

**SUMMARY OF REQUEST**

**DATE:** June 30th, 2021

**FACILITY:** North Broward Hospital District

**PROGRAM/PRODUCT LINE:** *Not Applicable*

**REQUEST:** Acceptance of the Interim Financial Statement for the month of May 2021


**PURPOSE:** *Not Applicable*


**CAPITAL REQUIRED:** *Not Applicable*

**FISCAL IMPACT:** *Not Applicable*

**BUDGET STATUS:** *Not Applicable*

**LEGAL REVIEW:** *Not Applicable*

**APPROVED:**   
Shane Strum 06/21/2021 18:03 EDT DATE: \_\_\_\_\_  
Shane Strum, President/CEO/COO

**APPROVED:**   
Alex Fernandez 06/21/2021 16:34 EDT DATE: \_\_\_\_\_  
Alex Fernandez, CFO/Chief Financial Officer

Company consolidation

	2021	2020
ASSETS		
CURRENT ASSETS:		
Cash and cash equivalents	63,987,995.09	158,723,784.32
Cash & Investments Externally	13,370,678.21	11,881,912.20
Short-term investments	588,050,472.20	481,216,019.51
Assets whose use is limited and required for current liab	7,272,000.00	7,437,000.00
Due from patients and other net of allowance for uncoll.	159,272,257.09	136,550,814.38
Inventories	37,861,842.29	36,095,215.69
Est. third party payor	16,384,691.84	13,718,943.60
Net Taxes Receivable	3,302,684.95	5,162,847.35
Other Current Assets	60,206,412.12	39,707,768.09
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Total current assets	949,709,033.79	890,494,305.14
ASSETS WHOSE USE IS LIMITED:		
Held by trustee under bond indenture agreement for Held by trustee for self-ins.	39,767,372.97	39,304,693.81
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	39,767,372.97	39,304,693.81
Less amount required to meet current obligations	(7,272,000.00)	(7,437,000.00)
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Total assets whose use is limited, net	32,495,372.97	31,867,693.81
INVESTMENTS	308,657,854.69	180,441,757.38
CAPITAL ASSETS, NET	557,140,180.84	548,064,081.36
OTHER ASSETS	27,671,228.01	26,211,514.55
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TOTAL ASSETS	1,875,873,670.30	1,687,079,352.24
DEFERRED OUTFLOWS OF RESOURCES		
Accumulated decrease in fair LOS ON DEBT REFUNDINGS	19,863,728.92	22,604,963.20
DEFERRED PENSION AMOUNTS	14,484,875.75	15,985,370.89
OPEB	24,407,457.00	1,664,509.00
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Total Outflows of Resources	58,756,061.67	40,254,843.09
Total Assets & Deferred Outflow	1,934,429,731.97	1,727,334,195.33
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## STATEMENT OF NET POSITION

For Period Ending May 31, 2021

Fiscal Year 2021

Company consolidation

	2021	2020
LIABILITIES AND NET POSITION		
CURRENT LIABILITIES:		
Current maturities of revenue bonds payable	(5,540,000.00)	(5,280,000.00)
Current maturities of lease facility obligations	(1,557,556.75)	(1,825,148.58)
Advanced Funds-Property Taxes	(13,300,226.00)	(11,287,210.38)
Accounts payable and acc. exp	(156,967,175.69)	(110,723,461.75)
Accr salaries and payroll tax	(48,308,959.22)	(28,590,359.94)
Accrued personal leave	(31,837,861.51)	(28,274,419.42)
Estimated third-party payor	(94,978,972.93)	(98,708,629.73)
Interest Payable	(6,310,833.34)	(6,420,833.34)
Current portion of self-ins	(7,272,000.00)	(7,437,000.00)
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Total Current Liabilities	(366,071,585.44)	(298,547,253.14)
REVENUE BONDS, NET OF CURRENT	(323,795,776.48)	(330,706,007.52)
LEASE FACILITY OBLIG, NET OF	(2,038,377.17)	(4,257,060.07)
SELF-INS LIAB, NET OF CURRENT	(18,711,830.96)	(24,599,750.96)
NET PENSION LIABILITY	31,652,600.08	11,851,255.00
TOTAL OPEB LIABILITY	(180,992,170.67)	(168,900,627.87)
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Total liabilities	(850,957,140.64)	(815,157,454.56)
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DEFERRED INFLOWS OF RESOURCES		
DEFERRED PENSION AMOUNTS	(38,928,640.99)	(28,261,457.99)
OPEB	(5,243,362.00)	(6,346,907.00)
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Total Deferred Inflows	(44,172,002.99)	(34,608,364.99)
NET POSITION		
Net Investments in Capital		
Assets	(244,072,199.36)	(228,600,828.39)
Restricted net assets-donor restrictions	(19,972,479.75)	(20,559,800.76)
Unrestricted	(766,255,908.86)	(628,407,746.26)
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Total Net Position	(1,030,300,587.97)	(877,568,375.41)
TOTAL LIAB, DEF. INFL & NET PO	(1,934,429,731.60)	(1,727,334,194.96)
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TOTAL SYSTEM  
OPERATING STATEMENT  
FY21

