865 138 1,003 10 60 52 60 181 5,553 \$0 \$0 7,729 5,295 3,869 5,205 5,334 1,984 5,611 \$0 1,447 5,819 5,990 7,785 1,368 1	\$866 134 1,000 12 59 46 64 181 \$10,135,424 \$0 \$0 \$355,546 \$4,700,745 \$1,046,242 \$487,144 \$221,460 \$16,946,561 \$5,252,624 \$0 \$1,859,224 \$2,868,955	\$884 118 1,002 11 61 45 64 181 \$10,138,502 \$0 \$0 \$0 \$0 \$624,935 \$4,826,379 \$924,942 \$516,363 \$292,201 \$17,323,322 \$5,252,624 \$0 \$1,859,224	\$10,940,335 \$10,940,335 \$0 \$10,940,335 \$0 \$610,671 \$5,082,177 \$995,780 \$534,108 \$312,500 \$18,475,572
138 1,003 10 60 52 60 181 5,553 \$0 \$0 7,729 5,295 5,334 0,984 5,611 \$0 1,447 5,819 5,990 7,785 7,85	134 1,000 12 59 46 64 181 \$10,135,424 \$0 \$0 \$0 \$355,546 \$4,700,745 \$1,046,242 \$487,144 \$221,460 \$16,946,561 \$5,252,624 \$0 \$1,859,224	\$10,138,502 \$0 \$10,138,502 \$0 \$0 \$624,935 \$4,826,379 \$924,942 \$516,363 \$292,201 \$17,323,322	\$10,940,335 \$10,940,335 \$10,940,335 \$6 \$610,67 \$5,082,177 \$995,780 \$534,108 \$312,500 \$18,475,572
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10 60 52 60 181 5,553 \$0 \$0 7,729 5,295 5,3869 5,205 5,334 0,984 5,611 \$0 1,447 5,819 5,990 7,785 7,85	12 59 46 64 181 \$10,135,424 \$0 \$0 \$355,546 \$4,700,745 \$1,046,242 \$487,144 \$221,460 \$16,946,561 \$5,252,624 \$0 \$1,859,224	11 61 45 64 181 181 181 181 181 181 181 181 181 18	\$10,940,335 \$10,940,335 \$6 \$610,67 \$5,082,177 \$995,780 \$534,108 \$312,500 \$18,475,572
60 52 60 181 5,553 \$0 \$0 7,729 5,295 8,869 5,205 5,334 0,984 5,611 \$0 1,447 5,819 5,990 7,785	\$9 46 64 181 \$10,135,424 \$0 \$0 \$0 \$355,546 \$4,700,745 \$1,046,242 \$487,144 \$221,460 \$16,946,561 \$5,252,624 \$0 \$1,859,224	61 45 64 181 \$10,138,502 \$0 \$0 \$624,935 \$4,826,379 \$924,942 \$516,363 \$292,201 \$17,323,322	\$10,940,335 \$0 \$10,940,335 \$0 \$610,671 \$5,082,177 \$995,780 \$534,108 \$312,500 \$18,475,572
60 52 60 181 5,553 \$0 \$0 7,729 5,295 8,869 5,205 5,334 0,984 5,611 \$0 1,447 5,819 5,990 7,785	\$9 46 64 181 \$10,135,424 \$0 \$0 \$0 \$355,546 \$4,700,745 \$1,046,242 \$487,144 \$221,460 \$16,946,561 \$5,252,624 \$0 \$1,859,224	61 45 64 181 \$10,138,502 \$0 \$0 \$624,935 \$4,826,379 \$924,942 \$516,363 \$292,201 \$17,323,322	\$10,940,335 \$10,940,335 \$0 \$610,677 \$5,082,177 \$995,780 \$534,108 \$312,500 \$18,475,572
52 60 181 5,553 \$0 \$0 7,729 5,295 8,869 5,205 5,334 0,984 5,611 \$0 1,447 5,819 5,990 7,785	\$10,135,424 \$0 \$0 \$0 \$355,546 \$4,700,745 \$1,046,242 \$487,144 \$221,460 \$16,946,561 \$5,252,624 \$0 \$1,859,224	45 64 181 \$10,138,502 \$0 \$0 \$624,935 \$4,826,379 \$924,942 \$516,363 \$292,201 \$17,323,322	\$10,940,335 \$0 \$10,940,335 \$0 \$610,671 \$5,082,177 \$995,780 \$534,108 \$312,500 \$18,475,572
