

North Broward Hospital District Board of Commissioners  
1700 Northwest 49<sup>th</sup> Street, Suite #150, Ft. Lauderdale, FL 33309

## **REGULAR BOARD MEETING** **4:00 p.m., Wednesday, March 30, 2022**

The Board of Commissioners Regular Board Meeting of the North Broward Hospital District was held on March 30, 2022, at the Broward Health Corporate Spectrum Location, 1700 NW 49<sup>th</sup> Street, Suite 150, Fort Lauderdale, Florida 33309.

### 1. **NOTICE**

Notice and Agenda, titled EXHIBIT I and EXHIBIT II, are attached to the official meeting book archived at the Board of Commissioners' Office. Supporting documents, if applicable, are attached to these minutes, titled EXHIBIT III. Exhibits are presented for consideration of the Board.

### 2. **CALL TO ORDER**

There being a quorum present, the meeting was called to order by Chair Stacy L. Angier at 4:14 p.m.

### 3. **ROLL CALL**

*Present:*

Commissioner Jonathan K. Hage  
Commissioner Levi G. Williams, Jr.  
Commissioner Ray T. Berry  
Commissioner Nancy W. Stamper  
Commissioner Christopher J. Pernicano, Secretary/Treasurer  
Commissioner Marie C. Waugh, Vice Chair  
Commissioner Stacy L. Angier, Chair

*Senior Leadership*

*Additionally Present:*

Shane Strum, President, Chief Executive Officer  
Ken Hetlage, Interim Chief Financial Officer  
Alex Fernandez, SVP, Chief Financial Officer  
Linda Epstein, Corporate General Counsel

### 4. **THE PLEDGE OF ALLEGIANCE**

Chair Angier invited Jared Smith, Broward Health Coral Springs' CEO, to introduce patient Jack Rosta, who was also a *Camp Coral Kids* camper. The Pledge of Allegiance was led by Jack.

Following the Pledge of Allegiance, Jack provided an overview of his journey with pediatric diabetes and his experience at *Camp Coral Kids Diabetes Camp*. It was shared that Broward Health Coral Springs is South Florida's only day camp for children with diabetes. At *Camp Coral Kids*, children ages 6-12 years old with diabetes can connect with other children who understand what they are going through in a fun, educational, and medically supervised environment.

Jack shared that the comforting experience at *Camp Coral Kids* has inspired him to become a *Counselor in Training* (CIT) this summer.

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## 5. PUBLIC COMMENTS

Chair Angier opened the floor for public comments, in which former Commissioner, Joseph Cobo, came forward to congratulate Shane Strum, President / Chief Executive Officer, for his commendable year of service at the District.

## 6. APPROVAL OF MINUTES

### 6.1. Approve Regular Board Meeting Minutes dated February 23, 2022

Without objection, Chair Angier approved the minutes, dated February 23, 2022.

Motion *carried* without dissent.

### 6.2. Approve Special Board Information Technology (“IT”) Workshop Meeting Minutes dated January 26, 2022

Without objection, Chair Angier approved the minutes, dated January 26, 2022.

Motion *carried* without dissent.

## 7. INTRODUCTIONS / RECOGNITIONS (Presenter - Shane Strum, President, Chief Executive Officer)

### 7.1. Shannon B. Keating, D.O., Hematology/Oncology

President/CEO, Mr. Shane Strum, introduced Dr. Shannon B. Keating, Adult Hematology / Oncology. Dr. Keating provided the Board with an overview of her passion for helping people as her father passed away from Leukemia when she was 9 years old. Dr. Keating spoke to her expertise, background and the development of the District’s pediatric / adult sickle cell transitional program.

## 8. MEDICAL STAFF CREDENTIALING (Presenter - Dr. Joshua Lenchus, Interim System Chief Medical Officer)

8.1.) Broward Health North

8.2.) Broward Health Imperial Point

8.3.) Broward Health Coral Springs

8.4.) Broward Health Medical Center

**MOTION** It was *moved* by Commissioner Waugh, *seconded* by Commissioner Pernicano, that:

The Board of Commissioners of the North Broward Hospital District approve Medical Staff Credentialing Reports, as presented.

