

**SUMMARY OF REQUEST**

**DATE:** March 30th, 2022

**FACILITY:** North Broward Hospital District

**PROGRAM/PRODUCT LINE:** *Not Applicable*

**REQUEST:** Acceptance of the Interim Financial Statements for the month of February 2022


**PURPOSE:** *Not Applicable*

**CAPITAL REQUIRED:** *Not Applicable*

**FISCAL IMPACT:** *Not Applicable*

**BUDGET STATUS:** *Not Applicable*

**LEGAL REVIEW:** *Not Applicable*

**APPROVED:**

DATE: \_\_\_\_\_

Shane Strum, President/CEO BH

**APPROVED:**

DATE: \_\_\_\_\_

Alex Fernandez, CFO/Chief Financial Officer

Company consolidation

|  | 2022             | 2021             |
|--|------------------|------------------|
| ASSETS   |                  |                  |
| CURRENT ASSETS:  |                  |                  |
| Cash and cash equivalents  | 170,871,051.18   | 113,482,904.20   |
| Cash & Investments Externally  | 13,528,407.19    | 12,933,281.27    |
| Short-term investments   | 563,804,506.80   | 553,721,004.61   |
| Assets whose use is limited<br>and required for current liab                           | 9,296,000.00     | 7,272,000.00     |
| Due from patients and other<br>net of allowance for uncoll.                            | 199,323,227.18   | 151,327,981.39   |
| Inventories  | 37,162,259.82    | 38,836,393.79    |
| Est. third party payor   | 28,997,912.02    | 2,325,196.36     |
| Net Taxes Receivable   | 13,355,892.69    | 12,624,094.85    |
| Other Current Assets   | 66,941,692.64    | 49,264,346.26    |
|  | -----            | -----            |
| Total current assets   | 1,103,280,949.52 | 941,787,202.73   |
| ASSETS WHOSE USE IS LIMITED:   |                  |                  |
| Held by trustee under bond<br>indenture agreement for<br>Held by trustee for self-ins. | 39,748,689.96    | 39,746,144.05    |
|  | -----            | -----            |
| .  | 39,748,689.96    | 39,746,144.05    |
| Less amount required to meet<br>current obligations                                    | (9,296,000.00)   | (7,272,000.00)   |
|  | -----            | -----            |
| Total assets whose use is<br>limited, net  | 30,452,689.96    | 32,474,144.05    |
| INVESTMENTS  | 179,815,419.70   | 306,843,546.02   |
| CAPITAL ASSETS, NET  | 592,758,225.10   | 559,109,979.93   |
| OTHER ASSETS   | 37,678,641.04    | 30,257,054.96    |
|  | -----            | -----            |
| TOTAL ASSETS   | 1,943,985,925.32 | 1,870,471,927.69 |
| DEFERRED OUTFLOWS OF RESOURCES   |                  |                  |
| Accumulated decrease in fair<br>LOSS ON DEBT REFUNDINGS                                | 17,807,803.21    | 20,549,037.49    |
| DEFERRED PENSION AMOUNTS   | 8,774,297.18     | 14,484,875.75    |
| OPERB  | 21,860,907.00    | 24,407,457.00    |
|  | -----            | -----            |
| Total Outflows of Resources  | 48,443,007.39    | 59,441,370.24    |
| Total Assets & Deferred Outflo   | 1,992,428,932.71 | 1,929,913,297.93 |
|  | =====            | =====            |

Company consolidation

|  | 2022               | 2021               |
|--|--------------------|--------------------|
| LIABILITIES AND NET POSITION                     |                    |                    |
| CURRENT LIABILITIES:                             |                    |                    |
| Current maturities of revenue bonds payable      | (5,815,000.00)     | (5,540,000.00)     |
| Current maturities of lease facility obligations | (5,483,146.40)     | (1,671,978.57)     |
| Advanced Funds-Property Taxes                    | (61,747,042.00)    | (53,683,766.00)    |
| Accounts payable and acc. exp                    | (165,647,821.55)   | (125,386,769.18)   |
| Accr salaries and payroll tax                    | (61,719,631.53)    | (56,935,212.36)    |
| Accrued personal leave                           | (32,803,654.10)    | (32,202,103.45)    |
| Estimated third-party payor                      | (125,838,792.57)   | (101,488,369.49)   |
| Interest Payable                                 | (2,519,370.32)     | (2,524,333.34)     |
| Current portion of self-ins                      | (9,296,000.00)     | (7,272,000.00)     |
|  | -----              | -----              |
| Total Current Liabilities                        | (470,870,458.47)   | (386,704,532.39)   |
| REVENUE BONDS, NET OF CURRENT                    | (316,953,103.30)   | (324,138,334.24)   |
| LEASE FACILITY OBLIG, NET OF                     | (12,302,714.48)    | (2,388,634.37)     |
| SELF-INS LIAB, NET OF CURRENT                    | (21,873,571.70)    | (19,542,381.70)    |
| NET PENSION LIABILITY                            | 101,797,674.60     | 31,652,600.08      |
| TOTAL OPEB LIABILITY                             | (67,912,672.43)    | (189,228,731.93)   |
|  | -----              | -----              |
| Total liabilities                                | (788,114,845.78)   | (890,350,014.55)   |
|  | -----              | -----              |
| DEFERRED INFLOWS OF RESOURCES                    |                    |                    |
| DEFERRED PENSION AMOUNTS                         | (83,774,143.99)    | (38,928,640.99)    |
| OPEB   | (14,781,834.00)    | (5,243,362.00)     |
| Deffered Inflow leases                           | (8,871,291.65)     | 0.00               |
|  | -----              | -----              |
| Total Deferred Inflows                           | (107,427,269.64)   | (44,172,002.99)    |
|  | -----              | -----              |
| NET POSITION                                     |                    |                    |
| Net Investments in Capital                       |                    |                    |
| Assets   | (270,012,064.13)   | (245,920,070.24)   |
| Restricted net assets-donor restrictions         | (19,162,660.33)    | (19,592,728.82)    |
| Unrestricted                                     | (807,712,092.46)   | (729,878,480.96)   |
|  | -----              | -----              |
| Total Net Position                               | (1,096,886,816.92) | (995,391,280.02)   |
|  | -----              | -----              |
| TOTAL LIAB, DEF. INFL & NET PO                   | (1,992,428,932.34) | (1,929,913,297.56) |
|  | =====              | =====              |

