

North Broward Hospital District Board of Commissioners  
1700 Northwest 49th Street, Suite #150, Ft. Lauderdale, FL 33309

**FINANCE COMMITTEE MEETING**  
**Immediately Following the Compliance and Ethics Committee Meeting**  
**Wednesday, May 19, 2021**

The Finance Committee of the North Broward Hospital District was held on May 19, 2021, immediately following the Compliance and Ethics Committee Meeting, at the Broward Health Corporate Spectrum Location, 1700 NW 49<sup>th</sup> Street, Suite 150, Fort Lauderdale, Florida 33309.

1. **NOTICE**

Official notice is attached to these minutes, titled EXHIBIT I. Agenda of this meeting is attached to the minutes, titled EXHIBIT II. Supporting documents, if applicable, are attached to these minutes, titled EXHIBIT III. These exhibits are presented for consideration of the Board.

2. **CALL TO ORDER**

There being a quorum present, the meeting was called to order by Chair Stacy L. Angier at 1:45 p.m.

3. **ROLL CALL**

*Present:*

Commissioner Christopher J. Pernicano (via WebEx)  
Commissioner Levi G. Williams, Jr.  
Commissioner Nancy W. Gregoire  
Commissioner Ray. T. Berry  
Commissioner Marie C. Waugh, Vice Chair  
Commissioner Stacy L. Angier, Chair

*Not Present:*

Commissioner Jonathan K. Hage

*Senior Leadership*

*Additionally Present:*

Shane Strum, President/Chief Executive Officer  
Alan Goldsmith, Chief Operating Officer  
Alex Fernandez, Chief Financial Officer  
Linda Epstein, Corporate General Counsel

4. **PUBLIC COMMENTS**

Chair Angier opened the floor for public comments, in which there were none.

5. **APPROVAL OF MINUTES**

Without objection, Chair Angier approved the minutes, dated April 28, 2021.

North Broward Hospital District Board of Commissioners  
1700 Northwest 49th Street, Suite #150, Ft. Lauderdale, FL 33309

Motion *carried* without dissent.

## 6. TOPIC OF DISCUSSION

\*Commissioner Berry requested that Item 6.6, Community Care Plan, be heard prior to Item 6.1, CFO Presentation.

### 6.6. Community Care Plan (CCP) (Presenter – Jessica Lerner, CCP President/CEO)

Ms. Lerner shared history on the conception of CCP and the collaboration between Broward Health and Memorial Healthcare.

The following subjects were featured in Ms. Lerner's PowerPoint presentation.

- Founded in 2000 as South Florida Community Care Network, the first Provider Service Network (PSN) in Florida.
- A PSN is a health plan that is 51% or greater owned by a health care provider.
- 2013 – awarded state contract to operate as a Risk Medicaid Plan in Broward County.
- 2014 – received approval from the North Broward Hospital District Board of Commissioners to create a separate corporation.
  - Broward Health and Memorial Healthcare System each invested \$5-million dollars, creating a 50-50 ownership.
- Awarded 2021 SunSentinel Top Place to Work (May 2021).
- Lines of Business and Membership
  - Medicaid (Region 10) in Broward County.
  - Florida Healthy Kids (Region 9-11).
  - Broward Health Physician Payment for Uncompensated Care (PPUC).
  - Memorial Healthcare System (ASO).
  - Health Care District of Palm Beach
  - Jackson Uninsured Program (2021).
- Manage patient satisfaction surveys for all CCP providers, including Broward Health.
- Report Card
  - Agency for Health Care Administration – 4.59 out of 5.00 stars.
  - National Committee for Quality Assurance (NCQA) – 4.00 out of 5.00 stars.
  - Categories:
    - Behavioral health.
    - Keeping kids healthy.
    - Keeping adults healthy.
    - Living with illness.
    - Pregnancy-related care.

North Broward Hospital District Board of Commissioners  
1700 Northwest 49th Street, Suite #150, Ft. Lauderdale, FL 33309

Commissioner Williams suggested implementing an annual CCP meeting that includes both Broward Health and Memorial Healthcare System boards.

Ms. Lerner announced that she would be bringing a check to the May 26, 2021 Board Meeting in the amount of \$5.1-million dollars.

Mr. Fernandez presented the *Finance Chain Award* to the following Pharmacy Group recipients:

- David Lacknauth
- Joyce Espinola
- Nickieta Smith

#### 6.1. CFO Presentation (Presenter – Alex Fernandez, SVP, Chief Financial Officer)

Mr. Fernandez shared his monthly CFO Presentation for the previous month, April 2021. Said presentation included the gains and losses of the entire Broward Health System.