Motion confirmed by roll-call vote:

**YES** Commissioner Jonathan K. Hage

**YES** Commissioner Levi G. Williams, Jr.

**YES** Commissioner Ray T. Berry

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**YES** Commissioner Nancy W. Stamper

**YES** Commissioner Christopher J. Pernicano, Secretary/Treasurer

**YES** Commissioner Marie C. Waugh, Vice Chair

**YES** Commissioner Stacy L. Angier, Chair

Motion *carried* 7/0.

In recognition of Doctor's Day, Chair Angier asked that Dr. Joshua Lenchus, Interim Chief Medical Officer, Dr. Boyar in Dr. Lehr's absence for Broward Health North, Dr. Jensen for Broward Health Imperial Point, Dr. Penate for Broward Health Coral Springs, and Dr. Kumar for Broward Health Medical Center, come to the podium to accept the Board's token of appreciation. Photos and applause were had.

## 9. **CHIEF MEDICAL STAFF UPDATES**

Medical staff updates were given by Dr. Boyar for Broward Health North, Dr. Jensen for Broward Health Imperial Point, Dr. Penate for Broward Health Coral Springs, and Dr. Kumar for Broward Health Medical Center. Said reports highlighted each of the facilities' objectives, events, and awards received over the past month.

9.1.) Broward Health North

9.2.) Broward Health Imperial Point

9.3.) Broward Health Coral Springs

9.4.) Broward Health Medical Center

Dr. Jensen informed the Board that Broward Health Medical Center, Chief Operating Officer, Judy Frum, is assisting as Broward Health Imperial Point Interim Chief Executive Officer. In addition, Mr. Strum highlighted Ms. Frum's act of heroism when she was the acting Chief Nursing Officer for Memorial Healthcare System in 2017 following Hurricane Irma. Ms. Frum called an emergency alert "Green Event" and is credited for saving many lives and was recognized by the United States Congress.

## 10. **PRESENTATIONS**

10.1. CEO Update (Presenter - Shane Strum, President, Chief Executive Officer)

Mr. Strum highlighted the Miami Herald article on Dr. Israel Penate, Chief Medical Staff, Broward Health Coral Springs, which shared Dr. Penates' humble beginnings and "the hardships he overcame in Cuba that has made him the compassionate doctor he is today".

Mr. Strum presented his full monthly report, highlighting the five pillars (Quality, Service, People, Growth, and Finance) of the organization and the progress at each of the facilities.

Mr. Strum spoke of the historic meeting that took place on Monday, March 28, 2022, wherein the North Broward Hospital District (a.k.a. Broward Health) and the South Broward Hospital District (a.k.a. Memorial Healthcare System) met for first time in over 80 years. Mr. Strum clarified that there was no discussion of a merger, but that the two systems were "better together". It was noted that in support, the South District was currently assessing the North District's system topology.

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It was also reported that renderings for the *Sunrise Hospital Project* were displayed at the Joint Board meeting. It was further noted, that subject to the Planning & Zoning Department, construction can begin on or about Winter 2024.

Mr. Strum announced the return of the 9<sup>th</sup> *Annual Broward Health Ball* scheduled for May 14, 2022. Ms. Amy Miller, Director, Broward Health Foundation, advised to date that \$400K had been raised in sponsorships. It was noted that the event benefits programs to enhance patient care and services at Broward Health.

Mr. Strum invited Dr. Ana Calderon, Executive Director, and Jessica Vones, Director, Development of Children's Diagnostic & Treatment Center (CDTC) to provide an overview of the return of *CDTC's 7<sup>th</sup> Annual Waterway Soiree* fundraising events. Ms. Vones informed the Board of the eclectic combination of three luxurious events under the Soirée banner, which include:

1. CDTC Captain's Crew Online Fundraising Campaign with TV Personality, Captain Lee;
2. Dock & Dash – A dockside cocktail party; and
3. Dinner Series – An intimate dinner party up to eight (8) on board a luxury yacht.

In addition, Dr. Calderon reported that the CDTC's *New Retail Pharmacy Ribbon Cutting* event was scheduled for Wednesday, April 6, 2022.