Operating Statement  
Summary  
FY 2022  
Feb-2022

|  | Current Month       |                     | Prior MTD           |                     | YTD                  |                     | Prior YTD            |                      |
|--|---------------------|---------------------|---------------------|---------------------|----------------------|---------------------|----------------------|----------------------|
|  | Act                 | Var                 | Act                 | Var                 | Act                  | Var                 | Act                  | Var                  |
| <b>Net Gain / (Loss) From Operations</b> |                     |                     |                     |                     |                      |                     |                      |                      |
| <b>Total System</b>                      | <b>(22,866,087)</b> | <b>(8,197,103)</b>  | <b>(13,490,418)</b> | <b>(9,375,670)</b>  | <b>(143,672,134)</b> | <b>(19,586,265)</b> | <b>(133,217,045)</b> | <b>(10,455,089)</b>  |
| <b>Combined Med Centers</b>              | <b>(17,644,288)</b> | <b>(11,551,307)</b> | <b>(11,475,286)</b> | <b>(6,369,031)</b>  | <b>(95,375,401)</b>  | <b>(32,508,603)</b> | <b>(92,072,375)</b>  | <b>(4,303,636)</b>   |
| BHMC                                     | (8,746,032)         | (7,163,271)         | (4,918,191)         | (3,827,841)         | (36,321,860)         | (17,290,424)        | (37,579,634)         | 1,257,954            |
| BHN                                      | (6,171,895)         | (4,121,298)         | (3,818,812)         | (2,353,094)         | (32,632,922)         | (11,428,576)        | (26,528,398)         | (6,104,525)          |
| BHIP                                     | (2,034,993)         | (1,476,845)         | (2,310,740)         | 275,747             | (17,757,808)         | (3,790,866)         | (18,376,463)         | 618,655              |
| BHCS                                     | (691,377)           | (1,202,767)         | (427,524)           | (463,653)           | (8,663,600)          | 1,264               | (9,587,860)          | 924,280              |
| <b>Combined Ambulatory</b>               | <b>(4,342,624)</b>  | <b>763,030</b>      | <b>(3,978,102)</b>  | <b>(364,522)</b>    | <b>(34,657,145)</b>  | <b>4,015,937</b>    | <b>(38,932,141)</b>  | <b>4,974,985</b>     |
| Broward Health Imaging                   | (46,105)            | (50,988)            | (35,746)            | (10,359)            | (385,781)            | (43,417)            | (306,425)            | (79,355)             |
| Broward Health Weston                    | (19,475)            | 209,489             | (71,770)            | 52,295              | (64,655)             | 753,426             | (1,115,014)          | 473,359              |
| BHUC Centers                             | (14,287)            | (12,096)            | (64,617)            | 70,330              | (307,603)            | (98,621)            | (450,924)            | 143,321              |
| Broward Health CHS Primary Ca            | (357,302)           | (509,498)           | (181,247)           | (510,947)           | (3,520,306)          | (4,277,161)         | (5,575,533)          | 2,055,227            |
| Home Health                              | (217,971)           | (96,724)            | (142,322)           | (75,650)            | (1,633,237)          | (1,472,559)         | (1,546,806)          | (86,431)             |
| Home Hospice                             | (15,299)            | (8,877)             | (8,975)             | (6,324)             | (331,678)            | 43,141              | (275,255)            | (56,423)             |
| Hospice Inpatient                        | 14,530              | (101,435)           | (87,051)            | 101,582             | (373,931)            | 421,741             | (1,019,990)          | 646,060              |
| Broward Health Physician Group           | (3,665,716)         | (3,962,454)         | (3,701,286)         | 14,561              | (27,762,955)         | 2,343,390           | (29,642,193)         | 1,879,238            |
| Broward Health Corporate Office          | (463,376)           | 0                   | 2,397,320           | (2,860,696)         | (131,284)            | (131,284)           | 3,877,899            | (4,009,183)          |
| Broward Health Corporate Other           | (177,906)           | 2,402,232           | 676                 | (178,482)           | (5,639,311)          | 12,868,449          | (5,880)              | (5,633,431)          |
| Broward Health TPA                       | 0                   | (19,589)            | (40,817)            | 40,817              | (112,259)            | 123,308             | (342,586)            | 230,327              |
| Broward Health Foundation                | (91,265)            | (107,760)           | (88,612)            | (2,673)             | (786,329)            | 129,406             | (645,147)            | (121,775)            |
| Broward Health ACC                       | 880,215             | 7,337               | (77,951)            | 958,166             | 410,840              | 8,844               | (758,808)            | 1,169,649            |
| CDTC                                     | (54,250)            | 2,154               | 233,246             | (287,536)           | (1,163,659)          | (560,170)           | (1,146,506)          | (17,152)             |
| Real Estate & Property Management        | 352,671             | 526,923             | 532,453             | (178,793)           | 3,099,134            | (899,522)           | 2,731,962            | 367,172              |
| GME                                      | (1,125,294)         | (25,927)            | (993,366)           | (131,928)           | (9,035,516)          | 18,535              | (4,923,462)          | (4,112,055)          |
| <b>Excess Revenue Over Expenses</b>      |                     |                     |                     |                     |                      |                     |                      |                      |
| <b>Total System</b>                      | <b>(12,862,757)</b> | <b>(13,209,801)</b> | <b>13,757,781</b>   | <b>(26,620,538)</b> | <b>(32,938,355)</b>  | <b>(26,060,289)</b> | <b>77,521,476</b>    | <b>(110,459,831)</b> |
| <b>Combined Med Centers</b>              | <b>(6,680,643)</b>  | <b>4,841,973</b>    | <b>(897,810)</b>    | <b>(5,762,834)</b>  | <b>(5,307,098)</b>   | <b>26,212,301</b>   | <b>27,666,137</b>    | <b>(32,973,235)</b>  |
| BHMC                                     | (3,844,043)         | 3,312,981           | (674,889)           | (3,169,194)         | 2,863,667            | (17,091,006)        | 11,710,773           | (8,627,106)          |
| BHN                                      | (3,330,814)         | 786,655             | (639,011)           | (2,691,803)         | (9,760,140)          | 1,333,674           | (1,139,590)          | (8,620,550)          |
| BHIP                                     | (910,992)           | (251,439)           | (728,408)           | (82,584)            | (7,706,142)          | (3,542,468)         | (3,543,411)          | (4,162,731)          |
| BHCS                                     | 1,325,206           | 1,013,777           | 1,144,488           | 180,708             | 9,275,517            | 207,891             | 20,638,365           | (11,362,848)         |
| <b>Combined Ambulatory</b>               | <b>(4,266,100)</b>  | <b>(5,007,760)</b>  | <b>(3,856,268)</b>  | <b>(409,832)</b>    | <b>(34,359,433)</b>  | <b>3,749,924</b>    | <b>(38,995,720)</b>  | <b>4,636,287</b>     |
| Broward Health Imaging                   | (46,105)            | (50,988)            | (35,746)            | (10,359)            | (385,781)            | (43,417)            | (306,425)            | (79,355)             |
| Broward Health Weston                    | (43,050)            | 209,663             | (95,727)            | 52,677              | (832,547)            | 752,544             | (1,308,853)          | 476,305              |
| BHUC Centers                             | (14,593)            | (2,191)             | (84,617)            | 70,024              | (309,646)            | (100,664)           | (450,924)            | 141,278              |
| Broward Health CHS Primary Ca            | (357,470)           | (489,352)           | 141,892             | (545,409)           | (3,523,042)          | 582,372             | (5,337,265)          | 1,814,223            |
| Home Health                              | (129,363)           | (82,689)            | (53,714)            | (75,690)            | (924,373)            | (160,580)           | (637,936)            | (86,439)             |
| Home Hospice                             | 7,591               | (25,987)            | 13,915              | (6,324)             | (191,697)            | 43,139              | (92,131)             | (56,423)             |
| Hospice Inpatient                        | 14,530              | (101,435)           | (87,051)            | 101,582             | (373,931)            | 421,741             | (1,019,990)          | 646,060              |
| Broward Health Physician Group           | (3,697,638)         | (3,982,454)         | (3,701,286)         | 3,627               | (27,861,556)         | 2,244,789           | (29,642,193)         | 1,780,637            |
| Broward Health Corporate Office          | (3,988,297)         | 1,520,159           | 18,810,968          | (22,799,295)        | 1,206,073            | 12,161,268          | 93,626,117           | (92,420,044)         |
| Broward Health Corporate Other           | 1,983,582           | 2,402,232           | 676                 | 1,992,908           | 11,651,794           | 12,868,449          | (5,880)              | 11,657,674           |
| Broward Health TPA                       | 0                   | (19,589)            | (40,817)            | 40,817              | (112,259)            | 123,308             | (342,586)            | 230,327              |
| Broward Health Foundation                | (11,634)            | (81,438)            | (28,791)            | 17,157              | (685,997)            | 622,872             | (1,095,859)          | 1,033,134            |
| Broward Health ACC                       | 880,215             | 7,337               | (77,951)            | 958,166             | 410,840              | 8,844               | (758,808)            | 1,169,649            |
| CDTC                                     | (48,256)            | 77,437              | 281,233             | (329,490)           | (638,185)            | 42,091              | (683,223)            | 45,039               |
| Real Estate & Property Management        | 373,671             | 526,923             | 532,453             | (158,782)           | 3,257,234            | (741,422)           | 2,731,962            | 525,272              |
| GME                                      | (1,125,294)         | (1,099,567)         | (993,366)           | (131,928)           | (9,035,516)          | 18,535              | (4,923,462)          | (4,112,055)          |

