questions.

- 2.84% increase to the Technology Fee (*approved on February 1, 2023*)
- 3% increase to the Health Services Fee (*approved on February 8, 2023*)
- 3.18% increase to the Wellness Center Fee (*approved on February 22, 2023*)
- 2.95% increase to the Student Union Fee (*approved on March 1, 2023*)
- 1.97% increase to the Athletics Fee (*approved on March 22, 2023*)
- 0% increase to Room and Board Fee (*approved on March 22, 2023*)
- 1.98% increase to the Student Life Fee (*approved on April 5, 2023*)
- 0% increase to Undergrad Tuition Fee (*approved on April 5, 2023*)

- 0% increase to Graduate Tuition Fee (*approved on April 5, 2023*)

We understand the Health Services and Athletic fees are both at their caps, as of now. If they are to be raised, I have included our proposed increases.

Winona State University Student Senate has put a lot of thought, time, and energy into the discussion and recommendations of the proposed fees. Higher education is costly and causes a burden for many students so these recommendations were not made lightly. If you have any questions, comments, or concerns please reach me at malorie.olson@go.winona.edu.

Thank you,

Malorie Olson

Malorie Olson

President | Winona State University Student Senate