Mr. Strum shared the following video:

- *Advancement in Imaging Aids in Brain Surgery* featured on Channel 10
  - Video highlighted Broward Health Neurosurgeon, Dr. Aaron Brooking and the use of a new imaging agent called *Gleolan*, which is used to delineate tumor verses normal brain tissue to perform procedures more accurately.

Mr. Strum invited Mr. Jeffrey Sturman, Senior Vice President & Chief Digital Officer, for the Memorial Healthcare System and Mr. Anthony Hamedl, Interim CIO, Information Technology for Broward Health, to provide an update on the partnership with Memorial's IT team regarding the North District's IT topology. Mr. Sturman advised that focus groups of operational leaders (i.e., Physicians, Nursing, Clinical, Finance, HR) were created to obtain the users perspective. The Focus Group's feedback will be used in drafting a final report identifying gaps, opportunities, etc.

Mr. Sturman noted that Impact Advisors *LLC*, has been engaged to re-assess the District's current Electronic Medical Record (EMR) over the ensuing 4-weeks. Said assessment and recommendation(s) will be presented at the April 27, 2022 Regular Board Meeting.

An extension of the IT Partnership Assessment Agreement is being drafted by Broward's Legal Department to extend engagement for an additional 180-days.

Commissioners Berry & Williams requested an inventory of platforms by vendor to identify what the District is paying for and, what is actively being used.

Additional videos were shared:

- *The Broward Health Rewind*
  - Former Broward Health North (BHN) trauma patient, Mr. Loren Gootar returned to BHN to personally thank the caregivers for saving his life following a motorcycle accident.

Mr. Strum shared that Ms. Ashley Boxer, VP, External Affairs, will be having her first child. He also shared that Ms. Boxer would be leaving the organization within the next few weeks. Ms. Boxer was invited to provide a preliminary update to the Legislative Session, which ended March 14, 2022.

Ms. Boxer shared the following statistics for this year's Legislative Session:

- 3,735 Bills and proposed Committee Bills filed; of which 285 Bills passed;
- 1,896 Amendments filed; and
- 4,324 votes taken.

In addition Ms. Boxer shared the following information:

Key Legislation Passed:

- Senate Bill 7014: COVID-19 Liability Protections Extension through June 2023
- Senate Bill 988/ House Bill 987: Patient Visitation Rights (aka "The No Patient Left Alone Act")
- House Bill 357/ Senate Bill 1476: Pharmacy Benefit Manager Registration, Regulation, and OIR Authority

Appropriations approved for the District:

- Broward Health iMATR
- Broward Health Every Woman
- Broward Medical Alert Team
- Program for All-Inclusive Care

Commissioners congratulated and recognized Ms. Boxer for a well-organized and job well done.

## 11. CONSENT AGENDA

11.1. Accept the resignation of Brian Kozik and his intent not to renew his employment agreement with the District effective as of May 1, 2022

11.2. Approval of Quality Assessment and Oversight Committee Consent Agenda, Quarterly Reports, Data Q4 CY2021

11.3. Approval to formally ratify and appoint the following Regional Risk Managers, under Florida Statute, Section 395.0197 and Florida Administrative Code, Chapter 59A-3, to include Marllury Altamirano for Broward Health North, Martin Hynes for Broward Health Medical Center, Collette Small for Broward Health Imperial Point, and Claudine Robinson for Broward Health Coral Springs.

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11.4. Approval to formally ratify and appoint the following Regional Infection Prevention Leads, under Joint Commission Standard IC 01.01.01, to include Christina Hinkle for Broward Health North, Heidi Rubin for Broward Health Medical Center, Patricia Dale for Broward Health Imperial Point, and Cecile Kaplan for Broward Health Coral Springs

11.5. Approval to formally ratify and appoint the following Regional Antibiotic Stewardship Leads, under Joint Commission Standard MM 09.01.01, to include Dr. Indulehka Gopal for Broward Health North, Dr. David Droller for Broward Health Medical Center, Dr. Stephen Renae for Broward Health Imperial Point, and Dr. Melvin Kohan for Broward Health Coral Springs