**TOTAL SYSTEM**  
**OPERATING STATEMENT**  
**FY22**

**February FY22**

For the Month of February

| February - 2022<br>Actual | February - 2022<br>Budget | Over/(Under)<br>Variance | Percent | February - 2021<br>Actual | Over/(Under)<br>Var to Prior MTD | Percent  | Description                 | February - 2022 |               |                          | YTD Thru February |               |                          | Over/(Under)<br>Var to Prior YTD | Percent |
|---------------------------|---------------------------|--------------------------|---------|---------------------------|----------------------------------|----------|-----------------------------|-----------------|---------------|--------------------------|-------------------|---------------|--------------------------|----------------------------------|---------|
|                           |                           |                          |         |                           |                                  |          |                             | Actual          | Budget        | Over/(Under)<br>Variance | Percent           | Actual        | Over/(Under)<br>Variance |                                  |         |
| 257,112,372               | 251,968,890               | 5,143,482                | 2.0%    | 233,493,156               | 23,619,216                       | 10.1%    | Patient Revenue             | 2,264,455,607   | 2,084,295,333 | 180,160,274              | 8.6%              | 1,862,035,875 | 402,419,732              | 21.6%                            |         |
| 166,958,512               | 174,986,497               | (8,027,985)              | (4.6%)  | 142,763,708               | 24,194,804                       | 16.9%    | Inpatient                   | 1,366,378,312   | 1,388,298,581 | (21,920,269)             | (1.6%)            | 1,106,610,926 | 259,767,366              | 23.5%                            |         |
| 20,303,106                | 23,135,152                | (2,832,047)              | (12.2%) | 22,665,274                | (2,362,168)                      | (10.4%)  | Outpatient                  | 175,204,466     | 194,720,064   | (19,515,597)             | (10.0%)           | 168,700,276   | 6,504,190                | 3.9%                             |         |
| 444,373,990               | 450,090,539               | (5,716,549)              | (1.3%)  | 398,922,137               | 45,451,852                       | 11.4%    | Ambulatory                  | 3,806,038,385   | 3,667,313,977 | 138,724,408              | 3.8%              | 3,137,347,077 | 668,691,308              | 21.3%                            |         |
| 6,839,903                 | 10,046,902                | (3,206,999)              | (31.9%) | 7,104,116                 | (264,212)                        | (3.7%)   | Total Patient Revenue       | 50,003,522      | 81,030,859    | (31,027,337)             | (38.3%)           | 61,151,273    | (11,147,752)             | (18.2%)                          |         |
| 335,043,777               | 303,228,508               | 31,815,269               | 10.5%   | 297,617,011               | 37,426,766                       | 12.6%    | Deductions From Revenue     | 2,828,258,554   | 2,479,743,701 | 348,514,853              | 14.1%             | 2,300,117,773 | 528,140,782              | 23.0%                            |         |
| 17,976,701                | 56,723,127                | (38,746,426)             | (68.3%) | 19,023,523                | (1,046,822)                      | (5.5%)   | Charity Services            | 182,746,659     | 449,767,910   | (267,021,251)            | (59.4%)           | 166,125,741   | 16,620,918               | 10.0%                            |         |
| 359,860,382               | 369,998,538               | (10,138,156)             | (2.7%)  | 323,744,650               | 36,115,732                       | 11.2%    | Contractual Allowances      | 3,061,008,735   | 3,010,542,470 | 50,466,265               | 1.7%              | 2,527,394,786 | 533,613,948              | 21.1%                            |         |
| 84,513,608                | 80,092,001                | 4,421,607                | 5.5%    | 75,177,488                | 9,336,120                        | 12.4%    | Bad Debt                    | 745,029,651     | 656,771,507   | 88,258,144               | 13.4%             | 609,952,291   | 135,077,360              | 22.1%                            |         |
| 14,379,034                | 17,947,945                | (3,568,911)              | (19.9%) | 13,081,567                | 1,297,467                        | 9.9%     | Total Deductions            | 119,669,096     | 147,524,065   | (27,854,969)             | (18.9%)           | 117,841,000   | 1,828,096                | 1.6%                             |         |
| 792,743                   | 3,828,599                 | (3,035,856)              | (79.3%) | 1,654,859                 | (662,116)                        | (52.1%)  | Net Patient Revenue         | 33,781,219      | 31,481,040    | 2,300,180                | 7.3%              | 28,413,516    | 5,367,703                | 18.9%                            |         |
| 8,306,841                 | 7,095,564                 | 1,211,477                | 17.1%   | 4,421,575                 | 3,885,265                        | 87.9%    | Reimbursement               | 58,181,964      | 58,322,309    | (140,345)                | (0.2%)            | 49,844,314    | 8,337,650                | 16.7%                            |         |
| 71,679,147                | 57,194,979                | 14,484,168               | 25.3%   | 58,623,439                | 13,055,708                       | 22.3%    | Medicare - Traditional      | 620,066,677     | 466,927,302   | 153,139,375              | 32.8%             | 435,604,552   | 184,462,125              | 42.3%                            |         |
| (10,644,029)              | (5,974,885)               | (4,669,144)              | (78.1%) | (2,603,952)               | (8,040,077)                      | (308.8%) | MC - Medicaid/PSN           | (86,669,178)    | (47,483,208)  | (39,185,971)             | (82.5%)           | (21,751,091)  | (64,918,088)             | 298.5%                           |         |
| 84,513,735                | 80,092,001                | 4,421,734                | 5.5%    | 75,177,488                | 9,336,247                        | 12.4%    | MC - Medicare/Commercial    | 745,029,778     | 656,771,507   | 88,258,271               | 13.4%             | 609,952,291   | 135,077,487              | 22.1%                            |         |
| 2,515,954                 | 2,544,227                 | (28,273)                 | (1.1%)  | 2,895,434                 | (379,480)                        | (13.1%)  | Other Reimbursement         | 20,127,631      | 20,353,817    | (226,186)                | (1.1%)            | 23,163,473    | (3,035,841)              | (13.1%)                          |         |
| 1,822,960                 | 1,900,344                 | (77,384)                 | (4.1%)  | 2,735,815                 | (912,895)                        | (33.4%)  | Total Reimbursement         | 19,837,455      | 15,165,823    | (4,671,632)              | (8.8%)            | 15,292,842    | 4,544,613                | (9.5%)                           |         |
