

# Financial Review Fiscal Year 2022 January 2021

February 16th, 2022





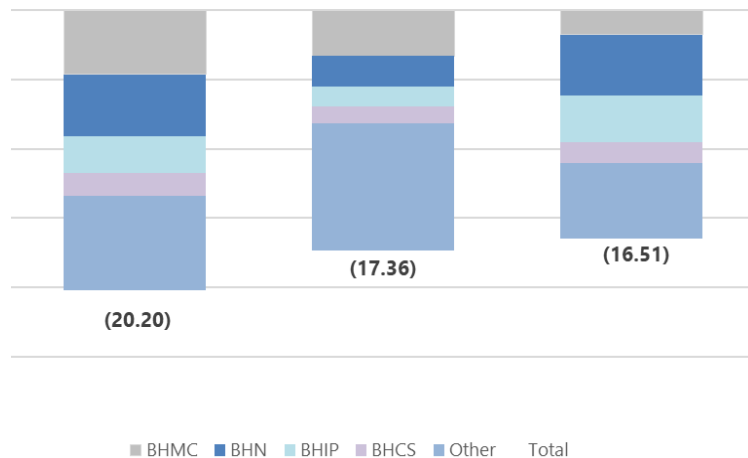
# Broward Health System – Jan FY22

## DRIVERS

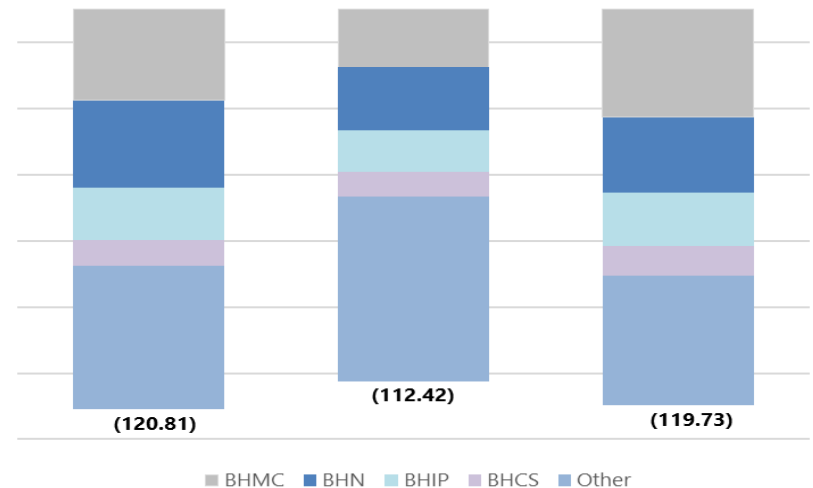
- Key Volume Indicators compare favorably to PY : Admissions +2.3%, ER Visits +17.3%, OP Visits +6.6%, Surgeries Unfav 2.4% while missing Budgeted expectations.
- NOR remains strong +11.3% to Budget and +13.1% as compared to PY driven by one-time favorable PY Medicare Cost Report settlement \$5.3M; acuity and favorable payor mix.
- Operating Expenses unfavorable to Budget 12.0%, Labor cost continues to be the primary driver, specifically Contract Labor Hazard differential pay of \$5.6M and RN/RT Retention Bonus \$5.8M coupled with increased cost in Remdesivir to treat COVID patients, Favorable offset includes one-time Gain on sale of Hospice LOB to Vitas.

## PERFORMANCE

Gain/(Loss) on Operations  
Month to Date (in millions)



Gain/(Loss) on Operations  
Year to Date (in millions)





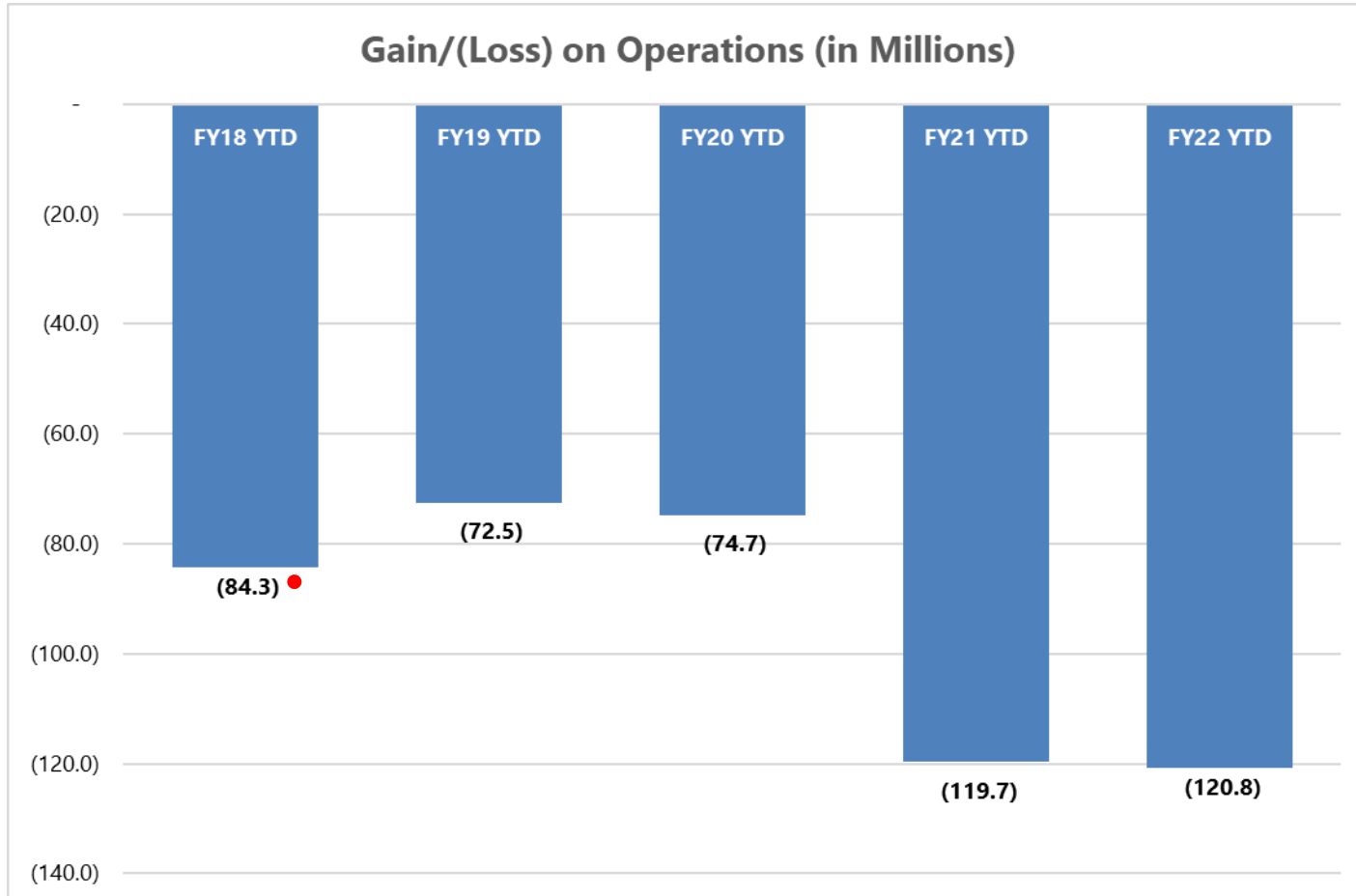
# Broward Health Normalizing Schedule – Jan FY22

Item	Category	July	August	September	October	November	December	January	YTD
<b>Gain or Loss from Operations</b>		(16,985,403)	(17,885,734)	(16,960,103)	(17,774,199)	(18,135,183)	(12,861,336)	(20,204,088)	(120,806,046)
RN/RT Retention Bonus - w FICA	SWB	2,041,986	4,673,937	4,120,184	3,582,842	3,247,966	3,434,652	5,673,608	26,775,174
Hazard/Contract Rate Differential	SWB	3,637,624	4,827,937	7,479,145	6,132,828	4,890,256	5,104,773	5,950,037	38,022,600
Reagents/Remdesivir/COVID Test Supplies	Supplies	1,156,674	2,241,343	793,492	81,848	4,340	423,797	909,850	5,611,346
		-	-	-	-	-	-	-	-
<b>Normalizing Items</b>		<b>6,836,284</b>	<b>11,743,217</b>	<b>12,392,821</b>	<b>9,797,518</b>	<b>8,142,562</b>	<b>8,963,222</b>	<b>12,533,496</b>	<b>70,409,120</b>
<b>Normalized Gain or Loss from Operations</b>		<b>(10,149,119)</b>	<b>(6,142,517)</b>	<b>(4,567,282)</b>	<b>(7,976,681)</b>	<b>(9,992,621)</b>	<b>(3,898,114)</b>	<b>(7,670,592)</b>	<b>(50,396,926)</b>
<b>Budgeted Gain or Loss from Operations</b>		<b>(17,129,471)</b>	<b>(18,264,706)</b>	<b>(15,897,196)</b>	<b>(13,603,162)</b>	<b>(15,253,333)</b>	<b>(14,911,867)</b>	<b>(17,358,149)</b>	<b>(112,417,884)</b>
<b>Actual vs Budget</b>		<b>144,068</b>	<b>378,972</b>	<b>(1,062,907)</b>	<b>(4,171,037)</b>	<b>(2,881,850)</b>	<b>2,050,531</b>	<b>(2,845,939)</b>	<b>(8,388,162)</b>
<b>Normalized vs Budget</b>		<b>6,980,352</b>	<b>12,122,189</b>	<b>11,329,914</b>	<b>5,626,481</b>	<b>5,260,712</b>	<b>11,013,753</b>	<b>9,687,557</b>	<b>62,020,958</b>