For further detail, related slides are available on the Board of Commissioners' webpage. See calendar for the May 19, 2021, Finance Committee Meeting book.

#### 6.2. Approval of the Interim Financial Statement for the month of April 2021 (Presenter - Alex Fernandez, SVP, Chief Financial Officer)

**MOTION** It was *moved* by Commissioner Waugh, *seconded* by Commissioner Berry, that:

The Finance Committee recommend that the Board of Commissioners of the North Broward Hospital District approve the Interim Financial Statement for the month of April 2021.

Motion confirmed by roll call.

**YES** Commissioner Christopher J. Pernicano

**YES** Commissioner Levi G. Williams, Jr.

**YES** Commissioner Nancy W. Gregoire

**YES** Commissioner Ray. T. Berry

**YES** Commissioner Marie C. Waugh, Vice Chair

**YES** Commissioner Stacy L. Angier, Chair

Motion *carried* 6/0.

North Broward Hospital District Board of Commissioners  
1700 Northwest 49th Street, Suite #150, Ft. Lauderdale, FL 33309

### 6.3. First Pass Update (Presenter - Alex Fernandez, SVP, Chief Financial Officer)

Mr. Fernandez shared that for the past two years Healthrise and Broward Health's Revenue Cycle Teams worked closely together, dissecting the controllable and non-controllable data until reaching a comfort level. Mr. Fernandez invited the consultants to showcase the work and the effort put in that contributed to a successful outcome, and during a very challenging year.

Several team members from Healthrise were in attendance to walk the committee through the following topics:

- What it is first past denial?
- Overview of achievements
- Comparison to similar-sized systems
- Additional challenges
- Suggested "non-controllable codes" to be excluded when calculating numbers

The following consultants presented a high-level summary, which included the two-year roadmap of engagement, the negative impact of the COVID-19 pandemic, and data used to compile reports.

- Ian Sullivan, Engagement Lead
- Lee Jacobs, Director
- Ehson Afshar, Director
- Stephanie Tollett, Director
- Carmen Alarcon, Director, Denials Improvement,
- Mark Duronz, Technical Supervisor
- Iris Jacobs, Clinical Analyst/Case Manager
- Jenny Wood, Technical Analyst

### 6.4. BHMC and BHCS, Approval of Concurrent Emergency Department On-Call Coverage and Inpatient Care Services Agreements for Pediatric Surgery (Presenter – Alan Goldsmith, EVP/Chief Operating Officer)

**MOTION** It was *moved* by Commissioner Williams, *seconded* by Commissioner Gregoire, that:

The Finance Committee recommend that the Board of Commissioners of the North Broward Hospital District authorize the District to enter into concurrent Emergency Department On-Call Coverage and Inpatient Care Services Agreements for Pediatric Surgery at the 75th percentile at Broward Health Medical Center and Broward Health Coral Springs.

Motion confirmed by roll call.

North Broward Hospital District Board of Commissioners  
1700 Northwest 49th Street, Suite #150, Ft. Lauderdale, FL 33309

**YES** Commissioner Christopher J. Pernicano  
**YES** Commissioner Levi G. Williams, Jr.  
**YES** Commissioner Nancy W. Gregoire  
**YES** Commissioner Ray. T. Berry  
**YES** Commissioner Marie C. Waugh, Vice Chair  
**YES** Commissioner Stacy L. Angier, Chair

Motion *carried* 6/0.

6.5. BHPG, Approval to Enter into a New Two-Year Agreement with Dr. Maria Farrel  
(Presenter – Alan Goldsmith, EVP/Chief Operating Officer)

**MOTION** It was *moved* by Commissioner Gregoire, *seconded* by Commissioner Waugh, that:

The Finance Committee recommend that the Board of Commissioners of the North Broward Hospital District authorize the District to enter into a new two-year employment agreement at the 78th percentile with Dr. Maria Farrell for the provision of Hospice and Palliative Care services at Broward Health Medical Center.

Motion confirmed by roll call.

**YES** Commissioner Christopher J. Pernicano  
**YES** Commissioner Levi G. Williams, Jr.  
**YES** Commissioner Nancy W. Gregoire  
**YES** Commissioner Ray. T. Berry  
**YES** Commissioner Marie C. Waugh, Vice Chair  
**YES** Commissioner Stacy L. Angier, Chair

Motion *carried* 6/0.

## 7. **ADJOURNMENT**

There being no further business on the agenda, the Chair adjourned the meeting at 2:58 p.m.

Respectfully submitted,

Commissioner Marie C. Waugh, Secretary/Treasurer