| 322,141                   | 417,989                   | (95,848)                 | (22.9%) | 385,666                   | (67,715)                         | (17.5%)  | Medicaid DSH Payments       | 2,780,847       | 3,344,461     | (563,614)                | (16.9%)           | 3,109,351     | (328,504)                | (10.6%)                          |         |
| 89,174,663                | 84,954,561                | 4,220,102                | 5.0%    | 81,194,403                | 7,980,260                        | 9.8%     | Grant Revenue               | 781,775,584     | 695,635,608   | 86,139,976               | 12.4%             | 651,517,956   | 130,257,628              | 20.0%                            |         |
| 8,060,849                 | 7,180,214                 | 880,635                  | 12.3%   | 6,369,619                 | 1,691,230                        | 26.6%    | Capitated Revenue           | 59,838,210      | 56,901,489    | 2,936,721                | 5.2%              | 50,104,403    | 9,733,807                | 19.4%                            |         |
| 97,235,512                | 92,134,775                | 5,100,737                | 5.5%    | 87,564,021                | 9,671,490                        | 11.0%    | Total Net Reimbursement     | 841,613,794     | 752,537,097   | 89,076,697               | 11.8%             | 701,622,359   | 139,991,435              | 20.0%                            |         |
| 61,444,186                | 48,500,236                | 12,943,950               | 26.7%   | 48,894,842                | 12,546,344                       | 25.7%    | Other Operating Revenue     | 505,655,465     | 402,999,020   | 102,656,444              | 25.5%             | 392,746,629   | 112,908,836              | 28.7%                            |         |
| 9,853,854                 | 10,293,040                | (439,186)                | (4.3%)  | 9,745,250                 | 208,604                          | 2.1%     | Operating Expenses          | 88,021,791      | 86,517,707    | 1,504,084                | 1.7%              | 84,422,462    | 3,599,329                | 4.3%                             |         |
| 6,037,764                 | 6,347,415                 | (309,650)                | (4.9%)  | 6,206,662                 | (168,898)                        | (2.7%)   | Salaries & Wages            | 47,621,031      | 51,221,645    | (3,600,614)              | (7.0%)            | 46,843,273    | 777,758                  | 1.7%                             |         |
| 10,179,556                | 9,927,481                 | 252,075                  | 2.5%    | 7,844,470                 | 2,335,086                        | 29.8%    | Benefits                    | 77,073,202      | 80,383,961    | (3,310,759)              | (4.1%)            | 67,158,077    | 9,915,125                | 14.8%                            |         |
| 21,564,595                | 20,814,952                | 749,642                  | 3.6%    | 19,220,927                | 2,343,668                        | 12.2%    | Fees Physician              | 179,971,228     | 169,756,185   | 10,215,043               | 5.0%              | 159,731,017   | 20,240,211               | 12.7%                            |         |
| 698,216                   | 766,749                   | (68,532)                 | (8.9%)  | 649,960                   | 48,257                           | 7.4%     | Fees Other                  | 5,809,430       | 6,133,989     | (324,559)                | (5.3%)            | 5,315,416     | 494,015                  | 9.3%                             |         |
| 1,327,945                 | 1,434,102                 | (106,158)                | (7.4%)  | 1,299,029                 | 28,916                           | 2.2%     | Supplies                    | 12,051,761      | 12,032,718    | 19,043                   | 0.2%              | 11,934,184    | 117,577                  | 1.0%                             |         |
| 774,008                   | 1,178,104                 | (404,096)                | (34.3%) | 1,318,800                 | (544,792)                        | (41.3%)  | Insurance                   | 6,436,211       | 9,281,401     | (2,845,191)              | (30.7%)           | 8,346,713     | (1,910,502)              | (22.9%)                          |         |
| 1,816,167                 | 1,488,508                 | 327,659                  | 22.0%   | 1,375,951                 | 436,216                          | 31.6%    | Maintenance & Repairs       | 13,756,153      | 12,320,484    | 1,435,669                | 11.7%             | 12,309,793    | 1,446,360                | 11.7%                            |         |
| 998,690                   | 1,032,393                 | (33,703)                 | (3.3%)  | 1,029,665                 | (30,975)                         | (3.0%)   | Lease and Rental            | 7,991,447       | 8,259,144     | (267,697)                | (3.2%)            | 8,237,320     | (245,873)                | (3.0%)                           |         |
| 464,577                   | 565,335                   | (100,758)                | (17.8%) | 1,017,924                 | 1,482,501                        | (145.6%) | Utilities                   | 2,086,261       | 3,765,996     | (1,679,735)              | (44.6%)           | 2,231,288     | (145,027)                | (6.5%)                           |         |
| 115,259,558               | 102,348,314               | 12,911,244               | 12.6%   | 96,571,632                | 18,687,926                       | 19.4%    | PMATF                       | 946,473,978     | 842,672,251   | 103,801,728              | 12.3%             | 799,276,171   | 147,197,807              | 18.4%                            |         |
| 4,842,041                 | 4,455,445                 | 386,596                  | 8.7%    | 4,482,807                 | 359,234                          | 8.0%     | Other Expenses              | 0               | 0             | (0)                      | 0.0%              | 0             | 0                        | 0.0%                             |         |
| 120,101,599               | 106,803,759               | 13,297,840               | 12.5%   | 101,054,439               | 19,047,160                       | 18.8%    | Total Operating Expenses    | 38,611,949      | 36,951,715    | 1,660,234                | 5.0%              | 35,563,233    | 3,248,716                | 9.1%                             |         |
|                           |                           |                          |         |                           |                                  |          | Common Service              | 985,285,927     | 879,623,965   | 105,661,962              | 12.0%             | 834,839,404   | 150,446,523              | 18.0%                            |         |
|                           |                           |                          |         |                           |                                  |          | Depreciation & Amortization |                 |               |                          |                   |               |                          |                                  |         |
|                           |                           |                          |         |                           |                                  |          | Total Expenses              |                 |               |                          |                   |               |                          |                                  |         |

