

SUMMARY OF REQUEST

DATE: October 26th, 2022

FACILITY: North Broward Hospital District

PROGRAM/PRODUCT LINE: *Not Applicable*

REQUEST: Acceptance of the Interim Financial Statements for the month of August 2022

PURPOSE: *Not Applicable*

CAPITAL REQUIRED: *Not Applicable*

FISCAL IMPACT: *Not Applicable*

BUDGET STATUS: *Not Applicable*

LEGAL REVIEW: *Not Applicable*

APPROVED:Shane Strum
10/18/2022 07:09 EDT

DATE: _____

Shane Strum, President/CEO BH

APPROVED:Alex Fernandez
10/18/2022 07:42 EDT

DATE: _____

Alex Fernandez, CFO/Chief Financial Officer

NORTH BROWARD HOSPITAL DISTRICT
STATEMENT OF NET POSITION
For Period 2 Ending August 31, 2022

Fiscal Year 2023

Company consolidation

	2023	2022
ASSETS		
CURRENT ASSETS:		
Cash and cash equivalents	107,883,213.11	85,178,718.51
Cash & Investments Externally	14,629,739.96	12,829,475.54
Short-term investments	491,219,473.18	577,903,181.77
Assets whose use is limited and required for current liab	9,763,000.00	9,296,000.00
Due from patients and other net of allowance for uncoll.	178,297,044.29	171,592,671.51
Inventories	34,308,618.51	36,754,685.31
Est. third party payor	30,733,538.68	9,004,048.18
Net Taxes Receivable	257,472,736.41	159,208,393.18
Other Current Assets	41,165,801.54	66,282,225.11
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Total current assets	1,165,473,165.68	1,128,049,399.11
ASSETS WHOSE USE IS LIMITED:		
Held by trustee under bond indenture agreement for Held by trustee for self-ins.	39,709,203.88	39,789,807.59
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	39,709,203.88	39,789,807.59
Less amount required to meet current obligations	(9,763,000.00)	(9,296,000.00)
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Total assets whose use is limited, net	29,946,203.88	30,493,807.59
INVESTMENTS	190,552,839.97	274,703,114.81
CAPITAL ASSETS, NET	575,869,479.98	555,302,687.44
INTANGIBLE RIGHT TO USE ASSETS	48,907,197.45	14,186,169.19
OTHER ASSETS	50,138,662.14	33,581,881.02
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TOTAL ASSETS	2,060,887,549.10	2,036,317,059.16
DEFFERED OUTFLOWS OF RESOURCES		
Accumulated decrease in fair		
LOSS ON DEBT REFUNDINGS	16,437,186.07	19,178,420.35
DEFERRED PENSION AMOUNTS	46,666,743.22	8,774,297.18
OPEB	17,876,235.00	21,860,907.00
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Total Outflows of Resources	80,980,164.29	49,813,624.53
Total Assets & Deferred Outflo	2,141,867,713.39	2,086,130,683.69
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Company consolidation

	2023	2022
LIABILITIES AND NET POSITION		
CURRENT LIABILITIES:		
Current maturities of revenue bonds payable	(5,815,000.00)	(5,540,000.00)
Current maturities of lease facility obligations	(26,868,873.00)	(6,677,372.75)
Advanced Funds-Property Taxes	(214,611,691.67)	(132,753,720.00)
Accounts payable and acc. exp	(148,047,876.21)	(164,807,596.48)
Accr salaries and payroll tax	(70,244,137.37)	(78,227,102.76)
Accrued personal leave	(30,880,631.39)	(30,435,155.03)
Estimated third-party payor	(42,260,652.20)	(95,952,056.13)
Interest Payable	(2,807,235.47)	(2,603,963.18)
Current portion of self-ins	(9,763,000.00)	(9,296,000.00)
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Total Current Liabilities	(551,299,097.31)	(526,292,966.33)
REVENUE BONDS, NET OF CURRENT	(316,267,987.78)	(323,453,218.82)
LEASE FACILITY OBLIG, NET OF	(24,820,831.01)	(11,790,335.60)
SELF-INS LIAB, NET OF CURRENT	(24,896,398.87)	(22,730,952.55)
NET PENSION LIABILITY	48,445,366.16	103,230,965.09
TOTAL OPEB LIABILITY	(58,317,883.50)	(68,253,445.12)
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Total liabilities	(927,156,832.31)	(849,289,953.33)
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DEFERRED INFLOWS OF RESOURCES		
DEFERRED PENSION AMOUNTS	(61,367,357.99)	(83,774,143.99)
OPEB	(21,069,747.00)	(14,781,834.00)
Deffered Inflow leases	(24,610,012.50)	(8,036,532.42)
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Total Deferred Inflows	(107,047,117.49)	(106,592,510.41)
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NET POSITION		
Net Investments in Capital		
Assets	(267,441,171.71)	(241,206,349.81)
Restricted net assets-donor restrictions	(24,810,444.55)	(19,500,862.97)
Unrestricted	(815,412,146.96)	(869,541,006.80)
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Total Net Position	(1,107,663,763.22)	(1,130,248,219.58)
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TOTAL LIAB, DEF. INFL & NET PO	(2,141,867,713.02)	(2,086,130,683.32)
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Operating Statement
 Summary
 FY 2023
 Aug-2022