60 181 5,553 \$0 \$0 7,729 5,295 8,869 5,205 6,334 0,984 6,611 \$0 1,447 5,819 6,990 7,785	\$10,135,424 \$0 \$0 \$0 \$355,546 \$4,700,745 \$1,046,242 \$487,144 \$221,460 \$16,946,561 \$5,252,624 \$0 \$1,859,224	\$10,138,502 \$0 \$0 \$624,935 \$4,826,379 \$924,942 \$516,363 \$292,201 \$17,323,322	\$10,940,335 \$0 \$6 \$610,671 \$5,082,177 \$995,780 \$534,108 \$312,500 \$18,475,572
3,553 \$0 \$0 \$0 7,729 \$3,295 \$3,869 \$5,205 \$3,334 \$0,984 \$0 \$4,447 \$5,819 \$5,990 \$7,785	\$10,135,424 \$0 \$0 \$355,546 \$4,700,745 \$1,046,242 \$487,144 \$221,460 \$16,946,561 \$5,252,624 \$0 \$1,859,224	\$10,138,502 \$0 \$0 \$624,935 \$4,826,379 \$924,942 \$516,363 \$292,201 \$17,323,322	\$10,940,335 \$0 \$6 \$610,671 \$5,082,177 \$995,780 \$534,108 \$312,500 \$18,475,572
5,553 \$0 \$0 7,729 5,295 5,369 5,205 5,334 0,984 5,611 \$0 1,447 5,819 5,990 7,785	\$10,135,424 \$0 \$0 \$355,546 \$4,700,745 \$1,046,242 \$487,144 \$221,460 \$16,946,561 \$5,252,624 \$0 \$1,859,224	\$10,138,502 \$0 \$0 \$624,935 \$4,826,379 \$924,942 \$516,363 \$292,201 \$17,323,322	\$10,940,335 \$0 \$610,671 \$5,082,177 \$995,780 \$534,108 \$312,500 \$18,475,572
\$0 \$0 7,729 5,295 8,869 5,205 5,334 0,984 5,611 \$0 1,447 5,819 6,990 7,785	\$0 \$0 \$355,546 \$4,700,745 \$1,046,242 \$487,144 \$221,460 \$16,946,561 \$5,252,624 \$0 \$1,859,224	\$0 \$0 \$624,935 \$4,826,379 \$924,942 \$516,363 \$292,201 \$17,323,322 \$5,252,624 \$0	\$610,677 \$5,082,177 \$5,082,177 \$995,780 \$534,108 \$312,500 \$18,475,572
\$0 \$0 7,729 5,295 8,869 5,205 5,334 0,984 5,611 \$0 1,447 5,819 6,990 7,785	\$0 \$0 \$355,546 \$4,700,745 \$1,046,242 \$487,144 \$221,460 \$16,946,561 \$5,252,624 \$0 \$1,859,224	\$0 \$0 \$624,935 \$4,826,379 \$924,942 \$516,363 \$292,201 \$17,323,322 \$5,252,624 \$0	\$610,677 \$5,082,177 \$5,082,177 \$995,780 \$534,108 \$312,500 \$18,475,572
\$0 7,729 5,295 8,869 5,205 5,334 0,984 5,611 \$0 1,447 5,819 6,990 7,785	\$0 \$355,546 \$4,700,745 \$1,046,242 \$487,144 \$221,460 \$16,946,561 \$5,252,624 \$0 \$1,859,224	\$0 \$624,935 \$4,826,379 \$924,942 \$516,363 \$292,201 \$17,323,322 \$5,252,624 \$0	\$610,67 \$5,082,177 \$995,780 \$534,100 \$312,500 \$18,475,572
7,729 6,295 8,869 5,205 6,334 0,984 6,611 \$0 1,447 5,819 6,990 7,785	\$355,546 \$4,700,745 \$1,046,242 \$487,144 \$221,460 \$16,946,561 \$5,252,624 \$0 \$1,859,224	\$624,935 \$4,826,379 \$924,942 \$516,363 \$292,201 \$17,323,322 \$5,252,624 \$0	\$610,671 \$5,082,177 \$995,780 \$534,108 \$312,500 \$18,475,572