TOTAL SYSTEM  
OPERATING STATEMENT  
FY22

February FY22

| For the Month of February |                           |   |                           |   |          |                                 |                           |                           |   |   |                |                           |                                  |          |
|---------------------------|---------------------------|---|---------------------------|---|----------|---------------------------------|---------------------------|---------------------------|---|---|----------------|---------------------------|----------------------------------|----------|
| February - 2022<br>Actual | February - 2022<br>Budget | February - 2022<br>Over/(Under)<br>Variance | February - 2021<br>Actual | February - 2021<br>Over/(Under)<br>Var to Prior MTD | Percent  | Description                     | February - 2022<br>Actual | February - 2022<br>Budget | February - 2022<br>Over/(Under)<br>Variance | YTD Thru February<br>Over/(Under)<br>Variance | YTD<br>Percent | February - 2021<br>Actual | Over/(Under)<br>Var to Prior YTD | Percent  |
|                           |                           |   |                           |   |          |                                 |                           |                           |   |   |                |                           |                                  |          |
| (22,866,087)              | (14,666,984)              | (8,197,103)                                 | (13,490,418)              | (9,375,670)   | 69.5%    | Gain/(Loss) from Operations     | (143,672,134)             | (127,086,868)             | (16,585,265)                                | (133,217,045)                                 | (13.1%)        | (133,217,045)             | (10,455,089)                     | 7.8%     |
| 14,982,307                | 15,061,873                | (79,566)                                    | 13,008,353                | 1,973,954   | 15.2%    | Non-Operating Revenue           | 120,097,156               | 120,494,984               | (397,828)                                   | (97,828)                                      | (0.3%)         | 100,518,868               | 19,578,288                       | 19.5%    |
| 563,045                   | 1,071,948                 | (508,903)                                   | 1,495,256                 | (932,211)   | (62.3%)  | Unrestricted Tax Revenue        | 8,609,633                 | 8,575,584                 | 34,049                                      | 34,049  | 0.4%           | 8,581,939                 | 27,694                           | 0.3%     |
| (4,438,003)               | 759,278                   | (5,197,281)                                 | 13,184,085                | (17,622,088)  | (133.7%) | Dividend/Interest Income        | (4,751,372)               | 6,074,225                 | (10,825,596)                                | (10,825,596)                                  | (178.2%)       | 78,485,303                | (83,236,674)                     | (106.1%) |
| 231,304                   | 250,030                   | (18,727)                                    | 672,395                   | (441,091)   | (65.6%)  | Gain/(Loss) on Investment       | 3,097,651                 | 2,000,242                 | 1,097,409                                   | 1,097,409                                     | 54.9%          | 1,925,758                 | 1,171,892                        | 60.9%    |
| 1,082,116                 | 351,812                   | 730,303                                     | 1,480,467                 | (398,351)   | (26.9%)  | Donated Revenue                 | 3,539,901                 | 2,895,080                 | 644,822                                     | 644,822                                       | 22.3%          | 41,435,364                | (37,895,463)                     | (91.5%)  |
| 1,390,934                 | 1,364,877                 | 26,057                                      | 1,385,252                 | 5,682   | 0.4%     | Non-Operating Expense           | 11,359,173                | 10,919,019                | 440,154                                     | 440,154                                       | 4.0%           | 11,223,638                | 135,535                          | 1.2%     |
| 229,499                   | 225,400                   | 4,099                                       | 193,884                   | 35,615  | 18.4%    | Interest Expense                | 1,754,866                 | 1,803,200                 | (48,315)                                    | (48,315)                                      | (2.7%)         | 1,718,486                 | 36,400                           | 2.1%     |
| 82,136                    | 152,897                   | (70,761)                                    | 276,809                   | (194,673)   | (70.3%)  | Investment Management Fees      | 1,026,174                 | 1,223,174                 | (197,000)                                   | (197,000)                                     | (16.1%)        | 1,375,293                 | (349,120)                        | (25.4%)  |
| 714,870                   | 735,740                   | (20,870)                                    | 736,412                   | (21,542)  | (2.9%)   | Donated Expense                 | 5,718,959                 | 5,885,919                 | (166,961)                                   | (166,961)                                     | (2.8%)         | 5,891,294                 | (172,336)                        | (2.9%)   |
| 10,003,330                | 15,016,028                | (5,074,173)                                 | 27,248,199                | (17,244,869)  | (63.3%)  | Medicaid County Funding         | 110,733,778               | 120,208,802               | (9,477,145)                                 | (9,477,145)                                   | (7.9%)         | 210,738,521               | (100,004,743)                    | (47.5%)  |
| (12,862,757)              | 347,044                   | (13,209,801)                                | 13,757,781                | (26,620,538)  | (193.5%) | Total Non-Operating             | (32,938,355)              | (6,878,066)               | (26,060,289)                                | (26,060,289)                                  | (378.9%)       | 77,521,476                | (110,459,831)                    | (142.5%) |
| 42,752                    | 42,943                    | (191)                                       | 39,078                    | 3,673   | 9.4%     | Excess of Revenue Over Expenses | 369,348                   | 349,117                   | 20,232                                      | 20,232  | 5.8%           | 314,992                   | 54,356                           | 17.3%    |
| 6,770                     | 7,852                     | (1,082)                                     | 6,523                     | 247   | 3.8%     | Key Indicators                  | 58,182                    | 63,276                    | (5,094)                                     | (5,094)                                       | (8.1%)         | 53,240                    | 4,942                            | 9.3%     |
| 70,768                    | 70,059                    | 709   | 66,880                    | 3,888   | 5.8%     | Adj Patient Days                | 456,940                   | 451,141                   | 5,799                                       | 5,799   | 1.3%           | 505,393                   | (48,453)                         | (9.6%)   |
| 3,917                     | 4,395                     | (478)                                       | 3,818                     | 99  | 2.6%     | ED/Outpt/Sate Visits            | 35,963                    | 35,963                    | (1,347)                                     | (1,347)                                       | (3.7%)         | 31,598                    | 3,018                            | 9.6%     |
| 24,736                    | 24,040                    | 696   | 22,873                    | 1,863   | 8.1%     | Admissions                      | 219,749                   | 198,418                   | 21,331                                      | 21,331  | 10.8%          | 186,950                   | 32,799                           | 17.5%    |
| 6.3                       | 5.5                       | 0.8   | 6.0                       | 0.3   | 5.4%     | Patient Days                    | 6.3                       | 5.5                       | 0.8   | 0.8   | 15.1%          | 5.9                       | 0.4                              | 7.3%     |
| 1,527                     | 1,534                     | (68)  | 1,348                     | 179.3   | 13.3%    | ALOS                            | 1,520                     | 1,437                     | 83.3  | 83.3  | 5.8%           | 1,291                     | 229                              | 17.7%    |
| 5.0                       | 5.6                       | (0.6)                                       | 5.6                       | (0.5)   | (9.7%)   | EOB                             | 5.2                       | 5.8                       | (0.7)                                       | (0.7)   | (11.3%)        | 5.7                       | (0.6)                            | (10.3%)  |
| 73.4%                     | 63.8%                     | 9.6%  | 67.0%                     | 6.5%  | 9.6%     | Sal/Ben % NOR                   | 70.5%                     | 65.0%                     | 5.5%  | 5.5%  | 8.4%           | 68.0%                     | 2.5%                             | 3.7%     |
| 22.2%                     | 22.6%                     | -0.4%                                       | 22.0%                     | 0.2%  | 1.0%     | Supplies % NOR                  | 21.4%                     | 22.6%                     | -1.2%                                       | -1.2%   | (5.2%)         | 22.8%                     | -1.4%                            | (6.1%)   |
| 22.9%                     | 24.7%                     | -1.8%                                       | 21.4%                     | 1.6%  | 7.3%     | Other Exp % NOR                 | 20.5%                     | 24.4%                     | -3.8%                                       | -3.8%   | (15.7%)        | 23.1%                     | -2.6%                            | (11.3%)  |
| -18.5%                    | -11.1%                    | -7.5%                                       | -10.3%                    | -8.2%   | 80.2%    | Oper EBINTDPR % NOR             | -12.5%                    | -12.0%                    | -0.5%                                       | -0.5%   | 4.0%           | -13.9%                    | 1.5%                             | (10.5%)  |
| 7,678.0                   | 8,652.1                   | (974.0)                                     | 7,504.2                   | 173.8   | 2.3%     | FTE's - Total                   | 7,838.5                   | 8,349.1                   | (510.6)                                     | (510.6)                                       | (6.1%)         | 7,419.5                   | 419.0                            | 5.6%     |
| 5.03                      | 5.64                      | (0.6)                                       | 5.4                       | (0.3)   | (6.5%)   | FTE's/AOB                       | 5.18                      | 5.84                      | (0.7)                                       | (0.7)   | (11.3%)        | 5.75                      | (0.6)                            | (9.9%)   |
| 181.5                     | 176.3                     | 5.2   | 184.1                     | (2.6)   | (1.4%)   | Hours/AA                        | 187.07                    | 183.22                    | 3.9   | 3.9   | 2.1%           | 193.51                    | (6.4)                            | (3.3%)   |
| 163.9                     | 154.7                     | 9.2   | 166.0                     | (2.1)   | (1.3%)   | Productive Hours/AA             | 163.6                     | 160.6                     | 3.0   | 3.0   | 1.8%           | 169.6                     | (6.0)                            | (3.6%)   |
| 28.7                      | 32.2                      | (3.5)                                       | 30.7                      | (2.0)   | (6.5%)   | Hours/APD                       | 29.5                      | 33.2                      | (3.7)                                       | (3.7)   | (11.3%)        | 32.7                      | (3.2)                            | (9.9%)   |
| 26.0                      | 28.3                      | (2.3)                                       | 27.7                      | (1.8)   | (6.3%)   | Productive Hours/APD            | 25.8                      | 29.1                      | (3.3)                                       | (3.3)   | (11.5%)        | 28.7                      | (2.9)                            | (10.1%)  |
| 50.02                     | 35.04                     | 14.98                                       | 40.72                     | 9.3   | 22.8%    | Average Hourly Rate             | 46.46                     | 34.76                     | 11.70                                       | 11.70   | 33.6%          | 38.12                     | 8.3                              | 21.9%    |
| 1,977                     | 1,865                     | 111.8                                       | 1,924                     | 53.1  | 2.8%     | Total Reimb/APD                 | 2,017                     | 1,881                     | 135.9                                       | 135.9   | 7.2%           | 1,936                     | 80.7                             | 4.2%     |
| 2,274                     | 2,145                     | 128.9                                       | 2,241                     | 33.7  | 1.5%     | NOR/APD                         | 2,279                     | 2,156                     | 123.1                                       | 123.1   | 5.7%           | 2,227                     | 51.2                             | 2.3%     |
| 1,437                     | 1,129                     | 307.8                                       | 1,251                     | 186.0   | 14.9%    | Salary/APD                      | 1,369                     | 1,154                     | 214.7                                       | 214.7   | 18.6%          | 1,247                     | 122.2                            | 9.8%     |
| 504                       | 485                       | 19.7  | 492                       | 12.6  | 2.6%     | Supplies/APD                    | 487                       | 486                       | 1.0   | 1.0   | 0.2%           | 507                       | (19.8)                           | (3.9%)   |
| 2,809                     | 2,487                     | 322.2                                       | 2,566                     | 223.3   | 8.6%     | Total Expense/APD               | 2,668                     | 2,520                     | 148.1                                       | 148.1   | 5.9%           | 2,650                     | 17.3                             | 0.7%     |
| 0.18                      | 0.20                      | (0.02)                                      | 0.19                      | (0.01)  | 0.0%     | FTE's/APD                       | 0.02                      | 0.02                      | (0.00)                                      | (0.00)  | 0.0%           | 0.02                      | (0.00)                           | 0.0%     |