	Current Month			Prior MTD			YTD			Prior YTD		
	Act	Bud	Var	Act	Var		Act	Bud	Var	Act	Var	
Net Gain / (Loss) From Operations												
Total System	(20,489,155)	(20,833,334)	334,178	(17,885,734)	(2,613,421)	(45,970,982)	(41,666,667)	(4,304,315)	(34,871,137)	(11,099,845)		
Combined Med Centers	(11,340,199)	(10,927,411)	(412,788)	(9,933,042)	(1,407,157)	(37,540,752)	(21,922,235)	(15,618,517)	(21,635,062)	(15,905,690)		
BHMC	(3,086,618)	(4,070,430)	983,812	(2,977,290)	(109,328)	(16,061,381)	(8,053,297)	(8,008,083)	(7,459,482)	(8,601,899)		
BHN	(4,788,357)	(3,458,363)	(1,329,994)	(3,305,111)	(1,483,246)	(10,488,011)	(6,863,979)	(3,624,032)	(6,840,905)	(3,647,106)		
BHP	(2,218,727)	(1,823,967)	(394,760)	(2,420,832)	202,104	(5,860,134)	(3,644,471)	(2,215,664)	(4,175,411)	(1,684,724)		
BHCS	(1,246,496)	(1,574,650)	328,155	(1,229,809)	(16,687)	(5,131,225)	(3,360,487)	(1,770,738)	(3,159,264)	(1,971,962)		
Combined Ambulatory	(3,587,595)	(4,114,447)	526,853	(4,433,407)	845,812	(7,629,352)	(8,058,388)	429,036	(9,139,558)	1,510,206		
Broward Health Imaging	(27,513)	(59,802)	32,289	(59,802)	32,289	(82,934)	(100,960)	18,026	(79,061)	(3,873)		
Broward Health Weston	(180,863)	(49,742)	(131,121)	(206,789)	25,926	(347,366)	(100,587)	(246,778)	(226,105)	(121,260)		
BHUC Centers	152	0	152	(21,929)	22,082	(3,399)	0	(3,399)	(221,179)	217,779		
Broward Health CHS Primary Ca	(180,637)	(437,622)	256,984	(416,122)	235,485	(348,505)	(868,686)	520,181	(1,172,430)	823,924		
Home Health	(195,417)	(284,008)	88,591	(211,718)	16,301	(389,369)	(566,147)	176,778	(421,635)	32,266		
Home Hospice	(104)	0	(104)	(50,612)	50,508	(20,966)	0	(20,966)	(131,130)	110,165		
Hospice Inpatient	879	0	879	90,735	(89,856)	(4,518)	0	(4,518)	17,315	(21,832)		
Broward Health Physician Group	(3,004,093)	(3,292,234)	288,141	(3,557,170)	553,078	(6,432,296)	(6,422,007)	(10,289)	(6,905,332)	473,037		
Broward Health Corporate Office	20,827	0	20,827	(1,790,593)	1,811,421	4,116,595	0	4,116,595	(2,325,294)	6,441,888		
Broward Health Corporate Other	(5,172,301)	(5,172,301)	(0)	(94)	(5,172,207)	(5,172,395)	(12,017,643)	6,845,248	(188)	(5,172,207)		
Broward Health TPA	0	0	0	(42,146)	42,146	0	0	0	(84,937)	84,937		
Broward Health Foundation	(109,924)	(117,767)	7,843	(95,000)	(14,924)	(226,206)	(235,453)	9,246	(182,414)	(43,792)		
Broward Health ACO	(70,983)	67,729	(138,712)	(63,923)	(7,060)	(144,970)	135,467	(280,437)	(149,099)	4,129		
CDTC	(1,119)	(94,909)	93,790	(119,143)	118,025	(209,128)	(178,624)	(30,504)	(188,627)	(20,501)		
Real Estate & Property Management	322,867	376,826	(53,960)	394,442	(71,575)	621,715	809,947	(188,232)	791,557	(169,842)		