11.6. Approval to formally ratify and appoint the following Patient Safety Officers, under Leapfrog National Quality Forum Safe Practices 6A 1.2, to include Christopher LaRue for Broward Health North, Janet Dougherty for Broward Health Medical Center, Donna Williamson for Broward Health Imperial Point, and Maria Belyea for Broward Health Coral Springs

11.7. Authorization for Broward Health Medical Center to apply for re-designation as a public Baker Act receiving facility in accordance with Section 394.461(1), Florida Statutes and Florida Administrative Code Rule 65E-5.350(5)(c)

11.8. Authorization for Broward Health Imperial Point to apply for re-designation as a private Baker Act receiving facility in accordance with Section 394.461(1), Florida Statutes and Florida Administrative Code Rule 65E-5.350(5)(c)

11.9. Approval of the Interim Financial Statement for the month of February 2022

11.10. Authorize the District to enter into a two-year employment agreement up to the 82<sup>nd</sup> percentile with Dr. Hussein K. Osman-Mohamed for transplant surgery clinical and medical director services

11.11. Authorize the District to enter into up to a five (5) year contract with Encompass Onsite, LLC for cleaning and floor maintenance services at various sites around the District in an amount not to exceed \$12,500,000 over the 5-year term of the contract

**MOTION** It was *moved* by Commissioner Stamper, *seconded* by Commissioner Berry, that:

The Board of Commissioners of the North Broward Hospital District approve items 11.1 through 11.11 on the Consent Agenda.

Motion confirmed by roll-call vote:

**YES** Commissioner Jonathan K. Hage

**YES** Commissioner Levi G. Williams, Jr.

**YES** Commissioner Ray T. Berry

**YES** Commissioner Nancy W. Stamper

**YES** Commissioner Christopher J. Pernicano, Secretary/Treasurer

**YES** Commissioner Marie C. Waugh, Vice Chair

**YES** Commissioner Stacy L. Angier, Chair

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Motion *carried* 7/0.

## 12. DISCUSSION AGENDA

- 12.1. Discussion of Ratification and Appointment of the Regional Grievance Leads (Presenter – Dr. Joshua Lenchus, Interim Chief Medical Officer and Barry Gallison, VP Clinical Quality & Risk)

As a follow-up to the March 2022 Quality Assessment and Oversight Committee (QAOC) meeting, wherein there was concerned raised of a potential conflict of interest having the same lead named for both Risk Management and Grievance. Mr. Barry Gallison, VP Clinical Quality & Risk, informed the Board that he and Ms. Frum met with Broward Health Imperial Point Leadership and it was recommended to name Netonua Reyes as Grievance Lead for Broward Health Imperial Point to assist with oversight and alleviate the concern.

**MOTION** It was *moved* by Commissioner Williams, *seconded* by Commissioner Hage, that:

The Board of Commissioners of the North Broward Hospital District ratify and appoint the following Regional Grievance Leads, under Joint Commission Standard RI 01.07.01 to include Andrew Sinclair for Broward Health North, Elizabeth Hernandez for Broward Health Medical Center, Netonua Reyes for Broward Health Imperial Point, and Summer Marrero for Broward Health Coral Springs, as presented.

Motion confirmed by roll-call vote:

**YES** Commissioner Jonathan K. Hage  
**YES** Commissioner Levi G. Williams, Jr.  
**YES** Commissioner Ray T. Berry  
**YES** Commissioner Nancy W. Stamper  
**YES** Commissioner Christopher J. Pernicano, Secretary/Treasurer  
**YES** Commissioner Marie C. Waugh, Vice Chair  
**YES** Commissioner Stacy L. Angier, Chair

Motion *carried* 7/0.

- 12.2. Update on Chief Internal Auditor Candidate Search and Recommendations for Chief Internal Auditor and Chief Compliance Officer Positions (Presenter - Mark Sprada, Chief Human Resource Officer)

Mr. Sprada provided the Board with an overview of the active Chief Internal Auditor Candidate Search that began in August 2021, which included:

- August 2021 Board approved Audit Subcommittee to screen the Chief Internal Auditor candidates, comprised of the Audit Committee Chair, Chief Executive Officer or designee, General Counsel, Human Resources, Subject Matter Expert (Brian Kozik), and Bill Benson, External Expert Audit Committee Member.