TOTAL SYSTEM  
OPERATING STATEMENT  
FY22

February FY22

| For the Month of February   |                 |           |                       |                 |           |                       |                   |            |                       |                 |                       |          |
|-----------------------------|-----------------|-----------|-----------------------|-----------------|-----------|-----------------------|-------------------|------------|-----------------------|-----------------|-----------------------|----------|
| Description                 | February - 2022 |           |                       | February - 2021 |           |                       | YTD Thru February |            |                       | February - 2021 |                       |          |
|                             | Actual          | Budget    | Over/(Under) Variance | Actual          | Budget    | Over/(Under) Variance | Actual            | Budget     | Over/(Under) Variance | Actual          | Over/(Under) Variance |          |
|                             |                 |           | Percent               |                 |           | Percent               |                   |            | Percent               |                 | Percent               |          |
|                             | 65,640          | 57,325    | 8,314.9               | 14.5%           | 61,156    | 4,484.2               | 7.3%              | 7,459      | 12.9%                 | 58,929          | 6,487.5               | 11.0%    |
|                             | 14,363          | 11,735    | 2,628.4               | 22.4%           | 13,424    | 939.2                 | 7.0%              | 2,572      | 21.6%                 | 13,179          | 1,286.7               | 9.8%     |
|                             | 12,484          | 10,201    | 2,283.0               | 22.4%           | 11,525    | 958.9                 | 8.3%              | 10,379     | 23.4%                 | 11,457          | 1,386.5               | 11.8%    |
|                             | 17,741          | 13,603    | 4,137.7               | 30.4%           | 15,492    | 2,248.7               | 14.5%             | 3,033      | 21.8%                 | 15,681          | 1,253.8               | 8.0%     |
|                             | 1,109,467       | 1,214,673 | (105,206)             | (8.7%)          | 1,082,857 | 26,610.0              | 2.5%              | (646,329)  | (6.4%)                | 9,029,180       | 486,612.0             | 5.4%     |
|                             | 119,014         | 169,656   | (50,642)              | (29.8%)         | 117,822   | 1,192.3               | 1.0%              | (62,721)   | (4.4%)                | 1,273,287       | 95,219.1              | 7.5%     |
|                             | 1,229,481       | 1,384,329 | (155,848)             | (11.3%)         | 1,200,679 | 27,802.3              | 2.3%              | (709,050)  | (6.1%)                | 10,302,467      | 581,831.0             | 5.6%     |
|                             | 14.2%           | 2.8%      | 11.5%                 | 0.0%            | 6.4%      | 1.4%                  | 0.0%              | 9.7%       | 0.0%                  | 5.8%            | 7.7%                  | 0.0%     |
|                             | 6.2%            | 1.7%      | 4.4%                  | 0.0%            | 4.8%      | 1.4%                  | 0.0%              | 4.2%       | 0.0%                  | 3.2%            | 2.7%                  | 0.0%     |
| Productive Hours            |                 |           |                       |                 |           |                       |                   |            |                       |                 |                       |          |
| Non-Productive Hours        |                 |           |                       |                 |           |                       |                   |            |                       |                 |                       |          |
| Total Hours                 |                 |           |                       |                 |           |                       |                   |            |                       |                 |                       |          |
| Prm% of Prod Hours          |                 |           |                       |                 |           |                       |                   |            |                       |                 |                       |          |
| OT% of Prod Hours           |                 |           |                       |                 |           |                       |                   |            |                       |                 |                       |          |
| Operating Indicators        |                 |           |                       |                 |           |                       |                   |            |                       |                 |                       |          |
| Admissions - ED             | 2,899           | 3,007     | (108)                 | (3.6%)          | 2,857     | 42.0                  | 1.5%              | 1,629      | 6.8%                  | 23,312          | 2,284.0               | 9.8%     |
| Admissions - Trauma         | 0               | 0         | 0                     | 0.0%            | 0         | 0                     | 0.0%              | 0          | 0.0%                  | 0               | 0.0                   | 0.0%     |
| Admissions - Nursery        | 361             | 319       | 42                    | 13.2%           | 318       | 43.0                  | 13.5%             | 263        | 9.4%                  | 2,756           | 295.0                 | 10.7%    |
| Patient Days - Nursery      | 816             | 795       | 21                    | 2.6%            | 830       | 733                   | 11.3%             | 6,715      | 3.0%                  | 6,189           | 730.0                 | 11.8%    |
| Discharges                  | 4,485           | 4,764     | (279)                 | (5.9%)          | 4,320     | 1,650.0               | 3.8%              | 39,259     | (0.4%)                | 35,300          | 3,803.0               | 10.8%    |
| ER Dept Visits              | 18,682          | 20,509    | (1,827)               | (8.9%)          | 16,864    | 1,818.0               | 10.8%             | 157,157    | 3.5%                  | 128,815         | 33,808.0              | 26.2%    |
| Trauma Visits               | 385             | 385       | 0                     | 0.0%            | 325       | 60.0                  | 18.5%             | 2,993      | 0.8%                  | 2,778           | 238.0                 | 8.6%     |
| Total ER Dept/Trauma Visits | 19,067          | 20,894    | (1,827)               | (8.7%)          | 17,189    | 1,878.0               | 10.9%             | 160,150    | 3.4%                  | 131,593         | 34,046.0              | 25.9%    |
| Outpatient Visits           | 14,879          | 15,160    | (281)                 | (1.9%)          | 14,093    | 786.0                 | 5.6%              | 126,355    | (4.0%)                | 111,410         | 9,897.0               | 8.9%     |
| Clinic Visits               | 523             | 559       | (36)                  | (6.4%)          | 567       | (44.0)                | (7.8%)            | 4,486      | (2.9%)                | 4,547           | (192.0)               | (4.2%)   |
| SSP Cases                   | 2,365           | 2,099     | 266                   | 12.7%           | 2,257     | 108.0                 | 4.8%              | 17,635     | 8.5%                  | 17,033          | 2,108.0               | 12.4%    |
| SSP Days                    | 876             | 3,110     | 465                   | 14.9%           | 3,540     | 34.9                  | 1.0%              | 26,299     | 11.5%                 | 25,138          | 4,182.8               | 16.6%    |
| Surgeries IP                | 1,139           | 1,286     | (147)                 | (11.4%)         | 845       | 31.0                  | 3.7%              | 8,220      | (1.0%)                | 6,970           | 161.0                 | 2.3%     |
| Surgeries OP                | 2,015           | 2,270     | (255)                 | (11.2%)         | 1,996     | 19.0                  | 1.0%              | 10,994     | (1.4%)                | 8,920           | 635.0                 | 7.1%     |
| Total Surgeries             | 1,972,247       | 2,079,805 | (107,558)             | (5.2%)          | 2,048,984 | (76,737.0)            | (3.7%)            | 18,456,405 | 16,686                | 19,214          | (2,582)               | (13.2%)  |
| Procedures IP               | 627,914         | 680,669   | (52,755)              | (7.8%)          | 595,050   | 32,864.0              | 5.5%              | 5,217,022  | 3.7%                  | 4,545,868       | 671,154.0             | 14.8%    |
| Procedures OP               | 2,600,161       | 2,760,474 | (160,313)             | (5.8%)          | 2,644,034 | (43,873.0)            | (1.7%)            | 23,673,427 | 4.3%                  | 20,790,656      | 2,882,771.0           | 13.9%    |
| Total Procedures            | 65,425          | 54,040    | 11,385                | 21.1%           | 56,278    | 9,146.8               | 16.3%             | 459,795    | 14.3%                 | 397,798         | 127,592.1             | 32.1%    |
| Physician Office Visits     | 22,962          | 18,860    | 4,102                 | 21.8%           | 19,295    | 3,667.0               | 19.0%             | 160,590    | 13.1%                 | 147,282         | 34,271.0              | 23.3%    |
| BH Weston Visits            | 1,560           | 1,543     | 17                    | 1.1%            | 1,454     | 106.0                 | 7.3%              | 13,394     | 5.1%                  | 11,883          | 2,198.0               | 18.5%    |
| BHUC Center Visits          | 0               | (0)       | 0                     | 0.0%            | 553       | (553.0)               | (100.0%)          | 0          | 0.0%                  | 4,945           | (4,945.0)             | (100.0%) |
| BH Imaging Visits           | 88              | 110       | (22)                  | (20.2%)         | 117       | (29.0)                | (24.8%)           | 738        | (2.6%)                | 663             | 75.0                  | 11.3%    |
| Primary Care Visits         | 6,555           | 6,585     | (30)                  | (0.5%)          | 6,139     | 416.0                 | 6.8%              | 55,732     | (12.3%)               | 49,867          | (986.0)               | (2.0%)   |
| Gold Coast Visits           | 868             | 1,499     | (631)                 | (42.1%)         | 1,526     | (658.0)               | (43.1%)           | 13,005     | (33.0%)               | 10,386          | (1,666.0)             | (16.0%)  |
| CDTC Visits                 | 4,266           | 4,848     | (582)                 | (12.0%)         | 5,947     | (1,681.0)             | (28.3%)           | 31,807     | (6.980)               | 32,817          | (1,010.0)             | (3.1%)   |
| Physician Visits            | 36,239          | 33,446    | 2,853                 | 8.5%            | 35,031    | 1,268.0               | 3.6%              | 285,780    | 1.2%                  | 257,843         | 27,937.0              | 10.8%    |
| Pharmacy                    | 9,011           | 9,635     | (624)                 | (6.5%)          | 9,365     | (354.0)               | (3.8%)            | 83,339     | (6.640)               | 80,999          | (4,300.0)             | (5.3%)   |
| GC Admits                   | 66              | 110       | (44)                  | (40.1%)         | 97        | (31.0)                | (32.0%)           | 952        | (20.3)                | 833             | (84.0)                | (10.1%)  |
| GC Pt Days                  | (5)             | 113       | (118)                 | (104.4%)        | 131       | (136.0)               | (103.8%)          | 981        | (10.3%)               | 769             | 111.0                 | 14.4%    |
| Manual Statistics           | 533,489         | 531,697   | 1,792                 | 0.3%            | 463,750   | 69,738.8              | 15.0%             | 4,507,520  | 4.3%                  | 3,864,517       | 643,003.4             | 16.6%    |
| PAYOR UTILIZ - MED CTR      |                 |           |                       |                 |           |                       |                   |            |                       |                 |                       |          |
| Medicare Admissions         | 692             | 874       | (182)                 | (20.8%)         | 633       | 59.0                  | 9.3%              | 5,556      | (2.5%)                | 5,425           | 131.0                 | 2.4%     |
| Medicare Patient Days       | 4,261           | 4,456     | (195)                 | (4.4%)          | 3,757     | 504.0                 | 13.4%             | 34,132     | (7.3%)                | 31,824          | 2,308.0               | 7.3%     |
| Medicare Utilization        | 17,67%          | 19,88%    | (2%)                  | (11.2%)         | 16,58%    | 1.1%                  | 6.6%              | 16,05%     | (19.5%)               | 17,17%          | -1.1%                 | (6.5%)   |
| ALOS - Medicare             | 6.2             | 5.1       | 1.1                   | 20.8%           | 5.9       | 0.2                   | 3.7%              | 5.1        | 1.0                   | 5.9             | 0.3                   | 4.7%     |