GME	(560,729)	(851,054)	290,324	(1,802,828)	1,242,099	213,510	(199,740)	413,251	(1,957,518)	2,171,028		
Excess Revenue Over Expenses												
Total System	(1,704,129)	0	(1,704,129)	2,626,084	(4,330,213)	15,351,041	(0)	15,351,041	433,500	14,917,540		
Combined Med Centers	3,692,872	2,200,614	1,492,257	1,590,713	2,102,158	(11,423,288)	4,333,817	(15,757,105)	1,170,496	(12,593,784)		
BHMC	3,443,466	1,584,179	1,859,287	1,902,802	1,540,664	(4,773,327)	3,255,920	(8,029,248)	2,290,481	(7,063,808)		
BHN	(1,042,555)	(166,350)	(876,205)	(215,135)	(827,421)	(3,940,054)	(279,952)	(3,660,101)	(936,082)	(3,003,972)		
BHP	(486,005)	(293,805)	(192,199)	(1,134,266)	648,262	(2,888,304)	(584,147)	(2,304,156)	(1,575,803)	(1,312,502)		
BHCS	1,777,966	1,076,591	701,375	1,037,312	740,653	1,763,998	1,941,995	(1,763,998)	1,391,900	(1,213,503)		
Combined Ambulatory	(3,537,944)	(4,007,532)	469,588	(4,359,307)	821,363	(7,328,374)	(7,844,558)	515,183	(8,991,759)	1,662,385		
Broward Health Imaging	(27,513)	(50,842)	23,328	(59,802)	32,289	(82,934)	(100,960)	18,026	(79,061)	(3,873)		
Broward Health Weston	(204,519)	(73,102)	(131,417)	(230,746)	26,227	(195,759)	(147,307)	(48,452)	(274,019)	78,260		
BHUC Centers	152	0	152	(22,386)	22,538	(3,399)	0	(3,399)	(222,926)	219,527		
Broward Health CHS Primary Ca	(183,847)	(395,955)	212,108	(416,583)	232,736	(353,671)	(785,353)	431,682	(1,173,398)	819,727		
Home Health	(106,809)	(195,400)	88,591	(123,110)	16,301	(212,152)	(388,930)	176,778	(244,419)	32,267		
Home Hospice	(104)	0	(104)	(27,722)	27,618	(20,966)	0	(20,966)	(85,350)	64,385		
Hospice Inpatient	879	0	879	90,735	(89,856)	(4,518)	0	(4,518)	17,315	(21,832)		
Broward Health Physician Group	(3,016,184)	(3,292,234)	276,050	(3,569,693)	553,508	(6,455,975)	(6,422,007)	(33,968)	(6,929,900)	473,925		
Broward Health Corporate Office	(14,111,467)	1,303,884	(15,415,351)	7,079,294	(21,190,767)	20,811,997	2,607,769	18,204,229	9,891,986	10,920,011		
Broward Health Corporate Other	7,198,593	1,013,146	6,185,447	(94)	7,198,687	7,198,499	353,252	6,845,248	(188)	7,198,687		
Broward Health TPA	0	0	0	(1,146)	1,146	0	0	0	9,801	(9,801)		
Broward Health Foundation	(5,318,368)	(107,597)	5,425,965	(115,506)	5,433,874	5,421,333	(215,113)	5,636,446	(219,473)	5,640,806		
Broward Health ACO	(70,983)	67,729	(138,712)	(63,923)	(7,060)	(144,970)	135,467	(280,437)	(149,099)	4,129		
CDTC	10,586	(18,592)	29,177	(115,111)	125,697	(85,291)	(25,989)	(59,302)	(150,971)	65,680		
Real Estate & Property Management	356,575	399,400	(42,825)	413,992	(57,416)	688,624	855,095	(166,472)	830,224	(141,600)		
GME	(560,729)	(851,054)	290,324	(1,802,828)	1,242,099	213,510	(199,740)	413,251	(1,957,518)	2,171,028		