# Broward Health Financial Performance

## 5 Year Trend YTD Jan

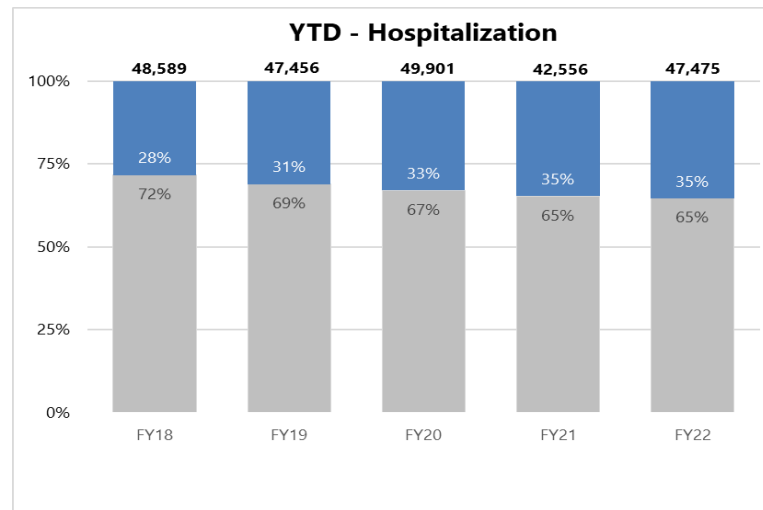
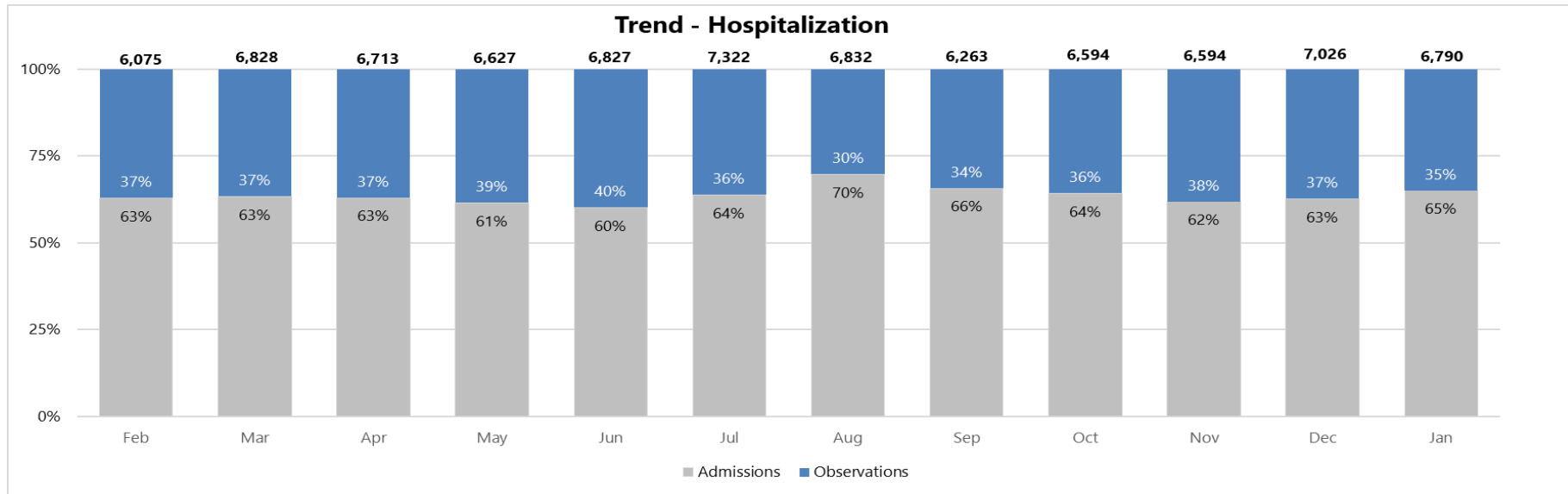


● FY18: A change in GASB75 resulted in a one-time reduction of post-employment benefit expense of \$76.1 million. Without the adjustment Gain/(Loss) = (124.1)

● FY21: One-time favorable actuarial adjustment (reduction) of \$110m to post-employment benefits. Normalized Gain/(Loss) \$214.8m

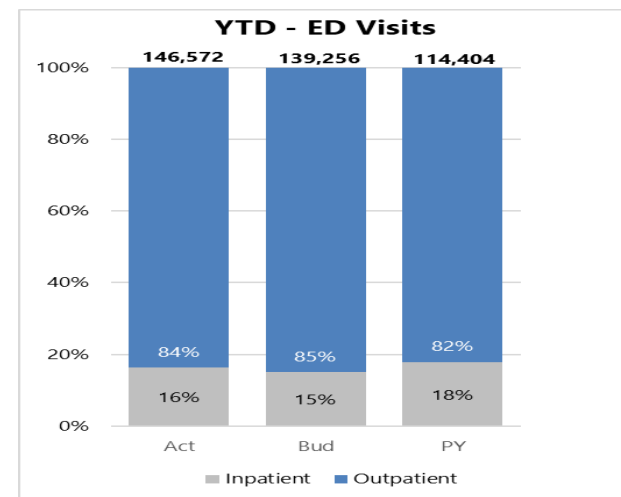
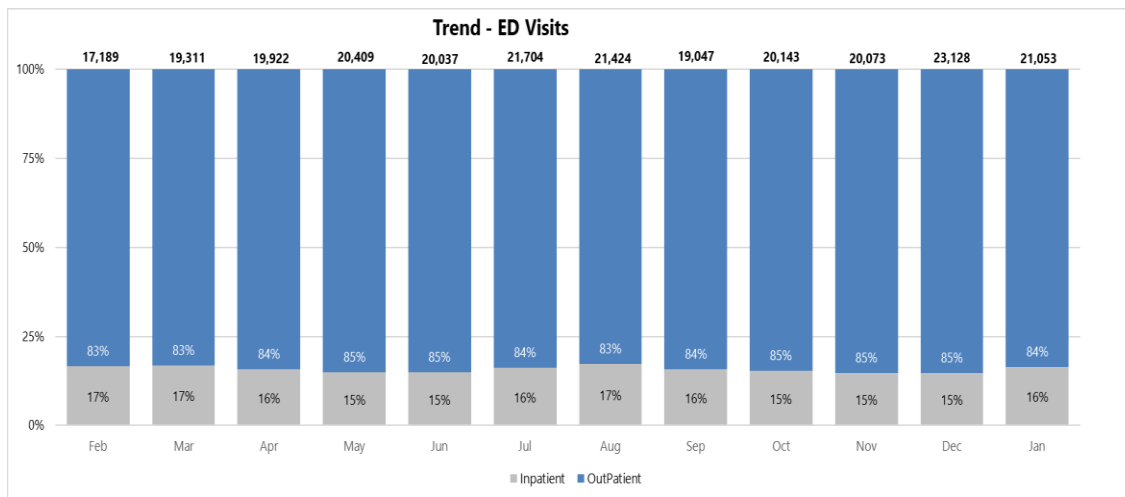
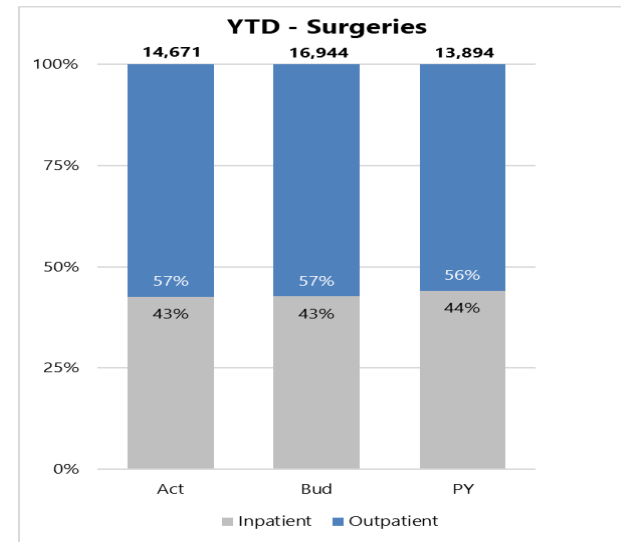
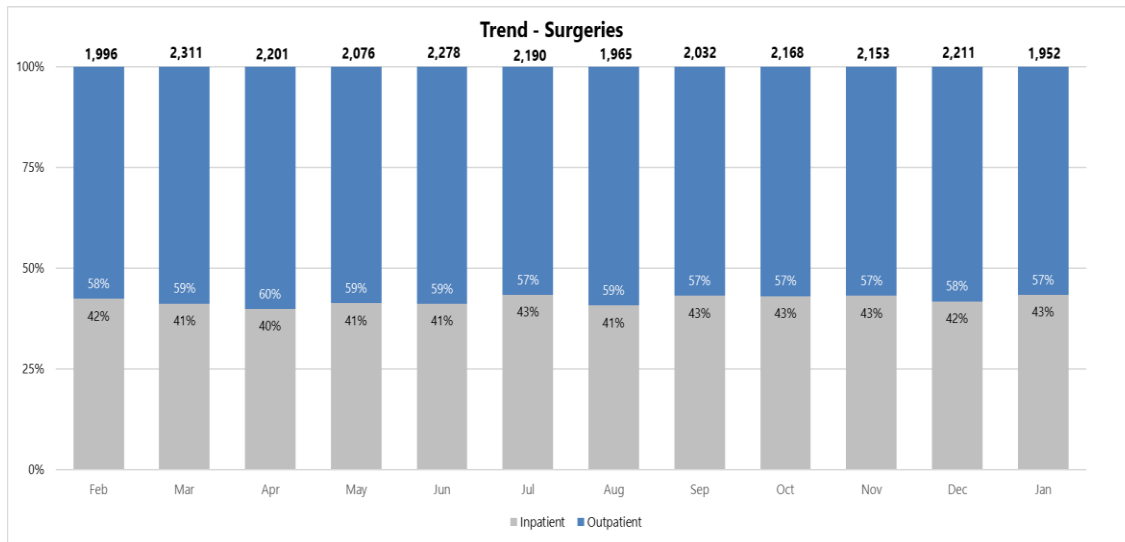


# Broward Health Volume Indicators





# Broward Health Volume Indicators





# Broward Health Physician Group - Jan FY22

## Drivers:

- Key Volume Indicators compare favorably to PY and Budget : PY Visits +48.4%, Budget +15.2% predominantly driven by established providers +48% to PY, 19% to budget; New providers +3% to budget along with 8% increase in new patients over PY
- NOR Fav 11.2% to Budget and 37.3% to PY driven by volume growth and strong revenue/visit. Volume growth by specialty as compared to budget: Vascular +160%, Neurosurgery +120, Cardiovascular Surgery +108%
- Operating Expenses in line with volume