May FY21

For the Month of May

May-2021 Actual	May-2021 Budget	Over/(Under) Variance	Percent	May-2020 Actual	Over/(Under) Var to Prior MTD	Percent	YTD Thru May			Over/(Under) Var to Prior YTD	Percent		
							May-2021 Actual	May-2021 Budget	Over/(Under) Variance			YTD Percent	May-2020 Actual
236,623,603	242,949,269	(6,325,666)	(2.6%)	198,823,527	37,800,076	19.0%	<b>Patient Revenue</b>					202,228,449	8.4%
163,837,529	169,882,217	(6,044,688)	(3.6%)	110,803,974	53,033,655	47.9%	Inpatient					(45,023,492)	(2.7%)
22,128,973	21,825,112	303,860	1.4%	22,128,973	0	0.0%	Outpatient					246,882,449	0.0%
422,590,105	434,656,598	(12,066,494)	(2.8%)	309,627,401	112,962,704	36.5%	Ambulatory					404,087,407	10.0%
5,136,262	10,164,525	(5,028,263)	(49.5%)	5,291,517	(155,255)	(2.9%)	<b>Deductions From Revenue</b>					(9,750,176)	(10.7%)
311,076,221	288,444,605	22,631,616	7.8%	205,436,207	105,640,014	51.4%	Charity Services					628,500,145	23.3%
25,281,976	52,793,756	(27,511,780)	(52.1%)	31,728,764	(6,446,788)	(20.3%)	Contractual Allowances					450,750,878	(57.6%)
341,494,458	351,402,886	(9,908,428)	(2.8%)	242,456,488	99,037,971	40.8%	Bad Debt					359,207,155	11.1%
81,095,646	83,253,712	(2,158,066)	(2.6%)	67,170,913	13,924,733	20.7%	Total Deductions					44,880,251	5.5%
16,720,276	17,869,360	(1,149,084)	(6.4%)	13,507,007	3,213,269	23.8%	Net Patient Revenue					2,808,136	(7.7%)
1,321,640	3,470,398	(2,148,758)	(61.9%)	3,845,034	(2,523,394)	(65.6%)	<b>Reimbursement</b>					(17,352,303)	(46.4%)
6,076,602	7,455,425	(1,378,823)	(18.5%)	4,414,763	1,661,838	37.6%	Medicaid-Traditional					457,041	12.9%
64,333,802	58,880,781	5,453,021	9.3%	44,379,904	19,953,898	45.0%	Medicaid-Traditional					25,176,853	2.8%
81,095,646	83,253,712	(2,158,066)	(2.6%)	67,170,912	13,924,735	20.7%	MC - M'caid/PSN					2,889,686	(5.6%)
4,580,945	2,891,627	1,689,318	58.4%	3,437,411	1,143,533	33.3%	MC - M'care/Commercial					4,880,264	5.5%
1,620,139	1,927,256	(307,117)	(15.9%)	(393,276)	2,013,415	(512.0%)	Other Reimbursement					(2,808,136)	(7.7%)
287,468	375,022	(87,554)	(23.3%)	298,234	(10,767)	(3.6%)	Medicaid DSH Payments					(1,698,597)	(4.8%)
87,584,198	88,447,617	(863,419)	(1.0%)	70,513,283	17,070,915	24.2%	Grant Revenue					2,808,136	(7.7%)
7,262,786	5,526,991	1,735,795	31.4%	6,348,019	914,767	14.4%	Capitated Revenue					2,808,136	(7.7%)
94,846,984	93,374,608	872,376	0.9%	76,861,302	17,985,682	23.4%	Total Net Reimbursement					25,176,853	2.8%
56,135,082	50,679,335	5,455,747	10.8%	43,781,990	12,353,092	28.2%	Other Operating Revenue					9,998,191	16.3%
7,613,421	11,098,286	(3,484,866)	(31.4%)	11,349,311	(3,735,890)	(32.9%)	Total Operating Revenue					35,175,044	3.7%
5,710,127	6,205,496	(495,369)	(8.0%)	4,965,419	744,708	15.0%	<b>Operating Expenses</b>					64,731,075	13.1%
8,897,444	9,392,837	(495,393)	(5.3%)	10,238,148	(1,340,703)	(13.1%)	Salaries & Wages					(13,959,508)	(11.5%)
20,136,337	20,975,619	(839,282)	(4.0%)	17,253,233	2,883,104	16.7%	Benefits					1,875,319	3.0%
732,401	696,036	36,365	5.2%	176,867	555,533	314.1%	Fees Physician					5,455,010	(5.5%)
1,505,167	1,544,526	(39,359)	(2.5%)	1,474,850	90,317	6.4%	Fees Other					13,272,036	6.2%
1,061,290	1,052,116	9,174	0.9%	971,411	89,879	9.3%	Supplies					(735,814)	(9.0%)
1,640,373	1,460,465	179,908	12.3%	1,403,320	237,053	16.9%	Insurance					63,344	0.4%
1,029,965	1,002,392	27,573	2.8%	1,029,854	111	0.0%	Maintenance & Repairs					16,607,058	3.4%
483,771	448,846	34,925	7.8%	342,463	141,308	41.3%	Lease and Rental					600,184	5.6%
104,945,378	104,555,954	389,424	0.4%	92,926,865	12,018,513	12.9%	Utilities					609,273	21.2%
							PMA/IF					62,909,761	6.0%
							Other Expenses						
							Total Operating Expenses						