TOTAL SYSTEM
OPERATING STATEMENT
FY23

August FY23

For the Month of August										YTD Thru August			
August - 2023	August - 2023	August - 2022	Over/(Under)	Percent	August - 2022	Over/(Under)	YTD	Percent	Over/(Under)	Percent			
Actual	Budget	Actual	Variance	Percent	Actual	Variance	Actual	Actual	Var to Prior YTD	Percent			
64,865	65,112	68,520	(247.6)	(0.4%)	64,844	65,517	65,430	(673)	(586.4)	(0.9%)			
13,646	13,718	14,929	(72.2)	(0.5%)	13,507	13,717	14,051	(209)	(344.0)	(3.9%)			
11,244	11,410	13,416	(166.4)	(1.5%)	11,010	11,338	12,449	(327)	(1,438.6)	(11.6%)			
16,394	16,388	17,315	5.3	0.0%	16,645	16,362	16,318	283	326.9	2.0%			
1,221,711	1,316,662	1,234,654	(94,951)	(7.2%)	2,422,891	2,659,242	2,423,646	(236,351)	(755.1)	(0.0%)			
170,255	180,764	187,819	(10,509)	(5.8%)	357,506	365,608	375,314	(8,102)	(17,808.4)	(4.7%)			
1,391,966	1,497,425	1,422,473	(105,459)	(7.0%)	2,780,397	3,024,850	2,798,960	(244,453)	(18,563.5)	(0.7%)			
15.0%	11.2%	14.5%	3.8%	0.0%	14.9%	11.2%	12.7%	3.6%	2.2%	0.0%			
6.5%	4.8%	7.1%	1.7%	0.0%	6.8%	4.8%	6.1%	2.0%	0.7%	0.0%			
3,079	3,340	3,691	(261)	(7.8%)	6,175	6,740	7,186	(565)	(1,011.0)	(14.1%)			
0	0	0	0	0.0%	0	0	0	0	0	0.0%			
429	411	392	18	4.4%	853	822	777	31	76.0	9.8%			
1,005	898	834	107	11.9%	1,963	1,847	1,715	116	248.0	14.5%			
4,933	5,341	5,290	(408)	(7.6%)	9,796	10,811	10,404	(1,015)	(6,083.0)	(5.8%)			
21,853	20,420	21,131	1,433	7.0%	43,589	41,400	42,506	2,189	1,083.0	2.5%			
409	363	293	46	12.7%	839	738	622	101	217.0	34.9%			
22,262	20,783	21,424	1,479	7.1%	44,428	42,138	43,128	2,290	1,300.0	3.0%			
13,990	15,977	15,591	(1,987)	(12.4%)	26,569	31,980	30,975	(5,411)	(4,406.0)	(14.2%)			
459	549	554	(90)	(16.4%)	853	1,138	1,172	(285)	(319.0)	(27.2%)			
2,699	2,168	2,068	531	24.5%	5,078	4,556	4,722	522	356.0	7.5%			
3,965	3,228	3,073	737	22.8%	7,662	6,841	7,100	821	561.3	7.9%			
936	832	800	104	12.5%	1,805	1,749	1,749	(23)	33.0	1.9%			
1,164	1,198	1,165	(34)	(2.8%)	2,148	2,481	2,406	(333)	(258.0)	(10.7%)			
2,100	2,030	1,965	70	3.4%	3,930	4,286	4,155	(356)	(225.0)	(5.4%)			
1,960,557	2,467,704	2,796,436	(507,147)	(20.6%)	4,014,727	5,012,826	5,204,692	(998,099)	(1,189,965.0)	(22.9%)			
671,607	660,192	642,046	11,415	1.7%	1,269,444	1,329,337	1,318,428	(59,893)	(48,984.0)	(3.7%)			
2,632,164	3,127,896	3,438,482	(495,732)	(15.8%)	5,284,171	6,342,163	6,523,120	(1,057,992)	(1,238,949.0)	(19.0%)			
67,997	65,958	63,787	2,039	3.1%	126,454	138,985	130,107	(12,531)	(3,652.6)	(2.8%)			
24,367	22,766	22,215	1,601	7.0%	46,226	47,378	42,255	(1,152)	3,971.0	9.4%			
1,468	2,015	2,023	(547)	(27.1%)	2,664	4,030	3,923	(1,366)	(1,259.0)	(32.1%)			
0	0	0	0	0.0%	0	0	0	0	0.0	0.0%			
0	110	(76)	(110)	(100.0%)	33	220	198	(187)	(165.0)	(83.3%)			
7,372	6,830	6,521	542	7.9%	12,910	14,311	12,807	(1,401)	103.0	0.8%			
453	883	1,078	(430)	(48.7%)	967	1,767	2,167	(800)	(1,200.0)	(55.4%)			
3,637	4,522	4,390	(885)	(19.6%)	7,349	9,044	8,425	(1,695)	(1,076.0)	(12.8%)			
37,297	37,126	36,303	171	0.5%	70,149	76,750	69,775	(6,601)	374.0	0.5%			
10,316	10,081	9,840	235	2.3%	20,145	20,316	19,748	(171)	397.0	2.0%			
40	78	95	(38)	(48.4%)	88	155	197	(67)	(109.0)	(55.3%)			
0	0	129	0	0.0%	0	0	236	0	(236.0)	(100.0%)			
591,246	564,881	587,651	26,365	4.7%	1,170,232	1,150,251	1,159,734	19,981	10,497.8	0.9%			
731	774	642	(43)	(5.6%)	1,451	1,565	1,340	(114)	111.0	8.3%			
3,910	4,338	4,166	(428)	(9.9%)	7,810	8,787	8,270	(977)	(460.0)	(5.6%)			
17,17%	16,60%	13,48%	1%	3.5%	17,07%	16,57%	14,21%	1%	2.9%	20.1%			
5.3	5.6	6.5	(0.3)	(4.5%)	5.4	5.6	6.2	(0.2)	(0.8)	(12.8%)			