## Income Statement Summary

Broward Health Physician Group

FY2022

	Current Month					Year-to-Date				
	Jan-2022	Jan-2022	Over/(Under)	Jan-2021	Over/(Under)	Jan-2022	Jan-2022	Over/(Under)	Jan-2021	Over/(Under)
	Actual	Budget		Actual		Actual	Budget		Actual	
Physician Office Visits	22,821	19,802	3,019	15,374	7,447	158,591	141,730	16,861	127,987	30,604

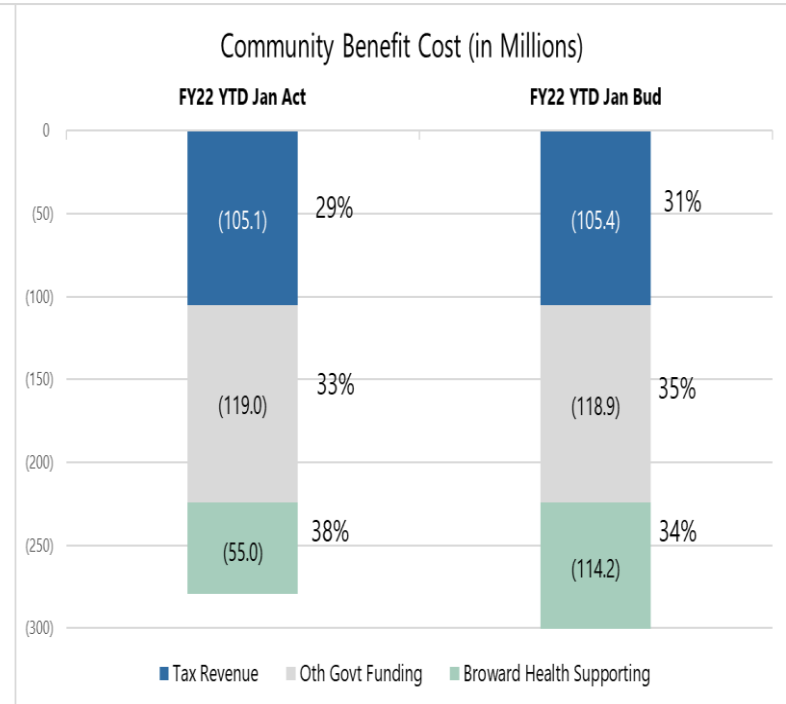
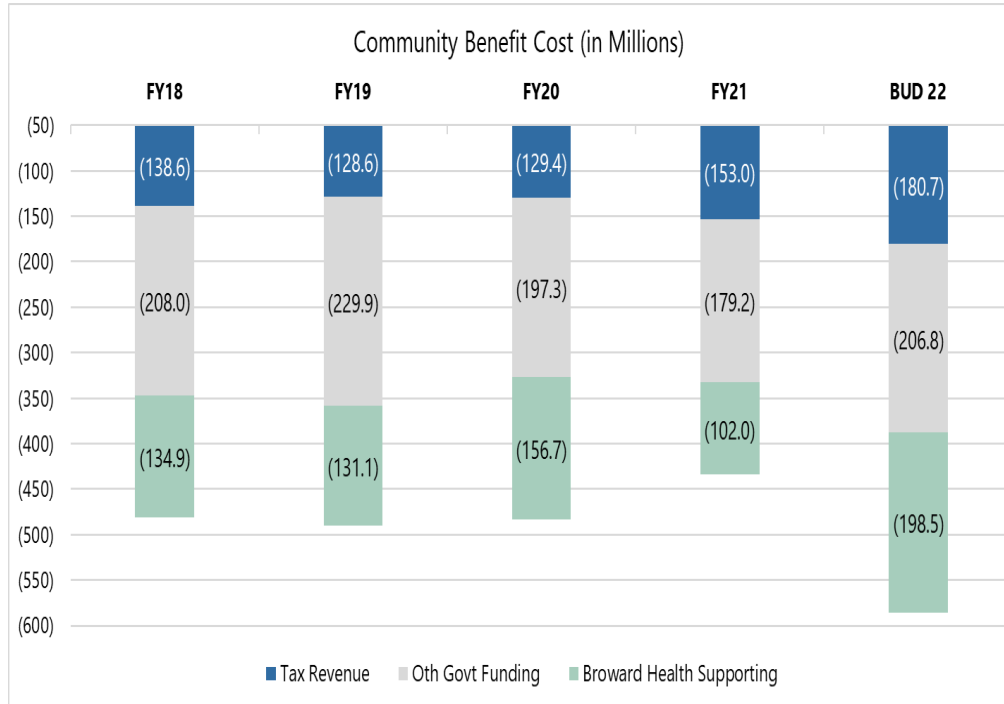
(in thousands)

Net Operating Revenue	3,840	3,452	388	2,797	1,043	26,248	24,243	2,005	21,248	5,000
Operating Expenses										
SW & Benefits	6,490	6,032	458	5,572	918	39,040	38,200	839	35,468	3,572
Supplies	126	104	21	108	16	831	748	83	851	(19)
Other	968	1,197	(229)	901	67	6,104	8,026	(1,921)	7,268	(1,163)
EBIDA	(3,743)	(3,881)	138	(3,784)	41	(19,728)	(22,731)	3,004	(22,339)	2,611
Depreciation & Common Service	641	492	149	523	118	4,349	3,393	957	3,602	746
Gain/(Loss) from Operations	(4,384)	(4,373)	(11)	(4,307)	(77)	(24,076)	(26,124)	2,047	(25,941)	1,864



# Broward Health Community Benefit

- Tax Revenue for FY22 is \$180.7M
- Community Benefit cost in excess of Government funding was \$55.0M through Jan 2022 YTD
- Community Benefit cost in excess of Gov't Funding represents the amount of costs supported by operations





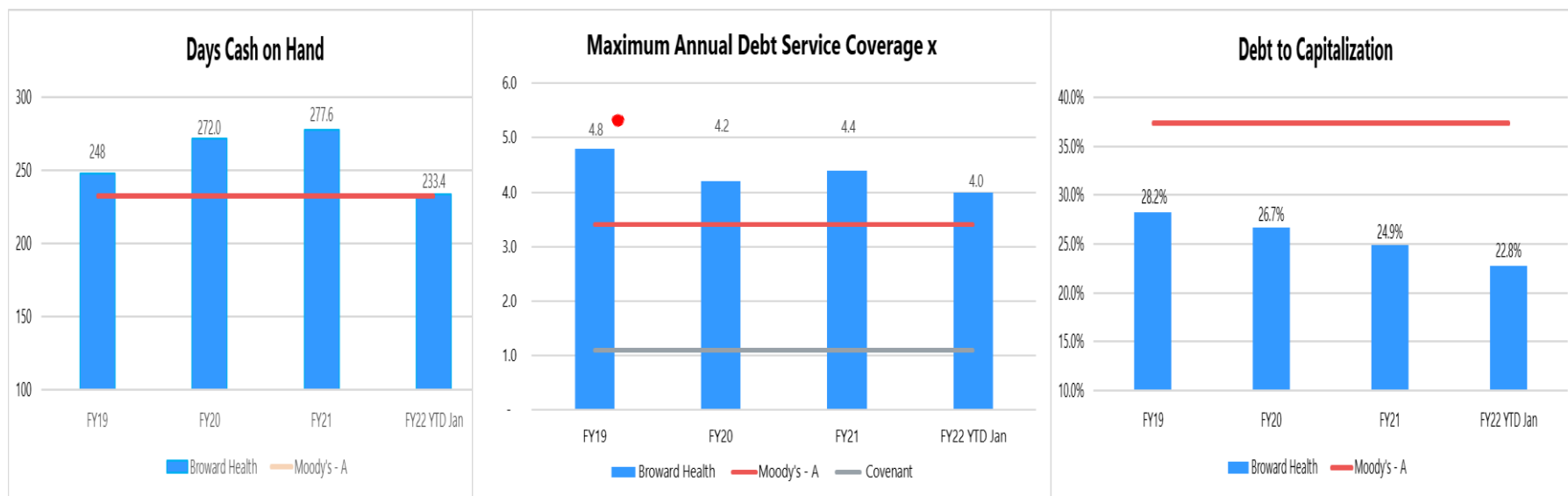


# Broward Health Key Financial Indicators

## DRIVERS

- Days Cash on Hand is above A Rated benchmark at 233.4
- Debt Service Coverage is above A Rate at 4.0
- Debt to Capitalization is currently at 22.8%

## PERFORMANCE



• June FY20 also has \$37.1 mil for the portion received back in FY20. Medicare Recoupment started April 2021 in the amount of \$1.9 mil. FY21 received \$40.9 mil in Cares Act Funding which was included in FY21's calculation Days Cash on Hand, not included in Debt Serv Coverage ratio. Also, FY21 supplemental drivers include Ad Valorem tax payments, CCP cash distribution, and County COVID Cares Act Funding. Total Recoupment YTD FY22 = \$28.3M



# Broward Health Rev Cycle Dashboard

## DRIVERS

- YTD Cash Collection 97.10% vs 100.00% goal
- YTD % of POS Cash Collection at 40.05% vs goal of 35.00%
- YTD % of IP Screened by MOPED 98.88% vs 98.00%