TOTAL SYSTEM  
OPERATING STATEMENT  
FY21

May FY21

For the Month of May

May-2021 Actual	May-2021 Budget	Over/(Under) Variance	Percent	May-2020 Actual	Over/(Under) Var to Prior MTD	Percent	Description	YTD Thru May			Over/(Under) Var to Prior YTD	Percent (100.2%)
								May-2021 Actual	May-2021 Budget	Over/(Under) Variance		
0	0	0	0.0%	0	0	0.0%	Common Service	0	0	0	0	0.0%
4,515,388	4,318,965	196,424	4.5%	4,036,946	153,311	3.5%	Depreciation & Amortization	49,036,946	49,278,153	(241,207)	700,687	1.4%
109,460,766	108,874,919	585,848	0.5%	97,288,943	12,171,823	12.5%	Total Expenses	1,167,617,570	1,163,211,206	4,406,364	63,610,463	5.8%
(14,613,783)	(14,900,311)	286,528	1.9%	(20,427,641)	5,813,859	(28.5%)	Gain/(Loss) from Operations	(171,744,000)	(172,973,212)	1,229,212	(28,435,419)	19.8%
<b>Non-Operating Revenue</b>												
13,033,660	12,980,261	53,399	0.4%	10,900,393	2,133,267	19.6%	Unrestricted Tax Revenue	139,751,360	139,163,977	587,383	19,848,916	16.6%
1,017,028	940,235	76,792	8.2%	171,850	845,177	20.3%	Dividend/Interest Income	12,273,526	10,326,817	1,946,709	16,878	0.1%
7,797,509	1,059,713	6,737,796	635.8%	16,238,456	(8,440,946)	(52.0%)	Gain/(Loss) on Investment	108,928,932	11,656,498	97,272,434	113,294,660	(2595.1%)
311,322	125,000	186,322	149.1%	31,454	279,869	889.8%	Donated Revenue	3,206,473	1,375,000	1,831,473	1,257,973	64.6%
516,080	339,648	176,432	51.9%	440,727	75,353	17.1%	Non Operating Revenue - Other	47,981,409	40,842,437	7,138,972	45,692,034	1995.8%
1,384,211	1,387,711	(3,500)	(0.3%)	1,411,731	(27,520)	(1.9%)	Non-Operating Expense	15,377,420	15,264,820	112,600	(297,345)	(1.9%)
211,484	208,333	3,151	1.5%	196,560	14,925	7.6%	Interest Expense	2,341,282	2,291,667	49,615	8,320	0.4%
483,663	125,000	358,663	286.9%	(70,789)	554,452	(783.2%)	Investment Management Fees	2,147,685	1,375,000	772,685	77,763	3.8%
736,412	736,412	(0)	(0.0%)	727,479	8,933	1.2%	Donated Expense	8,100,530	8,100,530	(1)	98,260	1.2%
19,859,930	12,987,401	7,230,742	55.7%	26,191,226	(6,331,396)	(24.2%)	Medicaid County Funding	284,174,784	176,332,712	108,776,971	180,223,463	173.4%