PAYOR UTILIZ - MED CTR

Medicare Admissions	890	890	0	0.0%	1,451	1,565	1,340	(114)	111.0	8.3%
Medicare Patient Days	(256.0)	4,166	(4,422)	(9.9%)	7,810	8,787	8,270	(977)	(460.0)	(5.6%)
Medicare Utilization	3.7%	13,48%	3.7%	27.4%	17,07%	16,57%	14,21%	1%	2.9%	20.1%
ALOS - Medicare	(1.1)	6.5	(7.6)	(117.6%)	5.4	5.6	6.2	(0.2)	(0.8)	(12.8%)

North Broward Hospital District
Summary of Monthly Patient Payments
January 2019 through August 2022

<i>Month of</i>	<i>Calendar 2019</i>	<i>Calendar 2020</i>	<i>Calendar 2021</i>	<i>Calendar 2022</i>
January	73,801,552	73,146,980	67,883,699	80,769,415
February	76,771,818	76,634,354	67,379,227	82,180,091
March	77,106,713	86,894,131	88,940,526	102,367,748
April	84,014,594	67,918,127	77,892,740	85,989,778
May	85,944,211	57,708,367	78,114,034	90,379,333
June	78,459,756	74,523,467	84,384,234	92,185,674
July	80,336,097	82,781,624	79,816,139	78,677,867
August	70,424,649	77,007,561	88,463,372	95,687,530
September	71,939,073	71,448,289	86,598,411	
October	82,205,762	70,842,006	82,517,607	
November	73,399,083	67,335,329	83,743,026	
December	76,661,166	74,444,578	94,418,230	
Totals	931,064,475	880,684,815	980,151,245	708,237,437
Monthly Average	77,588,706	73,390,401	81,679,270	88,529,680
Last 12 month average	76,824,645	75,068,308	76,412,014	87,959,559

**North Broward Hospital District
Days in Accounts Receivable
Period Ended August 31, 2022**

		BHMC	BHN	BHIP	BHCS	Total Med Ctrs	Total System
August	2020	45.1	40.5	33.1	33.5	40.5	41.5
September	2020	46.8	40.9	35.5	34.4	41.8	42.9
October	2020	48.1	42.6	36.1	33.7	42.5	44.1
November	2020	50.6	44.5	36.3	35.8	44.6	46.0
December	2020	50.1	43.3	35.8	35.9	44.1	45.5
January	2021	53.0	46.5	38.9	38.5	47.3	48.6
February	2021	52.9	47.0	40.5	39.4	47.7	48.9
March	2021	52.7	43.5	38.1	35.6	45.9	46.9
April	2021	54.9	43.2	36.3	37.4	46.8	47.7
May	2021	54.8	45.2	35.9	37.9	47.2	48.0
June	2021	57.9	41.7	33.3	34.9	46.5	47.3
July	2021	61.4	44.8	36.9	36.4	49.5	50.5
August	2021	60.3	45.3	36.0	38.0	49.5	49.9
September	2021	57.5	45.3	36.2	39.7	48.7	49.3
October	2021	59.7	47.8	37.9	41.9	50.9	51.5
November	2021	63.9	48.9	40.4	41.7	53.6	54.0
December	2021	65.2	47.6	42.2	40.1	53.4	54.0
January	2022	66.5	49.7	43.2	42.9	55.4	56.0
February	2022	66.9	49.4	39.6	42.8	55.0	55.7
March	2022	62.7	46.6	37.0	39.8	52.1	52.9
April	2022	62.8	48.6	36.5	40.8	52.7	53.6
May	2022	61.0	47.5	34.7	39.4	51.2	52.0
June	2022	62.5	45.7	34.5	39.3	51.1	53.1
July	2022	63.8	47.5	37.0	39.6	52.4	54.4
August	2022	60.4	41.2	31.0	35.0	48.2	49.3