## PERFORMANCE

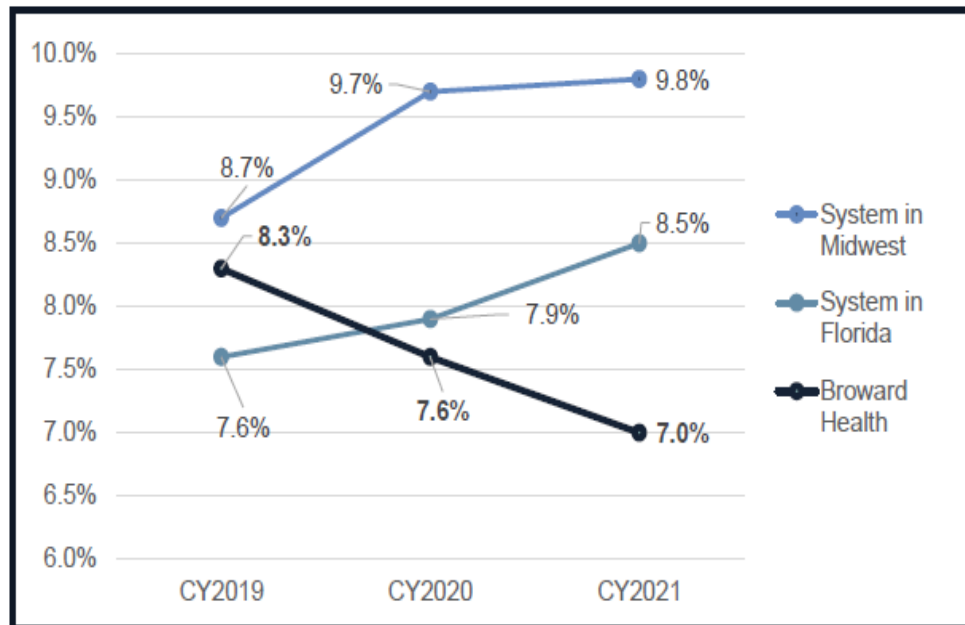
		Current Period			FYTD		
<u>Revenue Cycle</u>		Actual	Goal	Var	Actual	Goal	Var
1.	Cash Collection % (86-100%)	88.00%	100.00%	-12.0%	97.10%	100.00%	-2.9%
2.	AR days - Revenue Cycle Team	55.7	47.0	8.7	55.7	47.0	8.7
3.	First Pass Denial % - Total	10.2%	N/A	0.0%	8.9%	N/A	0.0%
4.	First Pass Denial % - Controllable	8.7%	6.6%	2.1%	7.3%	6.6%	0.7%
5.	POS Cash Collections %	42.25%	35.00%	7.3%	40.05%	35.00%	5.1%
6.	DNSP + DNFB - Rev Mgt	6.20	6.16	0.04	6.20	6.16	0.04
7.	Billed AR >90 days- All FC's + Self-pay (P)	47.97%	30.00%	18.0%	47.97%	30.00%	18.0%
8.	% of IP screened by MOPED	99.58%	98.00%	1.6%	98.88%	98.00%	0.9%
9.	% of IP conversions to Medicaid Pending	32.10%	N/A	0.0%	32.15%	N/A	0.0%
10.	% of Accounts Converted to Funded	75.07%	80.00%	-4.9%	80.85%	80.00%	0.8%

# BROWARD HEALTH FPDR & INDUSTRY COMPARISON

BROWARD HEALTH COMPARES FAVORABLY TO OTHER SYSTEMS WHOSE DENIALS INCREASED IN CY2021



## Broward Health vs. Industry Comparison



## Additional Detail

- Comparable hospital systems experienced **surges in FPDR metrics from CY2019 to CY2021** where Broward Health **reduced FPDR**
- Broward Health's overall rates are **well below** similar facilities and demonstrate the success of the denials prevention program
- The reduction was achieved despite continued **COVID related staffing shortages**, a shift to a more remote work environment, and increasingly complicated payer requirements

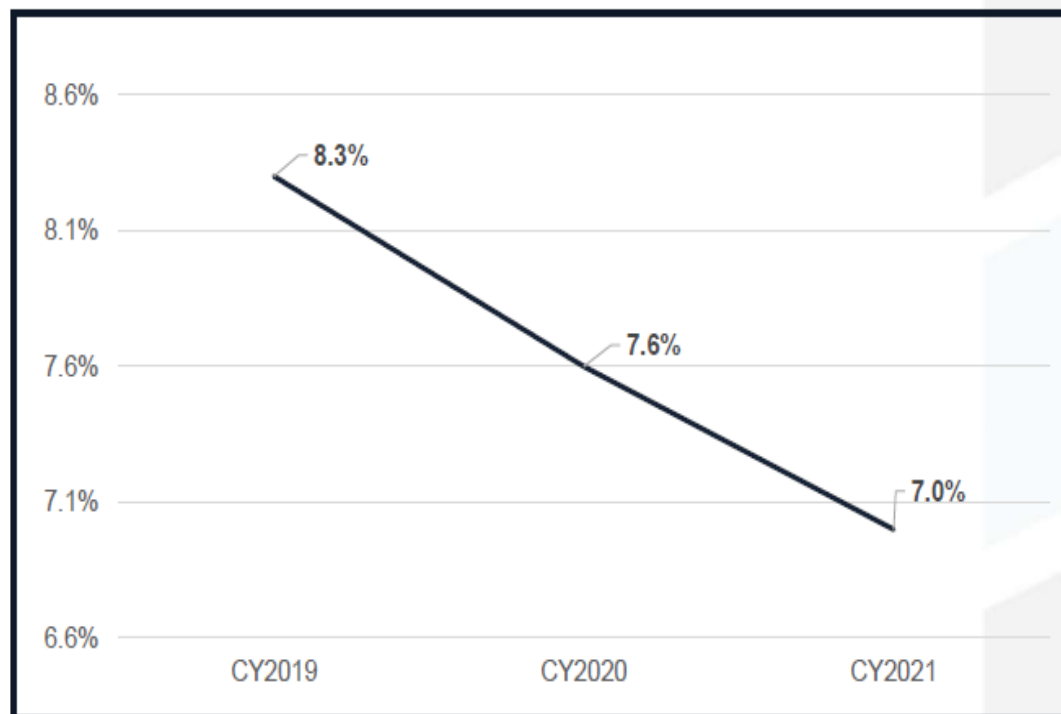
Hospitals' claims denial rates have inched upward over the past several years and **reached new highs** as providers contended with the COVID-19 public health emergency, according to a recent survey of hospital reimbursement executives. **One-third of the poll's respondents said their hospital had an average denial rate exceeding the "denials danger zone" of 10%.** - Fierce Healthcare (June 2021)

# FPDR - CALENDAR YEAR TREND

BROWARD HEALTH HAS MADE SIGNIFICANT IMPROVEMENT IN FPDR YEAR OVER YEAR



## Calendar Year Trend – FPDR Trending



Broward Health shows large improvement from CY2019 through CY2021 (1.3% improvement from 2019 to 2021)

## Recommendations

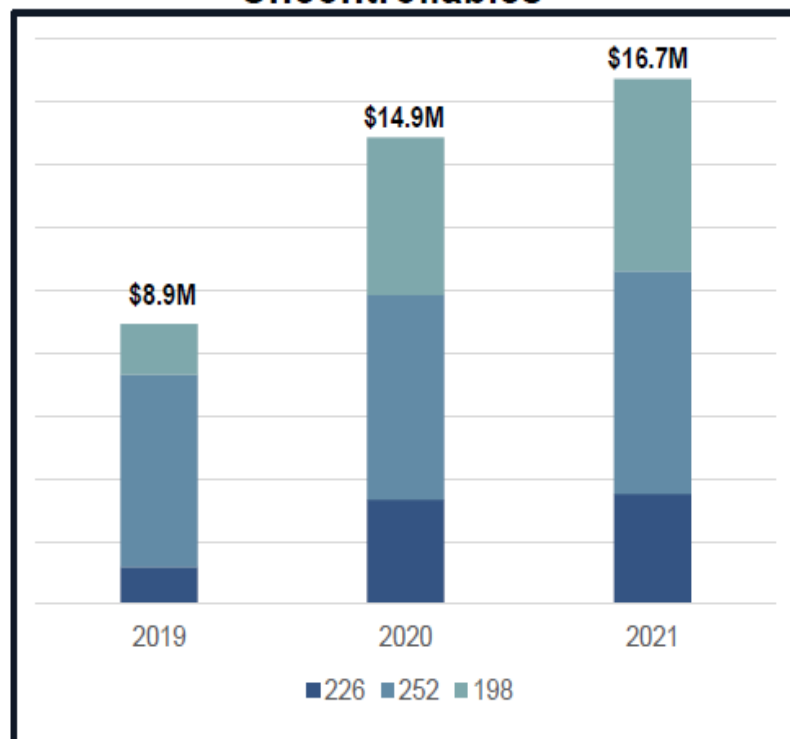
- There are two sets of newly identified uncontrollables that we recommend to be removed from reported FPDR figures:
  1. **Post Payment Denials** (e.g., denials received after payer or AHCA audit)
  2. **Newly identified uncontrollables** based on Payer, CARC (reason code), and RARC (remark code) criteria
- HealthRise also analyzed denials in FY22 caused by payer denying inappropriately

# FPDR - NEWLY IDENTIFIED UNCONTROLLABLES TREND

NEWLY IDENTIFIED UNCONTROLLABLES HAVE GROWN YEAR OVER YEAR



## Calendar Year Trend – Newly Identified Uncontrollables



These three populations have **increased 88%** from CY2019 to CY2021

## Summary

Three new CARC code populations have been identified as uncontrollable and fall into the following groups (more detail on appendix slide 13):

Category	Population	Reason Not Initially Excluded
New CARC/payer combinations	Medicaid CARC 198 – Uncontrollable as Medicaid does not provide IP requirements	Utilized various billing methods in past 6 months and now have determined it is uncontrollable
Identical exclusions (missing records) found in new payer/CARC/RARC combinations	CARC 226 and CARC 252 with RARC M127 (missing medical record) and/ or N26 (missing itemized bill) <i>(Broward already excludes BCBS/WellCare/CMS 252)</i>	Did not have required RARC code data in former FPDR reporting, therefore couldn't previously be excluded

# FPDR - IMPACT OF POTENTIAL EXCLUSION GROUPS

NORMALIZING THE TRUE FPDR IMPACT WILL BRING BROWARD HEALTH BELOW GOAL OF 6.6% IN FY22 (THROUGH JANUARY)



## FPDR Impact (Data from July 2021 – January 2022)

FPDR	Category Amount	Jul – Jan FPDR \$	Jul – Jan Aggregate FPDR %	Impact
Current FPDR	N/A	\$202,213,943	7.2%	N/A
(A) Exclude Post-Payment Audit Denials	\$9,658,585	\$192,555,358	6.9%	-0.3%
(B) Exclude Newly Identified Uncontrollables	\$10,662,696	\$191,551,246	6.5%	-0.4%
<b>(A + B) Normalized FPDR Rate</b>	<b>\$20,321,281</b>	<b>\$181,892,662</b>	<b>6.5%</b>	<b>-0.7%</b>