5,246,047	(1,912,909)	7,158,957	374.2%	5,763,585	(517,538)	(9.0%)	Total Non-Operating	112,430,784	3,359,500	109,071,284	151,788,044	(385.7%)
<b>Excess of Revenue Over Expenses</b>												
43,559	45,566	(2,007)	(4.4%)	33,731	9,827	29.1%	Key Indicators	447,892	473,329	(25,437)	(1,107)	(0.2%)
7,278	8,455	(1,178)	(13.9%)	5,757	1,520	26.4%	Adj Patient Days	75,490	87,487	(11,997)	(5,991)	(7.4%)
67,970	77,742	(9,772)	(12.6%)	57,035	10,935	19.2%	Adj Admission	547,772	653,793	(106,021)	(253,002)	(31.6%)
4,075	4,726	(651)	(13.8%)	3,697	378	10.2%	ED/Outp/Sate Visits	44,218	49,664	(5,446)	(4,201)	(8.7%)
24,390	25,469	(1,079)	(4.2%)	21,660	2,730	12.6%	Admissions	262,350	266,696	(4,346)	(4,459)	(1.7%)
6.0	5.4	0.6	11.1%	5.9	0.1	2.2%	Patient Days	5.9	5.4	0.5	0.4	7.7%
67.2%	65.7%	1.5%	2.2%	71.7%	-4.5%	(6.3%)	ALOS	67.0%	65.8%	1.2%	2.8%	4.4%
21.2%	22.3%	-1.1%	(4.9%)	22.4%	-1.2%	(5.4%)	Sal/Ben % NOR	22.7%	22.3%	0.4%	0.5%	2.5%
22.2%	23.2%	-1.0%	(4.3%)	26.7%	-4.5%	(16.9%)	Supplies % NOR	22.6%	24.3%	-1.7%	(7.2%)	(4.0%)
-10.6%	-11.3%	0.6%	(5.4%)	-20.9%	10.3%	(49.1%)	Other Exp % NOR	-12.3%	-12.5%	0.2%	-0.9%	-2.4%
7,555.7	8,237.4	(681.7)	(8.3%)	7,133.7	422.0	5.9%	Oper EBINTDPR % NOR	7,462.4	8,046.4	(584.0)	(116.4)	(1.5%)
5.38	5.60	(0.2)	(4.0%)	6.6	(1.2)	(18.0%)	FTE's - Total	5.8	5.69	(0.1)	(0.1)	(1.3%)
183.9	172.6	11.3	6.6%	219.5	(35.6)	(16.2%)	FTE's/AOB	189.23	176.06	13.2	178.05	11.2
162.8	151.6	11.2	7.4%	186.4	(23.6)	(12.7%)	Hours/AA	166.7	154.2	12.4	153.1	13.6
30.7	32.0	(1.3)	(4.0%)	37.5	(6.7)	(18.0%)	Productive Hours/AA	31.9	32.5	(0.6)	(0.4)	(1.3%)
27.2	28.1	(0.9)	(3.3%)	31.8	(4.6)	(14.5%)	Hours/APD	28.1	28.5	(0.4)	27.8	0.3
41.94	34.73	7.21	20.8%	34.65	7.3	21.1%	Productive Hours/APD	39.20	34.58	4.62	5.1	14.8%
1,862	1,827	34.7	1.9%	1,991	(129.6)	(6.5%)	Average Hourly Rate	1,935	1,846	88.9	104.7	5.7%
2,177	2,062	115.1	5.6%	2,279	(101.2)	(4.4%)	Total Reimb/APD	2,223	2,092	131.4	83.8	3.9%
1,289	1,112	176.5	15.9%	1,298	(9.2)	(0.7%)	NOR/APD	1,250	1,125	124.9	147.3	13.3%
462	460	1.9	0.4%	511	(49.2)	(9.6%)	Salary/APD	505	467	38.1	30.8	6.5%
							Supplies/APD					