5,295 3,869 5,205 5,334 0,984 5,611 \$0 1,447 5,819 5,990 7,785	\$4,700,745 \$1,046,242 \$487,144 \$221,460 \$16,946,561 \$5,252,624 \$0 \$1,859,224	\$4,826,379 \$924,942 \$516,363 \$292,201 \$17,323,322 \$5,252,624 \$0	\$5,082,177 \$995,780 \$534,108 \$312,500 \$18,475,572 \$5,577,707
5,869 5,205 5,334 0,984 5,611 \$0 1,447 5,819 5,990 7,785	\$1,046,242 \$487,144 \$221,460 \$16,946,561 \$5,252,624 \$0 \$1,859,224	\$924,942 \$516,363 \$292,201 \$17,323,322 \$5,252,624 \$0	\$995,780 \$534,108 \$312,500 \$18,475,572 \$5,577,707
5,205 5,334 0,984 5,611 \$0 1,447 5,819 5,990 7,785	\$487,144 \$221,460 \$16,946,561 \$5,252,624 \$0 \$1,859,224	\$516,363 \$292,201 \$17,323,322 \$5,252,624 \$0	\$534,108 \$312,500 \$18,475,572 \$5,577,707
5,334 5,611 \$0 1,447 5,819 5,990 7,785	\$221,460 \$16,946,561 \$5,252,624 \$0 \$1,859,224	\$292,201 \$17,323,322 \$5,252,624 \$0	\$312,500 \$18,475,572 \$5,577,707
5,611 \$0 1,447 5,819 5,990 7,785	\$16,946,561 \$5,252,624 \$0 \$1,859,224	\$17,323,322 \$5,252,624 \$0	\$18,475,572 \$5,577,707
\$,611 \$0 1,447 5,819 5,990 7,785	\$0 \$1,859,224	\$5,252,624 \$0	\$5,577,707
\$0 1,447 5,819 6,990 7,785	\$0 \$1,859,224	\$0	
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1,447 5,819 6,990 7,785	\$1,859,224	T -	92
5,819 5,990 7,785		\$1.859.224	
5,990 7,785	\$2 868 955		\$2,136,872
7,785		\$2,767,870	\$2,895,258
,	\$2,557,489	\$2,486,461	\$2,708,309
1,368	\$2,199,230	\$2,178,845	\$2,316,093
3,021	\$1,425,107 \$16,162,629	\$1,425,107 \$15,970,131	\$1,496,362 \$17,130,60 3
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			\$2,367,620 \$2,790,637
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7,070	φ2,307,139	\$430,000	φ1,999,130
000	¢4 050 070	#2.000.000	\$2,367,620
			\$2,367,620
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			\$1,999,155
7,070	φ2,307,139	\$430,000 <u></u>	φ1,999,130
	\$24,307,425	\$23,204,689	\$25,632,983
	\$23,501,184	\$21,628,484	\$24,288,015
6,968	\$806,241	\$1,576,204	\$1,344,969
	3,204 0,504 0,500 0,076 3,928 0,776 0,500 0,076 0,268 2,300 3,968	0,504 \$3,003,300 0,500 \$571,142 0,076 \$2,507,139 3,928 \$1,256,973 0,776 \$3,003,300 0,500 \$571,142 0,076 \$2,507,139 0,268 \$24,307,425 2,300 \$23,501,184	0,504 \$3,003,300 \$2,552,352 0,500 \$571,142 \$569,142 0,076 \$2,507,139 \$450,000 3,928 \$1,256,973 \$2,086,860 0,776 \$3,003,300 \$2,552,352 0,500 \$571,142 \$569,142 0,076 \$2,507,139 \$450,000 0,268 \$24,307,425 \$23,204,689 2,300 \$23,501,184 \$21,628,484