North Broward Hospital District
Days in Accounts Receivable Quarterly Comparison

	August 2022	July 2022	June 2022	March 2022	December 2021	September 2021	June 2021	March 2021	December 2020	September 2020	June 2020
ALL_MED_CTRS											
Net A/R	129,945,876	136,957,470	138,803,648	155,942,478	154,948,633	144,824,652	119,974,911	121,684,885	104,239,098	97,575,313	107,675,884
Net Revenue/Day	2,698,477	2,612,874	2,718,377	2,992,443	2,901,536	2,971,471	2,578,067	2,652,055	2,364,285	2,336,969	2,025,346
A/R Days	48.16	52.42	51.06	52.11	53.40	48.74	46.54	45.88	44.09	41.75	53.16
BHMC											
Net A/R	77,247,599	76,251,284	77,604,116	90,306,507	85,011,202	78,114,883	66,014,558	67,263,982	53,524,739	49,771,360	62,073,483
Net Revenue/Day	1,277,921	1,195,575	1,242,152	1,439,246	1,304,444	1,359,589	1,139,844	1,276,202	1,068,851	1,062,536	981,323
A/R Days	60.45	63.78	62.48	62.75	65.17	57.45	57.92	52.71	50.08	46.84	63.25
NBMC											
Net A/R	26,409,618	31,433,847	31,441,833	32,167,571	33,574,404	31,240,944	25,932,480	26,128,803	24,701,338	23,029,672	22,873,132
Net Revenue/Day	640,462	662,227	687,830	690,831	705,903	689,943	621,690	600,364	570,898	562,596	454,840
A/R Days	41.24	47.47	45.71	46.56	47.56	45.28	41.71	43.52	43.27	40.93	50.29
IPMC											
Net A/R	8,076,150	9,010,167	8,798,598	11,469,076	12,054,662	11,473,966	9,615,119	10,400,269	9,726,358	9,297,272	9,987,864
Net Revenue/Day	260,456	243,424	254,831	310,298	285,716	317,151	288,632	273,027	271,489	261,902	246,267
A/R Days	31.01	37.01	34.53	36.96	42.19	36.18	33.31	38.09	35.83	35.50	40.56
CSMC											
Net A/R	18,212,510	20,262,172	20,959,100	21,999,323	24,308,366	23,994,859	18,412,754	17,891,931	16,286,663	15,477,009	12,741,406
Net Revenue/Day	519,639	511,648	533,563	552,068	605,474	604,788	527,901	502,462	453,047	449,935	342,916
A/R Days	35.05	39.60	39.28	39.85	40.15	39.67	34.88	35.61	35.95	34.40	37.16
ALL_OTHER											
Net A/R	3,911,982	8,834,964	8,950,149	10,043,523	8,872,597	8,239,339	7,804,747	8,299,605	8,255,166	6,835,505	6,942,649
Net Revenue/Day	16,449	66,330	63,145	144,217	132,088	134,213	124,000	117,949	107,071	96,642	99,033
A/R Days	237.82	133.20	141.74	69.64	67.17	61.39	62.94	70.37	77.10	70.73	70.10
CONSOLIDATED											
Net A/R	133,857,858	145,792,434	147,753,797	165,986,000	163,821,230	153,063,992	127,779,658	129,984,590	112,494,263	104,410,818	114,618,533
Net Revenue/Day	2,714,926	2,679,204	2,781,522	3,136,659	3,033,624	3,105,684	2,702,066	2,770,003	2,471,356	2,433,611	2,124,378
A/R Days	49.30	54.42	53.12	52.92	54.00	49.29	47.29	46.93	45.52	42.90	53.95