TOTAL SYSTEM  
OPERATING STATEMENT  
FY21

May FY21

For the Month of May

	May-2021			May-2020			YTD Thru May			
	Actual	Budget	Over/(Under) Variance	Actual	Budget	Over/(Under) Variance	Actual	YTD Percent	Over/(Under) Var to Prior YTD	Percent
	2,513	2,389	123.6 (0.01)	2,884	2,884	(371.3) (0.04)	2,459	6.1%	148.1 (0.00)	6.0%
	0.17	0.18	(0.01)	0.21	0.21	(0.04)	0.02	0.0%	(0.00)	0.0%
58,067	51,406	6,661.6	13.0%	53,780	4,287.4	8.0%	51,604	14.6%	9,308.2	18.7%
13,033	11,114	1,918.6	17.3%	13,350	(317.5)	(2.4%)	11,319	16.6%	1,401.7	11.9%
11,143	9,846	1,297.0	13.2%	11,667	(523.9)	(4.5%)	9,989	14.9%	1,395.1	13.8%
15,041	12,876	2,164.4	16.8%	16,898	(1,857.5)	(11.0%)	13,296	16.3%	1,918.0	14.2%
1,184,865	1,281,628	(96,764)	(7.6%)	1,073,451	111,414.1	10.4%	13,492,957	(6.8%)	106,371.5	0.9%
153,573	171,560	(23,987)	(13.5%)	190,229	(36,655.9)	(19.3%)	1,910,224	(10.8%)	(329,280.5)	(16.2%)
1,338,438	1,459,188	(120,750)	(8.3%)	1,263,680	74,758.2	5.9%	15,403,181	(7.3%)	(222,909.0)	(1.5%)
3.8%	2.0%	1.7%	0.0%	1.0%	2.7%	0.0%	2.0%	0.0%	1.4%	0.0%
<b>Operating Indicators</b>										
<b>Admissions - ED</b>										
3,037	3,575	(538)	(15.1%)	2,691	346.0	12.9%	36,497	(10.3%)	(3,755)	(7.0%)
329	373	(44)	(11.8%)	310	19.0	6.1%	3,873	(3.3%)	(126)	(4.92)
749	1,046	(297)	(28.4%)	699	50.0	7.2%	10,835	(22.1%)	(2,396)	(19.0%)
4,590	5,191	(601)	(11.6%)	3,966	624.0	15.7%	54,545	(9.5%)	(5,167)	(8.9%)
20,110	23,646	(3,536)	(15.0%)	12,257	7,853.0	64.1%	239,457	(21.7%)	(39,776.0)	(17.5%)
299	307	(8)	(2.7%)	358	(59.0)	(16.5%)	3,192	17.7%	238.0	6.8%
20,409	23,953	(3,544)	(14.8%)	12,615	7,794.0	61.8%	242,649	(21.2%)	(39,538.0)	(17.1%)
14,703	15,545	(842)	(5.4%)	9,432	5,271.0	55.9%	158,919	0.2%	230,773	(17.1%)
467	1,051	(584)	(55.6%)	441	26.0	5.9%	9,576	(3.3%)	(8,584)	(28.4%)
2,552	2,244	308	13.7%	1,473	1,079.0	73.3%	24,299	1.2%	782.0	3.3%
4,021	3,089	932	30.2%	1,958	2,062.7	105.3%	33,159	12.7%	33,868	10.3%
856	1,190	(334)	(28.1%)	909	(53.0)	(5.8%)	37,367	(2.3%)	(1,207.0)	(11.1%)
1,220	1,397	(177)	(12.7%)	900	320.0	35.6%	11,374	(2.3%)	10,862	3.2%
2,076	2,587	(511)	(19.8%)	1,809	267.0	14.8%	24,485	(8.2%)	(813.0)	(3.5%)
2,065,168	1,862,568	202,600	10.9%	1,810,615	254,553.0	14.1%	19,563,919	16.1%	19,939,960	13.9%
653,308	646,299	7,009	1.1%	440,266	213,042.0	48.4%	6,578,053	(119,963)	6,476,595	1.6%
2,718,476	2,508,867	209,609	8.4%	2,250,881	467,595.0	20.8%	26,261,935	11.5%	2,868,371.0	10.9%
56,366	54,303	2,063	3.8%	38,274	18,092.0	47.3%	585,052	1.5%	510,494	16.3%
19,767	19,903	(136)	(0.7%)	20,376	(609.0)	(3.0%)	212,020	8.1%	227,101	0.9%
1,542	2,313	(771)	(33.3%)	910	632.0	69.5%	18,845	(2.1%)	16,424	1.6%
582	854	(272)	(31.9%)	328	254.0	77.4%	9,227	(28.1%)	7,932	(16.4%)
97	182	(85)	(46.7%)	31	66.0	212.9%	1,297	(2.1%)	(286)	(10.6%)
6,011	8,446	(2,435)	(28.8%)	5,336	675.0	12.6%	89,642	(21.9%)	70,585	(0.8%)
1,174	1,364	(190)	(13.9%)	1,493	(319.0)	(21.4%)	16,209	(19.9%)	12,883	10.9%
3,218	4,131	(913)	(22.1%)	6,073	(2,855.0)	(47.0%)	55,331	(9.7%)	73,924	(38.4%)
32,391	37,193	(4,802)	(12.9%)	34,547	(2,156.0)	(6.2%)	383,388	(4.8%)	411,210	(6.8%)
10,020	12,360	(2,340)	(18.9%)	9,439	581.0	6.2%	143,632	(31,037)	128,138	(12.1%)
101	36	65	179.6%	22	79.0	359.1%	393	195.4%	900.0	344.8%
47	119	(72)	(60.4%)	47	0.0	0.0%	972	(359)	39.0	4.2%
553,921	687,215	(133,294)	(19.4%)	516,930	36,991.3	7.2%	7,221,854	(23.9%)	(1,529,587.6)	(21.8%)
<b>Manual Statistics</b>										
<b>Physician RVU's</b>										
<b>BH Weston Visits</b>										
<b>BHUC Center Visits</b>										
<b>BH Imaging Visits</b>										
<b>Primary Care Visits</b>										
<b>Gold Coast Visits</b>										
<b>CDTC Visits</b>										
<b>Physician Visits</b>										
<b>Pharmacy</b>										
<b>GC Admits</b>										
<b>GC Pt Days</b>										