**Overall Recommendation is to move these populations into uncontrollable category**

# WRITE-OFF ANALYSIS

WRITE-OFFS HAVE REDUCED 0.63% WHEN COMPARING FY18 TO FY22 (THROUGH JANUARY)



## Write-Offs by Fiscal Year

Fiscal Year	Write-offs (\$)			Write-offs as % of NPSR (%)		
	All Codes (A)	Less Medicaid Time Used <sup>1</sup> (B)	Less Medicaid Time Used and Medicaid EMA <sup>2</sup> (C)	All Codes (A)	Less Medicaid Time Used (B)	Less Medicaid Time Used and Medicaid EMA (C)
FY18	\$14,021,939	\$14,021,939	\$12,470,465	1.60%	1.60%	1.42%
FY19	\$13,508,732	\$12,345,059	\$10,540,217	1.55%	1.42%	1.21%
FY20	\$11,059,561	\$9,380,696	\$7,564,077	1.33%	1.13%	0.91%
FY21	\$13,019,668	\$13,019,668	\$9,553,815 (\$8,314,553)	1.47%	1.47%	1.08% (0.94%)
FY22 <sup>3</sup>	\$10,133,472	\$10,133,472	\$8,341,220	0.96%	0.96%	0.79%

1. Medicaid Time Used is used to write-off days when patient surpasses Medicaid 45 day limit (uncontrollable). It is reported in FY19 Scorecard numbers (no usage in FY18), but removed starting in FY20
2. Medicaid EMA code is used for non-citizens to write-off IP days after ER patient has finished stabilization (uncontrollable)
3. FY22 figures are fiscal year end extrapolated numbers using July 2021 – January 2021 (7 months)

- FY21 number of \$9.6M is inflated due to \$1.2M write-off for Molina patient that was in-house 13 months (discharged January 2021). Molina would not approve stay, and BHN tried various avenues to avoid write-off including SNF, Hospice, transferring patient out-of-state, and Home Care
- Excluding this outlier, one-off account reduces FY21 write-off % to 0.94%

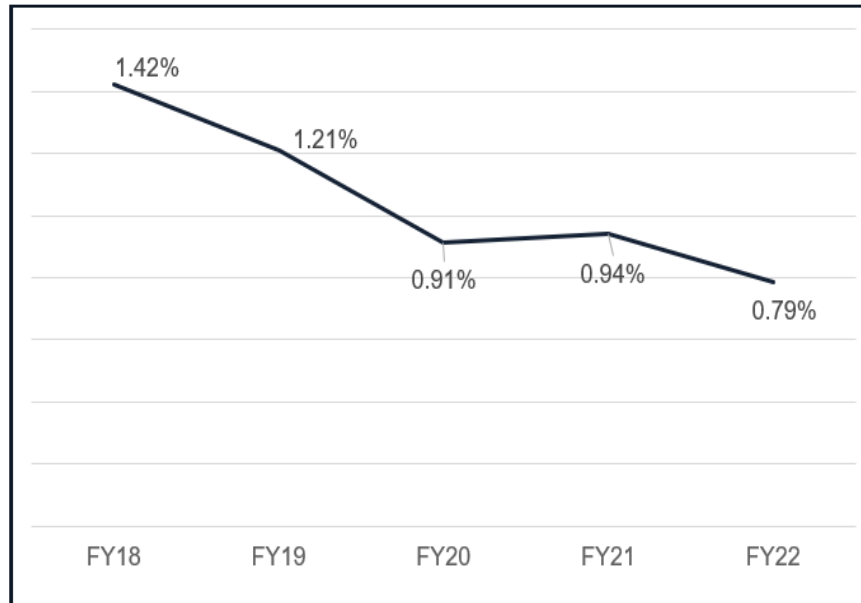


# WRITE-OFF ANALYSIS

BROWARD HEALTH HAS SEEN SIGNIFICANT DECREASES IN WRITE-OFFS



## Write-Offs by Fiscal Year (% of NPSR)



- Figures above represent perspective C from previous slide
- FY22 NPSR (denominator value) is on pace to be **21% above FY18** NPSR (\$1.06B compared to \$876M)

## Write-Off Benefit

Fiscal Year	Calculation	Write-Offs Using FY22 NPSR
FY18	1.42% * \$1.06B	\$15,050,969
FY22	0.79% * \$1.06B	\$8,341,220
Variance		\$6,709,749

**Applying FY18 write-off % to FY22 NPSR shows a \$6.7M benefit to Broward Health**



# Appendix



# Broward Health System – Jan FY22

## Income Statement Summary

Broward Health  
FY2022 (in thousands)

	Current Month					Year-to-Date				
	Jan-2022 Actual	Jan-2022 Budget	Over/(Under)	Jan-2021 Actual	Over/(Under)	Jan-2022 Actual	Jan-2022 Budget	Over/(Under)	Jan-2021 Actual	Over/(Under)
<b>Net Operating Revenue</b>	107,112	96,220	10,892	94,666	12,446	744,378	660,402	83,975	614,058	130,319
<b>Operating Expenses</b>										
Salaries	66,434	52,592	13,841	53,118	13,314	444,211	354,499	89,712	343,852	100,359
Benefits	11,804	11,339	465	11,998	(193)	78,068	76,225	1,843	74,677	3,391
Fees Physician	5,723	6,486	(764)	6,030	(307)	41,583	44,874	(3,291)	40,637	946
Fees Other	11,230	10,102	1,128	7,697	3,533	66,894	70,456	(3,563)	59,314	7,580
Supplies	22,163	22,059	104	21,680	482	158,407	148,941	9,465	140,510	17,896
Insurance	686	767	(81)	652	35	5,111	5,367	(256)	4,665	446
Maintenance & Repairs	1,399	1,449	(50)	1,583	(184)	10,724	10,599	125	10,635	88
Lease and Rentals	920	1,178	(257)	938	(17)	5,662	8,103	(2,442)	7,028	(1,366)
Utilities	1,629	1,542	87	1,529	99	11,940	10,832	1,108	10,930	1,011
PMATF	999	1,032	(34)	1,030	(31)	6,993	7,227	(234)	7,208	(215)
Other Expenses	(829)	547	(1,376)	523	(1,352)	1,622	3,201	(1,579)	3,249	(1,628)
Depreciation & Amortization	5,159	4,484	676	4,398	761	33,970	32,496	1,474	31,080	2,890
<b>Total Expenses</b>	<b>127,316</b>	<b>113,578</b>	<b>13,739</b>	<b>111,177</b>	<b>16,140</b>	<b>865,184</b>	<b>772,820</b>	<b>92,364</b>	<b>733,785</b>	<b>131,399</b>
<b>Gain/(Loss) from Operations</b>	<b>(20,204)</b>	<b>(17,358)</b>	<b>(2,846)</b>	<b>(16,511)</b>	<b>(3,693)</b>	<b>(120,806)</b>	<b>(112,418)</b>	<b>(8,388)</b>	<b>(119,727)</b>	<b>(1,079)</b>
<b>Non-Operating Revenue/Expenses</b>										
Unrestricted Tax Revenue	14,982	15,062	(80)	13,172	1,811	105,115	105,433	(317)	87,511	17,604
Investment Income (Net)	(13,871)	534	(14,405)	1,587	(15,458)	(1,839)	3,737	(5,576)	63,777	(65,615)
Interest Income	1,235	1,072	163	1,237	(3)	8,047	7,504	543	7,087	960
Donated/Other Revenue	496	602	(106)	(636)	1,131	5,324	4,293	1,031	41,208	(35,883)
Interest Expense	1,445	1,365	80	1,386	59	9,968	9,554	415	9,838	130
Donated Expense	99	153	(54)	155	(56)	944	1,070	(126)	1,098	(154)
County Funding	715	736	(21)	736	(21)	5,004	5,150	(147)	5,155	(151)
<b>Non-Operating Gain/(Loss)</b>	<b>583</b>	<b>15,016</b>	<b>(14,432)</b>	<b>13,084</b>	<b>(12,501)</b>	<b>100,730</b>	<b>105,193</b>	<b>(4,463)</b>	<b>183,490</b>	<b>(82,761)</b>
<b>Excess of Revenue Over Expenses</b>	<b>(19,621)</b>	<b>(2,342)</b>	<b>(17,280)</b>	<b>(3,427)</b>	<b>(16,194)</b>	<b>(20,076)</b>	<b>(7,225)</b>	<b>(12,850)</b>	<b>63,764</b>	<b>(83,839)</b>



# Broward Health System – Jan FY22

## Operating Indicators

Broward Health  
FY2022

	Current Month					Year-to-Date				
	Jan-2022 Actual	Jan-2022 Budget	Var %	Jan-2021 Actual	Var %	Jan-2022 Actual	Jan-2022 Budget	Var %	Jan-2021 Actual	Var %
Admissions	4,413	4,657	(5%)	4,314	2%	30,699	31,567	(3%)	27,780	11%
SSP Cases	2,377	2,243	6%	2,289	4%	16,776	15,536	8%	14,776	14%
ALOS	6.6	5.5	20%	5.9	12%	6.4	5.5	15%	5.9	8%
Total Hospitalizations	6,790	6,900	(2%)	6,603	3%	47,475	47,103	1%	42,556	12%
Births	489	380	29%	360	36%	3,138	3,019	4%	2,778	13%
Surgeries IP	846	1,070	(21%)	960	(12%)	6,255	7,236	(14%)	6,125	2%
Surgeries OP	1,106	1,292	(14%)	1,040	6%	8,416	9,708	(13%)	7,769	8%
Total Surgeries	1,952	2,362	(17%)	2,000	(2%)	14,671	16,944	(13%)	13,894	6%
ER Dept Visits	21,053	21,621	(3%)	17,944	17%	146,572	139,256	5%	114,404	28%
Outpatient Visits	14,181	16,043	(12%)	13,297	7%	106,428	111,195	(4%)	97,317	9%
Physician Office Visits	22,821	19,802	15%	15,374	48%	158,591	141,730	12%	127,987	24%
BH Weston Visits	1,619	1,709	(5%)	1,535	5%	12,521	11,851	6%	10,429	20%
BH Imaging Visits	100	116	(14%)	60	67%	650	844	(23%)	546	19%
Primary Care Visits	5,912	6,881	(14%)	6,106	(3%)	42,326	49,147	(14%)	43,728	(3%)
Broward Health HH & H	1,279	1,659	(23%)	1,256	2%	7,852	11,507	(32%)	8,860	(11%)