# COMBINED MONTHLY PAYOR STATISTICS FY22

## February FY22

|                          |               | For the Month of February |                |               |                | YTD Thru February |                |               |                |
|--------------------------|---------------|---------------------------|----------------|---------------|----------------|-------------------|----------------|---------------|----------------|
|                          | Feb-2022      | Feb-2022                  | Percent        | Feb-2021      | Feb-2022       | Feb-2022          | Percent        | Feb-2021      | Feb-2021       |
|                          | Actual        | Budget                    | Variance       | Actual        | Actual         | Budget            | Variance       | Actual        | Actual         |
|                          |               |                           |                |               | *** **         |                   |                |               |                |
|                          |               |                           |                |               |                |                   | Better/(Worse) |               |                |
|                          |               |                           |                |               |                |                   | Variance       |               |                |
| <b>ADMISSIONS</b>        |               |                           |                |               |                |                   |                |               |                |
| PAYOR TYPE               |               |                           |                |               |                |                   |                |               |                |
| MEDICARE                 | 692           | 874                       | (182)          | 633           | 5,556          | 7,172             | (1,616)        | (22.5%)       | 5,425          |
| MEDICAID                 | 317           | 369                       | (52)           | 324           | 2,702          | 3,041             | (339)          | (11.1%)       | 2,728          |
| HMO/PPO/COMM             | 1,060         | 1,092                     | (32)           | 1,108         | 9,805          | 8,941             | 864            | 9.7%          | 8,522          |
| HMO/PPO-MCARE            | 864           | 765                       | 99             | 793           | 7,085          | 6,210             | 875            | 14.1%         | 6,095          |
| HMO/PPO-MCAID            | 593           | 645                       | (52)           | 558           | 5,271          | 5,310             | (39)           | (0.7%)        | 4,629          |
| CHARITY                  | 51            | 112                       | (61)           | 47            | 409            | 930               | (521)          | (56.0%)       | 461            |
| PRIVATE PAY              | 340           | 538                       | (198)          | 355           | 3,788          | 4,359             | (571)          | (13.1%)       | 3,738          |
| <b>TOTAL ADMITS</b>      | <b>3,917</b>  | <b>4,395</b>              | <b>(478)</b>   | <b>3,818</b>  | <b>34,616</b>  | <b>35,963</b>     | <b>(1,347)</b> | <b>(3.7%)</b> | <b>31,598</b>  |
| <b>PATIENT DAYS</b>      |               |                           |                |               |                |                   |                |               |                |
| PAYOR TYPE               |               |                           |                |               |                |                   |                |               |                |
| MEDICARE                 | 4,261         | 4,456                     | (195)          | 3,757         | 34,132         | 36,816            | (2,684)        | (7.3%)        | 31,824         |
| MEDICAID                 | 3,098         | 2,848                     | 250            | 2,698         | 23,578         | 23,494            | 84             | 0.4%          | 23,893         |
| HMO/PPO/COMM             | 6,310         | 5,564                     | 746            | 5,532         | 58,670         | 45,934            | 12,736         | 27.7%         | 45,265         |
| HMO/PPO-MCARE            | 6,314         | 4,762                     | 1,552          | 5,014         | 50,890         | 39,177            | 11,713         | 29.9%         | 36,600         |
| HMO/PPO-MCAID            | 3,012         | 3,713                     | (701)          | 3,581         | 32,108         | 30,770            | 1,338          | 4.3%          | 29,211         |
| CHARITY                  | 286           | 368                       | (82)           | 148           | 1,740          | 3,090             | (1,350)        | (43.7%)       | 2,034          |
| PRIVATE PAY              | 1,455         | 2,330                     | (875)          | 2,143         | 18,631         | 19,136            | (505)          | (2.6%)        | 16,123         |
| <b>TOTAL PAT DAYS</b>    | <b>24,736</b> | <b>24,040</b>             | <b>696</b>     | <b>22,873</b> | <b>219,749</b> | <b>198,418</b>    | <b>21,331</b>  | <b>10.8%</b>  | <b>186,950</b> |
| <b>E.R. VISITS</b>       |               |                           |                |               |                |                   |                |               |                |
| PAYOR TYPE               |               |                           |                |               |                |                   |                |               |                |
| MEDICAID                 | 782           | 834                       | (52)           | 757           | 6,503          | 6,404             | 99             | 1.5%          | 6,680          |
| MEDICARE                 | 1,369         | 1,629                     | (260)          | 1,391         | 11,522         | 13,649            | (2,127)        | (15.6%)       | 10,980         |
| MANAGED CARE             | 13,619        | 13,427                    | 192            | 11,457        | 114,571        | 103,214           | 11,357         | 11.0%         | 85,084         |
| CHARITY/PRIV PAY/UNASS   | 3,297         | 5,005                     | (1,708)        | 3,584         | 33,043         | 36,883            | (3,840)        | (10.4%)       | 28,849         |
| <b>TOTAL ER VISITS</b>   | <b>19,067</b> | <b>20,894</b>             | <b>(1,827)</b> | <b>17,189</b> | <b>165,639</b> | <b>160,150</b>    | <b>5,489</b>   | <b>3.4%</b>   | <b>131,593</b> |
| <b>O.P. VISITS</b>       |               |                           |                |               |                |                   |                |               |                |
| <b>TOTAL O.P. VISITS</b> | <b>14,879</b> | <b>15,160</b>             | <b>(281)</b>   | <b>14,093</b> | <b>121,307</b> | <b>126,355</b>    | <b>(5,048)</b> | <b>(4.0%)</b> | <b>111,410</b> |
| <b>ALOS</b>              |               |                           |                |               |                |                   |                |               |                |
| MEDICARE                 | 6.16          | 5.10                      | 1.06           | 5.94          | 6.14           | 5.13              | 1.01           | 19.7%         | 5.87           |
| MEDICAID                 | 9.77          | 7.72                      | 2.05           | 8.33          | 8.73           | 7.73              | 1.00           | 12.9%         | 8.76           |
| HMO/PPO/COMM             | 5.95          | 5.10                      | 0.86           | 4.99          | 5.98           | 5.14              | 0.85           | 16.5%         | 5.31           |
| HMO/PPO-MCARE            | 7.31          | 6.22                      | 1.08           | 6.32          | 7.18           | 6.31              | 0.87           | 13.9%         | 6.33           |
| HMO/PPO-MCAID            | 5.08          | 5.76                      | (0.68)         | 6.42          | 6.09           | 5.79              | 0.30           | 5.1%          | 6.31           |
| CHARITY                  | 5.61          | 3.28                      | 2.32           | 3.15          | 4.25           | 3.32              | 0.93           | 28.0%         | 4.41           |
| PRIVATE PAY              | 4.28          | 4.33                      | (0.05)         | 6.04          | 4.92           | 4.39              | 0.53           | 12.0%         | 4.31           |
| <b>SUB TOTAL</b>         | <b>6.32</b>   | <b>5.47</b>               | <b>0.85</b>    | <b>5.99</b>   | <b>6.35</b>    | <b>5.52</b>       | <b>0.83</b>    | <b>15.06%</b> | <b>5.92</b>    |



**North Broward Hospital District**  
**Summary of Monthly Patient Payments**  
**January 2019 through February 2022**

| <i>Month of</i>              | <i>Calendar 2019</i> | <i>Calendar 2020</i> | <i>Calendar 2021</i> | <i>Calendar 2022</i> |
|------------------------------|----------------------|----------------------|----------------------|----------------------|
| January                      | 73,801,552           | 73,146,980           | 67,883,699           | 80,769,415           |
| February                     | 76,771,818           | 76,634,354           | 67,379,227           | 82,180,091           |
| March                        | 77,106,713           | 86,894,131           | 88,940,526           |                      |
| April                        | 84,014,594           | 67,918,127           | 77,892,740           |                      |
| May                          | 85,944,211           | 57,708,367           | 78,114,034           |                      |
| June                         | 78,459,756           | 74,523,467           | 84,384,234           |                      |
| July                         | 80,336,097           | 82,781,624           | 79,816,139           |                      |
| August                       | 70,424,649           | 77,007,561           | 88,463,372           |                      |
| September                    | 71,939,073           | 71,448,289           | 86,598,411           |                      |
| October                      | 82,205,762           | 70,842,006           | 82,517,607           |                      |
| November                     | 73,399,083           | 67,335,329           | 83,743,026           |                      |
| December                     | 76,661,166           | 74,444,578           | 94,418,230           |                      |
| <b>Totals</b>                | <b>931,064,475</b>   | <b>880,684,815</b>   | <b>980,151,245</b>   | <b>162,949,507</b>   |
| <b>Monthly Average</b>       | <b>77,588,706</b>    | <b>73,390,401</b>    | <b>81,679,270</b>    | <b>81,474,753</b>    |
| <b>Last 12 month average</b> | <b>77,021,630</b>    | <b>77,522,703</b>    | <b>72,180,534</b>    | <b>83,986,485</b>    |