Brief Description of Key Initiatives for FY 2023-24

I. Transform the Student Experience

- A. High level of service to Concurrent Enrollment partners
- B. Library Renovation, Romero Residence Hall Renovation Trinidad Campus
- C. Implement Rural College Consortium and Colorado On-line to improve student flexibility and course selection
- D. Greater responsiveness in student activities with retention, cultural awareness and equity outcomes

II. Transform Our Own Workforce

- A. Focus on maximizing efficiency and service
- B. Reduce turnover in staff and faculty/instructors to better serve low-income students
- C. Implement professional development for supervisors/develop succession plan

III. Create Education Without Barriers Through Transformational Partnerships

- A. Develop, Organize, and Promote Transfer
- B. Align programs to economic development needs: CIS, Construction, Arts, Healthcare
- C. Increase service to adult learners

IV. Redefine Our Value Proposition

- A. Improve Customer Service
- B. Implement streamlined on-boarding through greater use of Recruit, Navigate, and financial payment plans
- C. Improve course scheduling

College: Trinidad State College

Capital and Controlled Maintenance Expenditures

	FY 2022-23 Estimated			FY 2023-24 Projected		
Project Description	State Appropriated	Other	Total Expenditures	State Appropriated	Other	Total Expenditures
Door Security and Camera Upgrade (Ph 1 of 1)	\$615,039	\$298,352	\$913,391			\$0
Freudenthal Library Renovation (Ph 2 of 2)	\$1,165,125		\$1,165,125			\$0
Install Boiler System and Upgrade Associated Building Automation System, Berg, Ph 1 of 2	\$1,993,739		\$1,993,739			\$0
Boiler System and Upgrade Associated Building Automation System, Berg, Ph 2 of 2 ; Windows			\$0	\$900,526		\$900,526
			\$0			\$0
			\$0			\$0
			\$0 \$0			\$0 \$0
			\$0 \$0			\$0
			\$0			\$0
			\$0			\$0
			\$0			\$0
Subtotal	\$3,773,903	\$298,352	\$4,072,255	\$900,526	\$0	\$900,526
Amount Already Included in Operating/One- time Reserve Budgets			\$0			\$0
Net Total Additional Expenditures	\$3,773,903	\$298,352	\$4,072,255	\$900,526	\$0	\$900,526

College: Trinidad State College

FY 2022 Foundation Financial Report

	FY2022				
Revenue, Gains and Other Support:	Without Donor Restrictions	With Donor Restrictions	Total		
Contributions	\$44,384	\$833,113	\$877,497		
Grants			\$ -		
Investment earnings	\$554,009	\$1,362,411	\$1,916,420		
Rental income	\$65,346		\$65,346		
Special events			\$ -		
Net assets released from restriction	\$570,697	(\$570,697)	\$ -		
Reclassification of net assets			\$ -		
Other income	\$67,662		\$67,662		
Total Revenue, Gains, and Other Support	\$1,302,098	\$1,624,827	\$2,926,925		

Expenses:

Program services	\$746,381		\$746,381
Fundraising services	\$20,265		\$20,265
Management and general expenses	\$197,479		\$197,479
Transfer to Primary Government			
Total Expenses	\$964,125	-	\$964,125