# Broward Health Medical Center - Jan FY22

## Income Statement Summary

Broward Health Medical Center

FY2022

	Current Month					Year-to-Date				
	Jan-2022	Jan-2022	Over/(Under)	Jan-2021	Over/(Under)	Jan-2022	Jan-2022	Over/(Under)	Jan-2021	Over/(Under)
	Actual	Budget		Actual		Actual	Budget		Actual	
Admissions	1,995	1,941	54	1,748	247	13,390	13,109	281	11,421	1,969
SSP Cases	795	743	52	783	12	5,546	5,092	454	4,915	631
Total Hospitalizations	2,790	2,684	106	2,531	259	18,936	18,201	735	16,336	2,600
Surgeries IP	438	565	(127)	449	(11)	2,920	3,437	(517)	2,817	103
Surgeries OP	349	325	24	297	52	2,641	2,678	(37)	2,187	454
Total Surgeries	787	890	(103)	746	41	5,561	6,115	(554)	5,004	557
ER Dept Visits	8,578	8,273	305	6,961	1,617	58,049	52,744	5,305	44,689	13,360

(in thousands)

Net Operating Revenue	46,139	42,090	4,049	44,086	2,053	312,538	286,978	25,559	261,124	51,414
Operating Expenses										
SW & Benefits	25,074	20,551	4,522	21,152	3,921	168,798	136,530	32,268	135,099	33,700
Supplies	10,735	10,361	374	10,908	(174)	73,263	67,792	5,471	66,146	7,116
Other	6,983	6,879	104	6,833	150	47,158	47,248	(88)	46,354	805
EBIDA	3,346	4,299	(953)	5,192	(1,845)	23,319	35,409	(12,089)	13,524	9,795
Depreciation & Common Service	7,984	7,602	381	6,964	1,020	50,895	52,877	(1,982)	46,186	4,709
Gain/(Loss) from Operations	(4,638)	(3,302)	(1,335)	(1,772)	(2,866)	(27,576)	(17,468)	(10,108)	(32,661)	5,085



# Broward Health North – Jan FY22

## Income Statement Summary

Broward Health North

FY2022

	Current Month					Year-to-Date				
	Jan-2022	Jan-2022	Over/(Under)	Jan-2021	Over/(Under)	Jan-2022	Jan-2022	Over/(Under)	Jan-2021	Over/(Under)
	Actual	Budget		Actual		Actual	Budget		Actual	
Admissions	1,014	1,154	(140)	1,153	(139)	7,266	7,824	(558)	6,905	361
SSP Cases	630	562	68	602	28	4,453	3,910	543	3,890	563
Total Hospitalizations	1,644	1,716	(72)	1,755	(111)	11,719	11,734	(15)	10,795	924
Surgeries IP	220	241	(21)	294	(74)	1,753	1,758	(5)	1,656	97
Surgeries OP	236	295	(59)	229	7	1,781	2,108	(327)	1,536	245
Total Surgeries	456	536	(80)	523	(67)	3,534	3,866	(332)	3,192	342
ER Dept Visits	4,452	4,842	(390)	4,226	226	30,824	32,915	(2,091)	26,710	4,114

(in thousands)

Net Operating Revenue	22,753	21,092	1,661	19,019	3,734	159,299	144,206	15,093	130,819	28,480
<b>Operating Expenses</b>										
SW & Benefits	14,338	9,953	4,384	11,123	3,214	94,079	70,366	23,712	69,414	24,664
Supplies	5,163	5,479	(315)	5,189	(26)	39,697	39,097	601	35,754	3,945
Other	3,751	3,868	(117)	3,495	256	25,450	26,369	(919)	24,516	935
EBIDA	(499)	1,791	(2,291)	(787)	288	73	8,373	(8,300)	1,135	(1,062)
Depreciation & Common Service	3,948	3,963	(14)	3,605	344	26,534	27,527	(993)	23,844	2,690
<b>Gain/(Loss) from Operations</b>	<b>(4,448)</b>	<b>(2,172)</b>	<b>(2,276)</b>	<b>(4,392)</b>	<b>(56)</b>	<b>(26,461)</b>	<b>(19,154)</b>	<b>(7,307)</b>	<b>(22,710)</b>	<b>(3,751)</b>



# Broward Health Imperial Point - Jan FY22

## Income Statement Summary

Broward Health Imperial Point

FY2022

	Current Month					Year-to-Date				
	Jan-2022	Jan-2022	Over/(Under)	Jan-2021	Over/(Under)	Jan-2022	Jan-2022	Over/(Under)	Jan-2021	Over/(Under)
	Actual	Budget		Actual		Actual	Budget		Actual	
Admissions	514	640	(126)	514	-	3,607	4,112	(505)	3,618	(11)
SSP Cases	376	364	12	358	18	2,612	2,567	45	2,354	258
Total Hospitalizations	890	1,004	(114)	872	18	6,219	6,679	(460)	5,972	247
Surgeries IP	78	103	(25)	59	19	579	729	(150)	600	(21)
Surgeries OP	313	434	(121)	311	2	2,282	3,114	(832)	2,519	(237)
Total Surgeries	391	537	(146)	370	21	2,861	3,843	(982)	3,119	(258)
ER Dept Visits	2,932	3,197	(265)	2,569	363	20,694	20,300	394	17,370	3,324

(in thousands)

Net Operating Revenue	9,645	9,497	149	7,838	1,807	66,319	62,493	3,825	58,238	8,080
Operating Expenses										
SW & Benefits	6,785	5,439	1,346	5,666	1,120	44,053	36,806	7,247	37,463	6,590
Supplies	1,778	1,813	(35)	1,872	(96)	12,911	12,372	540	12,470	441
Other	1,714	1,664	50	1,758	(45)	11,519	11,680	(162)	11,779	(260)
EBIDA	(631)	582	(1,213)	(1,458)	827	(2,165)	1,636	(3,801)	(3,474)	1,310
Depreciation & Common Service	2,057	2,044	13	1,917	140	13,558	14,126	(569)	12,591	967
Gain/(Loss) from Operations	(2,688)	(1,462)	(1,226)	(3,375)	687	(15,723)	(12,490)	(3,234)	(16,066)	343



# Broward Health Coral Springs - Jan FY22

## Income Statement Summary

Broward Health Coral Springs

FY2022

	Current Month					Year-to-Date				
	Jan-2022	Jan-2022	Over/(Under)	Jan-2021	Over/(Under)	Jan-2022	Jan-2022	Over/(Under)	Jan-2021	Over/(Under)
	Actual	Budget		Actual		Actual	Budget		Actual	
Admissions	890	922	(32)	899	(9)	6,436	6,522	(86)	5,836	600
SSP Cases	576	574	2	546	30	4,165	3,966	199	3,617	548
Total Hospitalizations	1,466	1,496	(30)	1,445	21	10,601	10,488	113	9,453	1,148
Surgeries IP	110	161	(51)	158	(48)	1,003	1,312	(309)	1,052	(49)
Surgeries OP	208	238	(30)	203	5	1,712	1,808	(96)	1,527	185
Total Surgeries	318	399	(81)	361	(43)	2,715	3,120	(405)	2,579	136
ER Dept Visits	5,091	5,309	(218)	4,188	903	37,005	33,297	3,708	25,635	11,370

(in thousands)

Net Operating Revenue	18,311	15,670	2,641	15,258	3,053	131,935	108,806	23,130	100,411	31,525
Operating Expenses										
SW & Benefits	11,974	8,143	3,831	8,929	3,045	81,021	56,387	24,635	55,999	25,022
Supplies	2,960	2,995	(35)	2,748	211	21,991	20,150	1,841	17,867	4,124
Other	1,947	2,699	(752)	2,462	(515)	16,378	18,737	(2,360)	18,093	(1,715)
EBIDA	1,430	1,833	(403)	1,118	312	12,545	13,532	(987)	8,452	4,092
Depreciation & Common Service	3,039	3,030	9	2,644	394	20,317	20,994	(677)	17,612	2,705
Gain/(Loss) from Operations	(1,609)	(1,197)	(413)	(1,526)	(84)	(7,772)	(7,462)	(310)	(9,160)	1,389



# Broward Health HH & H - Jan FY22

## Income Statement Summary

Broward Health HH&H

FY2022

	Current Month					Year-to-Date				
	Jan-2022	Jan-2022	Over/(Under)	Jan-2021	Over/(Under)	Jan-2022	Jan-2022	Over/(Under)	Jan-2021	Over/(Under)
	Actual	Budget		Actual		Actual	Budget		Actual	
Broward Health HH & H Visits	1,279	1,659	(380)	1,256	23	7,852	11,507	(3,655)	8,860	(1,008)

(in thousands)

Net Operating Revenue	222	272	(50)	143	79	1,525	1,883	(359)	1,366	158
<b>Operating Expenses</b>										
SW & Benefits	410	478	(68)	450	(40)	2,939	3,171	(233)	3,031	(92)
Supplies	13	16	(3)	14	(2)	74	114	(41)	93	(19)
Other	77	88	(11)	93	(16)	349	615	(265)	562	(212)
EBIDA	(277)	(310)	33	(414)	136	(1,838)	(2,017)	180	(2,319)	482
Depreciation & Common Service	42	43	(0)	41	1	282	294	(11)	284	(2)
<b>Gain/(Loss) from Operations</b>	<b>(320)</b>	<b>(353)</b>	<b>33</b>	<b>(455)</b>	<b>135</b>	<b>(2,120)</b>	<b>(2,312)</b>	<b>190</b>	<b>(2,604)</b>	<b>483</b>





# Broward Health Weston - Jan FY22

## Income Statement Summary

Broward Health Weston

FY2022

	Current Month					Year-to-Date				
	Jan-2022	Jan-2022	Over/(Under)	Jan-2021	Over/(Under)	Jan-2022	Jan-2022	Over/(Under)	Jan-2021	Over/(Under)
	Actual	Budget		Actual		Actual	Budget		Actual	
BH Imaging Visits	1,619	1,709	(90)	1,535	84	12,521	11,851	670	10,429	2,092