**North Broward Hospital District**  
**Days in Accounts Receivable**  
**Period Ended February 28, 2022, Unaudited**

|                  |             | BHMC | BHN  | BHIP | BHCS | Total<br>Med Ctrs | Total<br>System |
|------------------|-------------|------|------|------|------|-------------------|-----------------|
| <b>February</b>  | <b>2020</b> | 67.1 | 51.6 | 39.8 | 43.6 | 56.4              | 56.7            |
| <b>March</b>     | <b>2020</b> | 63.7 | 45.8 | 34.2 | 37.3 | 51.5              | 51.6            |
| <b>April</b>     | <b>2020</b> | 61.0 | 44.8 | 35.0 | 36.9 | 50.0              | 50.3            |
| <b>May</b>       | <b>2020</b> | 69.3 | 54.9 | 46.4 | 44.8 | 59.0              | 59.3            |
| <b>June</b>      | <b>2020</b> | 63.3 | 50.3 | 40.6 | 37.2 | 53.2              | 54.0            |
| <b>July</b>      | <b>2020</b> | 48.4 | 42.5 | 35.3 | 33.4 | 43.0              | 44.1            |
| <b>August</b>    | <b>2020</b> | 45.1 | 40.5 | 33.1 | 33.5 | 40.5              | 41.5            |
| <b>September</b> | <b>2020</b> | 46.8 | 40.9 | 35.5 | 34.4 | 41.8              | 42.9            |
| <b>October</b>   | <b>2020</b> | 47.8 | 43.4 | 36.1 | 33.7 | 42.6              | 44.1            |
| <b>November</b>  | <b>2020</b> | 50.5 | 45.1 | 36.3 | 35.8 | 44.7              | 46.0            |
| <b>December</b>  | <b>2020</b> | 49.9 | 43.8 | 35.8 | 35.9 | 44.2              | 45.5            |
| <b>January</b>   | <b>2021</b> | 52.9 | 47.0 | 38.9 | 38.5 | 47.3              | 48.6            |
| <b>February</b>  | <b>2021</b> | 52.8 | 47.7 | 40.5 | 39.4 | 47.8              | 48.9            |
| <b>March</b>     | <b>2021</b> | 52.4 | 44.2 | 38.1 | 35.6 | 45.9              | 46.9            |
| <b>April</b>     | <b>2021</b> | 55.3 | 43.9 | 36.3 | 37.4 | 47.1              | 47.7            |
| <b>May</b>       | <b>2021</b> | 55.3 | 45.9 | 35.9 | 37.9 | 47.5              | 48.0            |
| <b>June</b>      | <b>2021</b> | 58.4 | 42.2 | 33.3 | 34.9 | 46.9              | 47.3            |
| <b>July</b>      | <b>2021</b> | 62.0 | 45.3 | 36.9 | 36.4 | 49.9              | 50.5            |
| <b>August</b>    | <b>2021</b> | 60.7 | 45.8 | 36.0 | 38.0 | 49.7              | 49.9            |
| <b>September</b> | <b>2021</b> | 57.8 | 45.8 | 36.2 | 39.7 | 49.0              | 49.3            |
| <b>October</b>   | <b>2021</b> | 60.0 | 48.3 | 37.9 | 41.9 | 51.2              | 51.5            |
| <b>November</b>  | <b>2021</b> | 64.3 | 49.3 | 40.4 | 41.7 | 53.8              | 54.0            |
| <b>December</b>  | <b>2021</b> | 65.5 | 48.0 | 42.2 | 40.1 | 53.7              | 54.0            |
| <b>January</b>   | <b>2022</b> | 66.8 | 50.2 | 43.2 | 42.9 | 55.7              | 56.0            |
| <b>February</b>  | <b>2022</b> | 67.3 | 49.7 | 39.6 | 42.8 | 55.3              | 55.7            |

**North Broward Hospital District  
Days in Accounts Receivable Quarterly Comparison**

|                            | February<br>2022 | January<br>2022 | December<br>2021 | September<br>2021 | June<br>2021 | March<br>2021 | December<br>2020 | September<br>2020 | June<br>2020 | March<br>2020 |
|----------------------------|------------------|-----------------|------------------|-------------------|--------------|---------------|------------------|-------------------|--------------|---------------|
| <b><u>ALL MED CTRS</u></b> |                  |                 |                  |                   |              |               |                  |                   |              |               |
| Net A/R                    | 163,568,916      | 163,768,808     | 155,691,624      | 145,604,904       | 120,869,689  | 121,759,084   | 104,396,279      | 97,575,313        | 107,675,884  | 124,739,552   |
| Net Revenue/Day            | 2,957,701        | 2,942,064       | 2,901,536        | 2,971,471         | 2,578,067    | 2,652,055     | 2,364,285        | 2,336,969         | 2,025,346    | 2,420,424     |
| A/R Days                   | 55.30            | 55.66           | 53.66            | 49.00             | 46.88        | 45.91         | 44.16            | 41.75             | 53.16        | 51.54         |
| <b><u>BGMC</u></b>         |                  |                 |                  |                   |              |               |                  |                   |              |               |
| Net A/R                    | 91,196,992       | 90,270,208      | 85,461,116       | 78,556,356        | 66,578,346   | 66,928,313    | 53,381,023       | 49,771,360        | 62,073,483   | 73,438,190    |
| Net Revenue/Day            | 1,354,508        | 1,350,638       | 1,304,444        | 1,359,589         | 1,139,844    | 1,276,202     | 1,068,851        | 1,062,536         | 981,323      | 1,152,118     |
| A/R Days                   | 67.33            | 66.84           | 65.52            | 57.78             | 58.41        | 52.44         | 49.94            | 46.84             | 63.25        | 63.74         |
| <b><u>NBMC</u></b>         |                  |                 |                  |                   |              |               |                  |                   |              |               |
| Net A/R                    | 34,480,380       | 35,439,314      | 33,867,480       | 31,579,723        | 26,263,470   | 26,538,570    | 25,002,234       | 23,029,672        | 22,873,132   | 26,085,525    |
| Net Revenue/Day            | 693,511          | 706,036         | 705,903          | 689,943           | 621,690      | 600,364       | 570,898          | 562,596           | 454,840      | 569,859       |
| A/R Days                   | 49.72            | 50.19           | 47.98            | 45.77             | 42.25        | 44.20         | 43.79            | 40.93             | 50.29        | 45.78         |
| <b><u>IPMC</u></b>         |                  |                 |                  |                   |              |               |                  |                   |              |               |
| Net A/R                    | 12,417,175       | 12,572,068      | 12,054,662       | 11,473,966        | 9,615,119    | 10,400,269    | 9,726,358        | 9,297,272         | 9,987,864    | 9,210,292     |
| Net Revenue/Day            | 313,958          | 290,737         | 285,716          | 317,151           | 288,632      | 273,027       | 271,489          | 261,902           | 246,267      | 269,064       |
| A/R Days                   | 39.55            | 43.24           | 42.19            | 36.18             | 33.31        | 38.09         | 35.83            | 35.50             | 40.56        | 34.23         |
| <b><u>CSMC</u></b>         |                  |                 |                  |                   |              |               |                  |                   |              |               |
| Net A/R                    | 25,474,370       | 25,487,217      | 24,308,366       | 23,994,859        | 18,412,754   | 17,891,931    | 16,286,663       | 15,477,009        | 12,741,406   | 16,005,545    |
| Net Revenue/Day            | 595,724          | 594,653         | 605,474          | 604,788           | 527,901      | 502,462       | 453,047          | 449,935           | 342,916      | 429,383       |
| A/R Days                   | 42.76            | 42.86           | 40.15            | 39.67             | 34.88        | 35.61         | 35.95            | 34.40             | 37.16        | 37.28         |
| <b><u>ALL OTHER</u></b>    |                  |                 |                  |                   |              |               |                  |                   |              |               |
| Net A/R                    | 8,805,845        | 8,327,503       | 8,129,606        | 7,459,087         | 6,909,969    | 8,225,506     | 8,097,985        | 6,835,505         | 6,942,649    | 5,451,783     |
| Net Revenue/Day            | 138,808          | 133,433         | 132,088          | 134,213           | 124,000      | 117,949       | 107,071          | 96,642            | 99,033       | 104,614       |
| A/R Days                   | 63.44            | 62.41           | 61.55            | 55.58             | 55.73        | 69.74         | 75.63            | 70.73             | 70.10        | 52.11         |
| <b><u>CONSOLIDATED</u></b> |                  |                 |                  |                   |              |               |                  |                   |              |               |
| Net A/R                    | 172,374,761      | 172,096,310     | 163,821,230      | 153,063,992       | 127,779,658  | 129,984,590   | 112,494,263      | 104,410,818       | 114,618,533  | 130,191,334   |
| Net Revenue/Day            | 3,096,509        | 3,075,497       | 3,033,624        | 3,105,684         | 2,702,066    | 2,770,003     | 2,471,356        | 2,433,611         | 2,124,378    | 2,525,038     |
| A/R Days                   | 55.67            | 55.96           | 54.00            | 49.29             | 47.29        | 46.93         | 45.52            | 42.90             | 53.95        | 51.56         |