# COMBINED MONTHLY PAYOR STATISTICS FY21

May FY21

YTD Thru May											
For the Month of May											
	May-2021 Actual	May-2021 Budget	Better/(Worse) Variance	Percent Variance	May-2020 Actual	*** **	May-2021 Actual	May-2021 Budget	Better/(Worse) Variance	Percent Variance	May-2020 Actual
<b>ADMISSIONS</b>											
PAYOR TYPE											
MEDICARE	725	930	(205)	(22.0%)	733		7,603	9,797	(2,194)	(22.4%)	9,544
MEDICAID	349	340	9	2.7%	263		3,806	3,558	248	7.0%	3,606
HMO/PPO/COMM	1,076	1,196	(120)	(10.0%)	958		11,976	12,563	(587)	(4.7%)	12,222
HMO/PPO-MCARE	819	844	(25)	(2.9%)	675		8,573	8,889	(316)	(3.6%)	8,589
HMO/PPO-MCAID	600	681	(81)	(11.9%)	503		6,464	7,125	(661)	(9.3%)	6,980
CHARITY	49	95	(46)	(48.3%)	63		5173	994	(371)	(37.3%)	970
PRIVATE PAY	457	641	(184)	(28.7%)	502		44,218	6,738	(1,565)	(23.2%)	6,508
<b>TOTAL ADMITS</b>	<b>4,075</b>	<b>4,726</b>	<b>(651)</b>	<b>(13.8%)</b>	<b>3,697</b>		<b>262,350</b>	<b>268,696</b>	<b>(6,346)</b>	<b>(2.4%)</b>	<b>266,809</b>
<b>PATIENT DAYS</b>											
PAYOR TYPE											
MEDICARE	4,098	4,898	(800)	(16.3%)	3,948		44,508	51,920	(7,412)	(14.3%)	51,229
MEDICAID	2,077	2,704	(627)	(23.2%)	2,746		31,495	28,471	3,024	10.6%	29,910
HMO/PPO/COMM	6,400	5,829	571	9.8%	5,317		64,230	61,384	2,846	4.6%	60,652
HMO/PPO-MCARE	5,478	4,791	687	14.3%	3,988		55,419	50,806	4,613	9.1%	49,363
HMO/PPO-MCAID	3,632	3,817	(185)	(4.8%)	2,767		40,191	39,997	194	0.5%	39,441
CHARITY	92	427	(335)	(78.5%)	256		2,567	4,493	(1,926)	(42.9%)	4,449
PRIVATE PAY	2,613	3,003	(390)	(13.0%)	2,638		23,940	31,626	(7,686)	(24.3%)	31,765
<b>TOTAL PAT DAYS</b>	<b>24,390</b>	<b>25,469</b>	<b>(1,079)</b>	<b>(4.2%)</b>	<b>21,660</b>		<b>262,350</b>	<b>268,696</b>	<b>(6,346)</b>	<b>(2.4%)</b>	<b>266,809</b>
<b>E.R. VISITS</b>											
PAYOR TYPE											
MEDICAID	852	762	90	11.8%	604		9,138	7,664	1,474	19.2%	10,988
MEDICARE	1,506	2,807	(1,301)	(46.3%)	1,270		15,575	28,929	(13,354)	(46.2%)	19,751
MANAGED CARE	13,998	15,184	(1,186)	(7.8%)	7,416		125,504	153,100	(27,596)	(18.0%)	142,367
CHARITY/PRIV PAY/JUNASS	4,053	5,200	(1,147)	(22.1%)	3,325		41,018	52,957	(11,939)	(22.5%)	57,667
<b>TOTAL ER VISITS</b>	<b>20,409</b>	<b>23,953</b>	<b>(3,544)</b>	<b>(14.8%)</b>	<b>12,615</b>		<b>191,235</b>	<b>242,649</b>	<b>(51,414)</b>	<b>(21.2%)</b>	<b>230,773</b>
<b>O.P. VISITS</b>											
PAYOR TYPE											
MEDICARE	5,65	5,27	0,38	7.3%	5,39		5,85	5,30	0,55	10.5%	5,37
MEDICAID	5,95	7,96	(2,01)	(25.2%)	10,44		8,28	8,00	0,27	3.4%	8,29
HMO/PPO/COMM	5,95	4,87	1,07	22.0%	5,55		5,36	4,89	0,48	9.8%	4,96
HMO/PPO-MCARE	6,69	5,68	1,01	17.8%	5,91		6,46	5,72	0,75	13.1%	5,75
HMO/PPO-MCAID	6,05	5,60	0,45	8.0%	5,50		6,22	5,61	0,60	10.8%	5,65
CHARITY	1,88	4,51	(2,63)	(58.4%)	4,06		4,12	4,52	(0,40)	(8.9%)	4,59
PRIVATE PAY	5,72	4,68	1,04	22.1%	5,25		4,63	4,69	(0,07)	(1.4%)	4,88
<b>SUB TOTAL</b>	<b>5,99</b>	<b>5,39</b>	<b>0,60</b>	<b>11.1%</b>	<b>5,86</b>		<b>5,93</b>	<b>5,41</b>	<b>0,52</b>	<b>9.66%</b>	<b>5,51</b>