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- October 2021 Board approved engaging *Diversified Search Group* to expand the applicant pool.

The Audit Subcommittee conducted Chief Internal Auditor candidate interviews on March 21, 2022 and selected Ms. Deborah Hall as the leading candidate as she had a vast background in Audit and Compliance roles. Mr. Edwin Taliaferro also interviewed on March 21, 2022 and was highly regarded for his Audit and Compliance experience. Mr. Sprada noted that considering Mr. Brian Kozik, Interim Chief Internal Auditor's impending retirement, the Chief Compliance Officer position had been posted presenting the Board with flexibility, to include:

- A. In accordance with the Audit subcommittee recommendation, select Ms. Hall for the role of Chief Internal Auditor and consider interim oversight of Compliance until Board and Ms. Hall finalize a permanent role;
- B. Conduct Board panel interview with candidates; or
- C. Conduct individual candidate interviews and schedule future meeting for selection.

Chair Angier opened the floor to the Commissioners to share their preference on how to proceed with interviewed / vetted candidates based on the options provided by Mr. Sprada. Discussion ensued and consensus was decided that both candidates introduce themselves to the Board at this meeting and a vote would be considered following candidate introductions.

Ms. Hall attended in person and shared background to her education, professional experiences, accreditations, and expertise.

The Commissioners proceeded to ask Ms. Hall interview questions.

\*Commissioner Hage departed meeting at 6:19 p.m.

Mr. Taliaferro joined via TEAMS. He gave background to his education, professional experiences, accreditations, and expertise.

\*Note: Technical difficulties resulted in inaudible recording for a portion of this item.

The Commissioners proceeded to ask Mr. Taliaferro interview questions.

Following candidate introductions, Commissioners discussed several scenarios in which the two candidates be given a role, either as Chief Internal Auditor or Chief Compliance Officer.

Point of Order was made by Mr. Sprada clarifying that Mr. Taliaferro was asked and provided his preference, however Ms. Hall did not receive the opportunity.

Chair Angier invited Ms. Hall to the podium to provide her preferred role. Ms. Hall advised that her preferred role was Chief Compliance Officer, however, stated that she would be honored to serve as Chief Internal Auditor with interim Compliance coverage. Mr. Taliaferro was asked of his preferred role, in which he advised the Board that his preferred the role of Chief Internal Audit.

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**AMENDED MOTION** It was *moved* by Commissioner Stamper, *seconded* by Commissioner Waugh, that:

The Board of Commissioners of the North Broward Hospital District authorize that Chair Angier with the assistance of Mark Sprada to negotiate the business terms of employment in accordance with established market benchmarks provided by Mercer and North Broward Hospital District employment policies for Ms. Deborah Hall in the role of Chief Internal Auditor with Interim Compliance coverage, this motion does not preclude Ms. Hall from applying and being considered for the role of Chief Compliance Officer.

Motion confirmed by roll-call vote:

**NO** Commissioner Levi G. Williams, Jr.  
**YES** Commissioner Ray T. Berry  
**YES** Commissioner Nancy W. Stamper  
**YES** Commissioner Christopher J. Pernicano, Secretary/Treasurer  
**YES** Commissioner Marie C. Waugh, Vice Chair  
**YES** Commissioner Stacy L. Angier, Chair

Motion *carried* 5/1.

## 13. **COMMENTS BY COMMISSIONERS**

Closing comments were given by the Commissioners.

## 14. **NEXT REGULAR BOARD MEETING**

The next regularly scheduled Board of Commissioner's Meeting will be held on Wednesday, April 27, 2022 at 2:30 p.m. at the Broward Health Corporate Spectrum location, 1700 Northwest 49<sup>th</sup> Street, Suite 150, Fort Lauderdale, Florida 33309.

\*Note, the announced meeting time for April's Regular Board Meeting was since updated to its regularly scheduled time of 4:00 p.m.

## 15. **ADJOURNMENT**

There being no further business on the agenda, the Chair adjourned the meeting at 7:28 p.m.

Respectfully submitted,  
Commissioner Christopher J. Pernicano, Secretary/Treasurer