(in thousands)

<b>Net Operating Revenue</b>	354	254	100	312	41	2,061	1,712	349	1,689	372
<b>Operating Expenses</b>										
SW & Benefits	181	213	(33)	152	29	1,260	1,427	(169)	1,349	(89)
Supplies	17	9	7	7	8	64	65	(1)	54	9
Other	145	150	(5)	148	(3)	1,052	1,079	(26)	938	116
EBIDA	11	(119)	130	5	6	(315)	(859)	544	(651)	337
Depreciation & Common Service	35	35	1	58	(23)	307	307	1	392	(84)
<b>Gain/(Loss) from Operations</b>	(24)	(154)	129	(53)	29	(622)	(1,166)	543	(1,043)	420



# Broward Health Imaging - Jan FY22

## Income Statement Summary

Broward Health Imaging

FY2022

BH Imaging Visits

Current Month				
Jan-2022	Jan-2022		Jan-2021	
Actual	Budget	Over/(Under)	Actual	Over/(Under)
-	(0)	0	613	(613)

Year-to-Date				
Jan-2022	Jan-2022		Jan-2021	
Actual	Budget	Over/(Under)	Actual	Over/(Under)
-	(0)	0	4,392	(4,392)

(in thousands)

Net Operating Revenue	4	(0)	4	89	(85)
<b>Operating Expenses</b>					
SW & Benefits	0	0	(0)	102	(102)
Supplies	0	(0)	0	5	(6)
Other	(1)	(0)	(1)	31	(31)
EBIDA	5	(0)	5	(49)	54
Depreciation & Common Service	9	2	7	12	(3)
<b>Gain/(Loss) from Operations</b>	(5)	(2)	(2)	(62)	57

	(27)	(0)	(27)	501	(528)
	(14)	0	(15)	614	(627)
	1	(0)	0	35	(35)
	203	191	12	128	75
	(217)	(191)	(25)	(276)	60
	76	15	62	90	(13)
	(293)	(207)	(88)	(366)	72



# Broward Health CDTC - Jan FY22

## Income Statement Summary

Children's Diagnostic & Treatment Center

FY2022

	Current Month					Year-to-Date				
	Jan-2022	Jan-2022	Over/(Under)	Jan-2021	Over/(Under)	Jan-2022	Jan-2022	Over/(Under)	Jan-2021	Over/(Under)
	Actual	Budget		Actual		Actual	Budget		Actual	
CDTC Visits	4,064	4,848	(784)	3,027	1,037	27,541	33,938	(6,397)	26,870	671

(in thousands)

Net Operating Revenue	1,529	1,565	(36)	1,368	161	11,090	10,949	141	10,849	241
<b>Operating Expenses</b>										
SW & Benefits	1,127	1,069	58	1,133	(6)	7,530	7,272	258	7,573	(42)
Supplies	210	186	24	189	20	1,681	1,294	387	1,226	455
Other	327	368	(41)	285	42	2,642	2,575	68	2,402	241
EBIDA	(136)	(59)	(77)	(239)	103	(763)	(191)	(572)	(351)	(412)
Depreciation & Common Service	51	54	(2)	148	(97)	346	371	(24)	1,028	(682)
<b>Gain/(Loss) from Operations</b>	<b>(187)</b>	<b>(113)</b>	<b>(75)</b>	<b>(387)</b>	<b>200</b>	<b>(1,109)</b>	<b>(562)</b>	<b>(548)</b>	<b>(1,380)</b>	<b>269</b>



# Broward Health Physician Group-Jan FY22

## Income Statement Summary

Broward Health Physician Group

FY2022

	Current Month					Year-to-Date				
	Jan-2022	Jan-2022	Over/(Under)	Jan-2021	Over/(Under)	Jan-2022	Jan-2022	Over/(Under)	Jan-2021	Over/(Under)
	Actual	Budget		Actual		Actual	Budget		Actual	
Physician Office Visits	22,821	19,802	3,019	15,374	7,447	158,591	141,730	16,861	127,987	30,604

(in thousands)

Net Operating Revenue	3,840	3,452	388	2,797	1,043	26,248	24,243	2,005	21,248	5,000
<b>Operating Expenses</b>										
SW & Benefits	6,490	6,032	458	5,572	918	39,040	38,200	839	35,468	3,572
Supplies	126	104	21	108	16	831	748	83	851	(19)
Other	968	1,197	(229)	901	67	6,104	8,026	(1,921)	7,268	(1,163)
EBIDA	(3,743)	(3,881)	138	(3,784)	41	(19,728)	(22,731)	3,004	(22,339)	2,611
Depreciation & Common Service	641	492	149	523	118	4,349	3,393	957	3,602	746
<b>Gain/(Loss) from Operations</b>	<b>(4,384)</b>	<b>(4,373)</b>	<b>(11)</b>	<b>(4,307)</b>	<b>(77)</b>	<b>(24,076)</b>	<b>(26,124)</b>	<b>2,047</b>	<b>(25,941)</b>	<b>1,864</b>



# Broward Health CHS - Jan FY22

## Income Statement Summary

Broward Health Community Health Services

FY2022

	Current Month					Year-to-Date				
	Jan-2022	Jan-2022	Over/(Under)	Jan-2021	Over/(Under)	Jan-2022	Jan-2022	Over/(Under)	Jan-2021	Over/(Under)
	Actual	Budget		Actual		Actual	Budget		Actual	
Primary Care Visits	5,912	6,881	(969)	6,106	(194)	42,326	49,147	(6,821)	43,728	(1,402)

(in thousands)

<b>Net Operating Revenue</b>	<b>2,672</b>	<b>2,878</b>	<b>(205)</b>	<b>2,154</b>	<b>518</b>	<b>20,311</b>	<b>20,323</b>	<b>(13)</b>	<b>15,035</b>	<b>5,276</b>
<b>Operating Expenses</b>										
SW & Benefits	1,620	1,787	(167)	1,729	(109)	11,487	11,754	(268)	11,827	(340)
Supplies	1,008	861	146	555	452	6,547	6,056	490	3,630	2,917
Other	367	538	(172)	492	(126)	2,876	3,786	(909)	3,429	(552)
EBIDA	(323)	(309)	(13)	(622)	300	(598)	(1,272)	674	(3,850)	3,252
Depreciation & Common Service	381	362	19	272	109	2,565	2,495	70	1,879	686
<b>Gain/(Loss) from Operations</b>	<b>(703)</b>	<b>(671)</b>	<b>(32)</b>	<b>(894)</b>	<b>191</b>	<b>(3,163)</b>	<b>(3,768)</b>	<b>604</b>	<b>(5,729)</b>	<b>2,565</b>



# Service

## PERFORMANCE

PERFORMANCE						FY 2022 - YTD Jan 2022			
	<u>FY 2018</u>	<u>FY 2019</u>	<u>FY 2020</u>	<u>FY 2021</u>	<u>Budget 2022</u>	<u>Actual</u>	<u>Budget</u>	<u>% Chg</u>	
<u>Community Benefit Cost</u>									
1.	Charity Care	\$34.8	\$31.0	\$23.6	\$20.5	\$26.8	\$10.2	\$15.5	-34.3%
2.	Bad Debts	\$108.3	\$114.9	\$122.4	\$53.6	\$152.3	\$38.8	\$87.9	-55.9%
3.	Mcaid/HMO/PSN Program Cost	\$240.7	\$236.6	\$230.1	\$259.7	\$299.0	\$171.8	\$172.1	-0.2%
4.	Comm Health Service Net Cost	\$30.1	\$37.0	\$28.3	\$19.9	\$21.1	\$11.1	\$12.3	-9.8%
5.	PPUC	\$57.2	\$60.2	\$69.0	\$70.3	\$76.7	\$41.6	\$44.9	-7.3%
6.	Mcaid Cost of County Funding	\$8.9	\$9.0	\$8.7	\$8.8	\$8.8	\$5.0	\$5.2	-2.8%
7.	CDTC	\$1.4	\$1.0	\$1.3	\$1.4	\$1.4	\$0.8	\$0.8	-4.2%
8.	Total Cost	\$481.4	\$489.6	\$483.5	\$434.2	\$586.0	\$279.1	\$338.6	-17.6%
<u>Government Funding Sources</u>									
9.	Tax Revenues Net (Millage)	\$138.6	\$128.6	\$129.4	\$153.0	\$180.7	\$105.1	\$105.4	-0.3%
10.	Mcaid/HMO/PSN Program Reimb	\$136.9	\$148.6	\$106.5	\$104.2	\$127.1	\$78.8	\$72.6	8.6%
11.	DSH - Medicaid	\$30.9	\$36.5	\$40.0	\$35.4	\$30.9	\$17.6	\$17.8	-1.1%
12.	DSH - Medicare	\$25.9	\$30.6	\$34.3	\$25.8	\$34.3	\$14.7	\$20.0	-26.7%
13.	County Primary Care Support	\$8.4	\$8.5	\$7.3	\$7.5	\$7.5	\$4.3	\$4.3	0.0%
14.	Community Health Serv Grants	\$5.9	\$5.7	\$9.2	\$6.4	\$7.1	\$3.6	\$4.2	-14.4%
15.	Total	\$346.6	\$358.5	\$326.7	\$332.2	\$387.5	\$224.1	\$224.3	-0.1%
16.	Comm. Benefit Cost in (Excess) of Gov't Funding Sources	(\$134.9)	(\$131.1)	(\$156.7)	(\$102.0)	(\$198.5)	(\$55.0)	(\$114.2)	-51.8%



# Broward Health Key Financial Indicators Trend

## PERFORMANCE

							Moody's (2020) Not For Profit		
<u>Key Financial Indicators</u>		Audited FY 2018	Audited FY 2019	Audited FY 2020	Audited FY 2021	JAN FY 2021	JAN FY 2022	Baa2	A Rated
Liquidity:									
1.	Cash on Hand (Days)	233.3	248.0	272.4	314.1	304.7	233.4	203.4	232.8
2.	Accounts Receivable (Days)	46.8	48.7	54.0	47.3	48.6	56.0	46.8	42.9
3.	Cash-to-Direct Debt (%)	205.2%	218.2%	245.8%	286.4%	290.1%	273.9%	168.5%	185.9%
Capitalization:									
4.	Debt-to-Capitalization (%)	22.0%	28.2%	26.7%	23.1%	25.8%	22.8%	38.1%	37.4%
5.	Debt Service Coverage (x)	8.2	4.8	4.2	4.4	2.8	4.0	3.1	3.4
6.	Capital Spending Ratio (% of Depr. Exp.)	138%	70%	113%	97%	114%	122%	110%	120%
Profitability:									
7.	Operating Margin (%)	7.7%	0.0%	-3.1%	4.0%	-4.6%	-1.9%	6.1%	6.7%