**North Broward Hospital District  
 Summary of Monthly Patient Payments  
 January 2018 through May 2021**

<i>Month of</i>	<i>Calendar 2018</i>	<i>Calendar 2019</i>	<i>Calendar 2020</i>	<i>Calendar 2021</i>
January	80,293,654	73,801,552	73,146,980	67,883,699
February	73,752,621	76,771,818	76,634,354	67,379,227
March	82,472,619	77,106,713	86,894,131	88,940,526
April	82,456,880	84,014,594	67,918,127	77,892,740
May	84,187,030	85,944,211	57,708,367	78,114,034
June	72,298,629	78,459,756	74,523,467	
July	77,342,805	80,336,097	82,781,624	
August	79,891,881	70,424,649	77,007,561	
September	65,973,229	71,939,073	71,448,289	
October	78,164,738	82,205,762	70,842,006	
November	76,928,165	73,399,083	67,335,329	
December	73,970,212	76,661,166	74,444,578	
<b>Totals</b>	<b>927,732,464</b>	<b>931,064,475</b>	<b>880,684,815</b>	<b>380,210,226</b>
<b>Monthly Average</b>	<b>77,311,039</b>	<b>77,588,706</b>	<b>73,390,401</b>	<b>76,042,045</b>
<b>Last 12 month average</b>	<b>78,323,825</b>	<b>76,850,712</b>	<b>74,643,962</b>	<b>74,882,757</b>



**North Broward Hospital District  
Days in Accounts Receivable  
Period Ended May 31, 2021**

		<b>BHMC</b>	<b>BHN</b>	<b>BHIP</b>	<b>BHCS</b>	<b>Total Med Ctrs</b>	<b>Total System</b>
<b>May</b>	<b>2019</b>	58.1	45.5	39.4	41.3	50.4	51.0
<b>June</b>	<b>2019</b>	56.7	43.1	39.5	38.2	48.4	49.7
<b>July</b>	<b>2019</b>	57.2	43.1	37.5	38.7	48.6	49.9
<b>August</b>	<b>2019</b>	62.4	46.6	41.7	41.4	52.8	54.0
<b>September</b>	<b>2019</b>	64.5	47.9	40.2	43.1	54.2	54.4
<b>October</b>	<b>2019</b>	63.4	47.2	38.4	40.4	52.8	53.0
<b>November</b>	<b>2019</b>	65.2	48.0	36.7	41.7	53.8	54.1
<b>December</b>	<b>2019</b>	64.6	49.3	37.4	40.3	53.9	54.3
<b>January</b>	<b>2020</b>	69.0	50.5	40.6	42.5	56.9	57.3
<b>February</b>	<b>2020</b>	67.1	51.6	39.8	43.6	56.4	56.7
<b>March</b>	<b>2020</b>	63.7	45.8	34.2	37.3	51.5	51.6
<b>April</b>	<b>2020</b>	61.0	44.8	35.0	36.9	50.0	50.3
<b>May</b>	<b>2020</b>	69.3	54.9	46.4	44.8	59.0	59.3
<b>June</b>	<b>2020</b>	63.3	50.3	40.6	37.2	53.2	54.0
<b>July</b>	<b>2020</b>	48.4	42.5	35.3	33.4	43.0	44.1
<b>August</b>	<b>2020</b>	45.1	40.5	33.1	33.5	40.5	41.5
<b>September</b>	<b>2020</b>	46.8	40.9	35.5	34.4	41.8	42.9
<b>October</b>	<b>2020</b>	47.8	43.4	36.1	33.7	42.6	44.1
<b>November</b>	<b>2020</b>	50.5	45.1	36.3	35.8	44.7	46.0
<b>December</b>	<b>2020</b>	49.9	43.8	35.8	35.9	44.2	45.5
<b>January</b>	<b>2021</b>	52.9	47.0	38.9	38.5	47.3	48.6
<b>February</b>	<b>2021</b>	52.8	47.7	40.5	39.4	47.8	48.9
<b>March</b>	<b>2021</b>	52.4	44.2	38.1	35.6	45.9	46.9
<b>April</b>	<b>2021</b>	55.3	43.9	36.3	37.4	47.1	47.7
<b>May</b>	<b>2021</b>	55.3	45.9	35.9	37.9	47.5	48.0

**North Broward Hospital District  
Days in Accounts Receivable Quarterly Comparison**

	May 2021	April 2021	March 2021	December 2020	September 2020	June 2020	March 2020	December 2018	September 2019	June 2019	March 2019
<b>ALL MED CTRS</b>											
Net A/R	126,418,605	126,170,617	121,759,084	104,396,279	97,575,313	107,675,884	124,739,552	136,627,552	133,000,906	122,214,124	140,210,058
Net Revenue/Day	2,659,367	2,677,489	2,652,055	2,384,285	2,336,969	2,025,346	2,420,424	2,533,667	2,455,294	2,525,365	2,477,798
A/R Days	47.54	47.12	45.91	44.16	41.75	53.16	51.54	53.92	54.17	48.39	56.59
<b>BGMC</b>											
Net A/R	67,043,149	68,882,087	66,928,313	53,381,023	49,771,360	62,073,483	73,438,190	79,613,134	75,822,527	68,428,455	83,268,877
Net Revenue/Day	1,211,976	1,244,502	1,276,202	1,068,851	1,062,536	981,323	1,152,118	1,231,711	1,174,902	1,205,805	1,229,944
A/R Days	55.32	55.35	52.44	49.94	46.84	63.25	63.74	64.64	64.54	56.75	67.70
<b>NBMC</b>											
Net A/R	29,069,119	27,210,074	26,538,570	25,002,234	23,029,672	22,873,132	26,085,525	29,276,463	27,852,299	26,709,171	29,164,450
Net Revenue/Day	633,235	619,783	600,364	570,898	562,596	454,840	569,859	593,927	581,004	619,864	589,900
A/R Days	45.91	43.90	44.20	43.79	40.93	50.29	45.78	49.29	47.94	43.09	49.44
<b>IPMC</b>											
Net A/R	10,365,964	10,468,368	10,400,269	9,726,358	9,297,272	9,987,864	9,210,292	10,272,858	10,972,744	10,728,371	10,853,725
Net Revenue/Day	288,437	288,641	273,027	271,489	261,902	246,267	269,064	274,828	273,085	271,548	266,990
A/R Days	35.94	36.27	38.09	35.83	35.50	40.56	34.23	37.38	40.18	39.51	40.65
<b>CSMC</b>											
Net A/R	19,940,374	19,610,088	17,891,931	16,286,663	15,477,009	12,741,406	16,005,545	17,465,097	18,353,337	16,348,127	16,923,007
Net Revenue/Day	525,719	524,564	502,462	453,047	449,935	342,916	429,383	433,200	426,302	428,148	390,964
A/R Days	37.93	37.38	35.61	35.95	34.40	37.16	37.28	40.32	43.05	38.18	43.29
<b>ALL OTHER</b>											
Net A/R	7,516,008	8,204,837	8,225,506	8,097,985	6,835,505	6,942,649	5,451,783	6,068,137	5,617,754	5,663,965	6,706,641
Net Revenue/Day	131,961	141,432	117,949	107,071	96,642	99,033	104,614	95,471	93,353	48,563	88,780
A/R Days	56.96	58.01	69.74	75.63	70.73	70.10	52.11	63.56	60.18	116.63	75.54
<b>CONSOLIDATED</b>											
Net A/R	133,934,613	134,375,454	129,984,590	112,494,263	104,410,818	114,618,533	130,191,334	142,695,688	138,618,661	127,878,088	146,916,699
Net Revenue/Day	2,791,328	2,818,922	2,770,003	2,471,356	2,433,611	2,124,378	2,525,038	2,629,138	2,548,646	2,573,927	2,566,577
A/R Days	47.98	47.67	46.93	45.52	42.90	53.95	51.56	54.27	54.39	49.68	57.24