# Statement of Cash Flows – Jan FY22

		<b>FY 2021</b>	<b>FY 2022</b>
		<b><i>YTD Jan</i></b>	<b><i>YTD Jan</i></b>
1.	Beginning Balance Cash & Investments	<b>835,820,710</b>	<b>952,578,266</b>
2.	Excess of Revenue over Expense	<b>63,763,695</b>	<b>(20,075,655)</b>
3.	Add: Depreciation	<b>31,080,426</b>	<b>30,042,313</b>
4.	Add: Change in Accounts Recv.	<b>(12,270,013)</b>	<b>(44,551,882)</b>
5.	Less: Capital Intangibles	<b>-</b>	<b>(15,197,574)</b>
6.	Less: Capital Expenses	<b>(22,430,052)</b>	<b>(39,583,017)</b>
7.	Add: All Other before tax revenue	<b>19,179,246</b>	<b>(41,054,628)</b>
8.	Sub totals	<b>79,323,302</b>	<b>(130,420,443)</b>
9.	Ad Valorem Tax Collections	<b>146,385,622</b>	<b>173,191,684</b>
10.	Ad Valorem Tax Accruals	<b>(92,737,097)</b>	<b>(110,894,658)</b>
11.	Ending Balance Cash & Investments	<b>968,792,536</b>	<b>884,454,850</b>
12.	Change in Cash & Investments	<b>132,971,827</b>	<b>(68,123,416)</b>





# Broward Health AR Aging - Jan FY22

## Combined Medical Centers

Region	(All)											
Debit / Credit	(All)											
Sum of NetAR	Column Labels											
Row Labels	In-House	DNFB	0-30	31-60	61-90	91-120	121-150	151-180	181-270	271-360	361+	Grand Total
2022-Jan	18,704,028	16,026,918	52,172,388	27,444,549	13,901,255	12,378,151	7,586,058	5,639,012	10,689,836	6,337,498	-5,513,767	165,365,925
2021-Dec	14,765,099	16,038,999	55,463,479	23,037,639	16,006,718	9,859,931	7,175,593	5,360,414	9,538,815	5,560,403	-6,114,256	156,692,834
2021-Nov	18,156,111	14,435,817	49,324,501	27,370,726	14,619,877	10,084,455	6,951,484	5,888,546	9,138,896	3,901,380	-3,530,905	156,340,888
2021-Oct	17,573,339	16,448,361	53,955,053	24,431,781	14,090,009	9,271,129	8,487,763	4,218,227	8,980,596	2,298,456	-7,079,857	152,674,857
2021-Sep	20,007,946	17,010,130	50,877,885	22,602,211	14,754,980	12,027,189	5,456,252	4,257,790	7,989,498	3,389,445	-7,072,336	151,300,990
2021-Aug	19,718,658	18,237,289	51,053,468	22,400,869	15,888,760	7,954,728	5,930,003	4,995,306	6,567,761	3,824,479	-7,444,562	149,126,760
2021-Jul	13,683,839	15,528,245	49,202,174	22,722,989	11,559,931	8,608,793	7,984,180	4,344,968	6,477,514	3,943,232	-7,157,676	136,898,189
2021-Jun	12,751,498	17,412,063	43,734,418	19,223,442	13,029,667	10,340,544	5,406,247	3,817,433	6,025,296	2,768,926	-7,646,077	126,863,455
2021-May	12,791,327	14,771,822	45,477,944	20,509,983	13,799,337	7,942,161	6,350,186	3,501,750	7,647,935	2,291,284	-7,551,448	127,532,280
2021-Apr	14,549,802	16,413,441	44,040,419	23,044,238	11,219,282	8,523,543	4,483,926	4,017,738	5,838,347	1,946,068	-6,528,216	127,548,589



# Broward Health Board Reports - Jan FY22

Departments reporting to the Board:

- Internal Audit
- Legal
- Compliance
- Board

## Income Statement Summary

Broward Health Legal/Compliance  
FY2022 (in thousands)

### Legal/Compliance Depts:

1119305 - BHC - General Counsel  
1119450 - BHC - Brd. of Commissioner Offices  
1119460 - BHC - Internal Audit  
1119480 - BHC - Legal Expense  
1119660 - BHC - Corporate Compliance  
Total Expenses

Current Month						Year-to-Date				
Jan-2022	Jan-2022			Jan-2021		Jan-2022	Jan-2022		Jan-2021	
Actual	Budget	Over/(Under)	Var %	Actual	Over/(Under)	Actual	Budget	Over/(Under)	Actual	Over/(Under)
202	217	(15)		191	11	1,451	1,425	26	1,223	228
9	18	(9)		14	(3)	68	119	(51)	77	(9)
71	113	(42)		91	(20)	542	739	(197)	604	(63)
81	662	(581)		96	(13)	1,069	4,635	(3,566)	488	581
183	196	(13)		185	(2)	1,271	1,309	(39)	1,574	(304)
547	1,207	(660)		577	(30)	4,400	8,226	(3,826)	3,966	435



# Glossary

Term	Definition
Admissions	Inpatient encounter
Average Age of Plant	Measures the number of years embedded in accumulated amortized/depreciated costs in the Balance Sheet. Calculated by dividing Accumulated Depreciation by its related Depreciation Expense incurred during the reported period
Adjusted Patient Days	Measure that normalizes Inpatient Days to be proportionally equal to the ratio of total patient revenue over inpatient revenue. Allows for the per unit comparison of Total Patient Revenue.
Average Length of Stay	Patient Days divided by Admissions. Measures average stay of an inpatient admission in days
Capital Expenditures	Expenditures incurred which represent costs that extend beyond the current operating period for the purpose of physical plant, equipment and technology investment or replacement. These costs are depreciated/amortized over its expected useful life which is longer than one operating year
Capital Spending Ratio	Ratio of Capital Expenditures to Depreciation Expense for the last 12 months. Attempts to measure how often the organization replenishes one year's worth of depreciated capital
Case Mix Index (CMI) - All	The relative value assigned to a diagnosis-related group of all patients in a medical care environment. The CMI value is used in determining the allocation of resources to care for and/or treat the patients in the group
Case Mix Index (CMI) - Medicare	The relative value assigned to a diagnosis-related group of Medicare patients in a medical care environment. The CMI value is used in determining the allocation of resources to care for and/or treat the patients in the group
Cash to Total Debt	Ratio of Cash and Investments from unrestricted sources to Total Debt
Community Benefit	Measure of total uncompensated costs resulting from patient activity subsidized by the organization after accounting for proceeds from all governmental sources
Community Health Care Visits	OP Visits to a Community Health Center
Days Cash on Hand	Measure of the number of Days existing unrestricted cash and investments can pay for 12 months of operating expenses including interest on Total Debt
Days in Accounts Receivable	Measures average age of patients accounts in days
EBIDA	Earnings before Interest, Depreciation and Amortization. Approximation of cash generated by operating activities. Deducts non operating activities as well as non cash expenses
EBIDA Margin	EBIDA as a percent of Operating Revenue
Excess Revenue over Total Expenses	Net profit resulting from revenues (operating and non-operating) and Total Expenses
First Pass Denial	
FTE	Full Time Equivalent, converts paid hours to its full time equivalent by dividing total paid hours by 2080 (average number of hours worked by a person with a 40 hour per week shift)
Hours per Adjusted Patient Days	Computes a global productivity ratio by associating all hours to adjusted patient days



# Glossary

Net Patient Revenue	Expected net proceeds earned from billed patient encounters
Non operating Expenses	Incurred costs not related to operating actives. Interest Expense and related.
Non Operating Revenue	Expected earned (realized and unrealized) proceeds not resulting from operating actives. Tax proceeds, Investment Income (realized and Unrealized), Donations proceeds
Operating Expense	Incurred costs related to activates resulting from the day to day management of the business, directly or indirectly related to the core purpose of the business
Operating Income	Net profit resulting from Operating Revenues after recognition of related Operating Expenses
Operating Margin	Operating Income as a percent of Operating Revenue
OT/Agency % of Productive Hours	Measure of premium pay management. Out of total productive hours what percent came from premium usage
Outpatient Medical Center Visits	Measure of all outpatient related visits. Includes, Emergency Treated and Released, Outpatient Surgeries, Referred Outpatient Visits, and Clinic Visits
Patient Days	Measure of length of stay for an inpatient admission in days.
Physician Practice Visits	Measures of visits conducted by employed physicians. Counts Evaluation and Management CPT codes billed and posted during the reported period
Short Stay Cases / (Observation)	Patients that have remained in a bed but do not meet the definition of an inpatient Admission
Short Stay / (Observation)Days	Measure of length of stay for a short stay case. May be les than 1
Supplies per Adjusted Patient Days	Computes a global efficiency ratio by associating the cost of all supplies to adjusted patient days.
Surgeries	Measure or count of inpatient or outpatient procedures performed in an OR suite or patient room.
SWB % of NOR	Measure of cost efficiency for Salary Wages and Benefits as a percent of Net Operating Revenue. Analyzes the organizations ability to flex cost up or down relative to fluxuations in Net Operating Revenue
Total Debt	Aggregate of all liabilities, short-term (payable during operating period) and long-term (payable after the current operating period)
Total ED Visits	Measure of encounters that took place in the Emergency Department inclusive of Trauma cases. Includes patients treated and released as well as patients subsequently admitted
Total Expenses	All incurred expense, operating and non operating
Total Operating Revenue	Expected net proceeds earned from operating activities, includes patient and non patient related sources
UCC Visits	Measures of visits conducted by employed physicians or qualified Nurse Practitioner in an Urgent Care setting. Counts Evaluation and Management CPT codes billed and posted during the reported period.