

SUMMARY OF REQUEST

DATE: December 15th, 2021

FACILITY: North Broward Hospital District

PROGRAM/PRODUCT LINE: *Not Applicable*

REQUEST: Acceptance of the Interim Financial Statement for the month of November 2021

PURPOSE: *Not Applicable*

CAPITAL REQUIRED: *Not Applicable*

FISCAL IMPACT: *Not Applicable*

BUDGET STATUS: *Not Applicable*

LEGAL REVIEW: *Not Applicable*

APPROVED:  _____ **DATE:** _____
Shane Stum, President/CEO BH
Shane Stum 12/15/2021 16:30 EST

APPROVED:  _____ **DATE:** _____
Alex Fernandez, CFO/Chief Financial Officer
Alex Fernandez 12/15/2021 16:30 EST

Company consolidation

	2022	2021
ASSETS		
CURRENT ASSETS:		
Cash and cash equivalents	92,236,486.35	81,297,698.61
Cash & Investments Externally	12,549,767.30	11,892,693.06
Short-term investments	572,237,627.76	513,213,894.36
Assets whose use is limited and required for current liab	9,296,000.00	7,272,000.00
Due from patients and other net of allowance for uncoll.	188,939,282.26	132,897,328.45
Inventories	37,307,603.98	38,557,273.18
Est. third party payor	18,918,980.09	28,133,806.37
Net Taxes Receivable	158,386,281.05	136,147,944.61
Other Current Assets	60,648,561.00	49,993,195.02
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Total current assets	1,150,520,589.79	999,405,833.66
ASSETS WHOSE USE IS LIMITED:		
Held by trustee under bond indenture agreement for		
Held by trustee for self-ins.	39,777,440.61	39,695,985.85
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	39,777,440.61	39,695,985.85
Less amount required to meet current obligations	(9,296,000.00)	(7,272,000.00)
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Total assets whose use is limited, net	30,481,440.61	32,423,985.85
INVESTMENTS	176,792,531.02	257,664,685.13
CAPITAL ASSETS, NET	581,364,588.10	559,319,232.94
OTHER ASSETS	34,787,853.46	28,718,600.40
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TOTAL ASSETS	1,973,947,002.98	1,877,532,337.98
DEFERRED OUTFLOWS OF RESOURCES		
Accumulated decrease in fair		
LOSS ON DEBT REFUNDINGS	18,493,111.78	21,234,346.06
DEFERRED PENSION AMOUNTS	8,774,297.18	14,484,875.75
OPEB	21,860,907.00	24,407,457.00
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Total Outflows of Resources	49,128,315.96	60,126,678.81
Total Assets & Deferred Outflow	2,023,075,318.94	1,937,659,016.79
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Company consolidation

	2022	2021
LIABILITIES AND NET POSITION		
CURRENT LIABILITIES:		
Current maturities of revenue bonds payable	(5,540,000.00)	(5,280,000.00)
Current maturities of lease facility obligations	(7,016,514.06)	(1,785,383.58)
Advanced Funds-Property Taxes	(108,057,322.00)	(93,902,907.00)
Accounts payable and acc. exp	(163,910,173.63)	(132,104,266.92)
Accr salaries and payroll tax	(58,273,295.99)	(43,039,956.92)
Accrued personal leave	(31,871,434.95)	(30,975,671.39)
Estimated third-party payor	(86,346,832.85)	(98,234,751.80)
Interest Payable	(6,424,394.32)	(6,420,833.34)
Current portion of self-ins	(9,296,000.00)	(7,272,000.00)
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Total Current Liabilities	(476,735,967.85)	(419,075,770.95)
REVENUE BONDS, NET OF CURRENT	(323,110,661.06)	(330,020,892.00)
LEASE FACILITY OBLIG, NET OF	(11,568,691.39)	(2,736,792.43)
SELF-INS LIAB, NET OF CURRENT	(22,106,406.41)	(19,675,223.73)
NET PENSION LIABILITY	102,783,625.69	31,652,600.08
TOTAL OPEB LIABILITY	(68,002,209.19)	(188,863,351.43)
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Total liabilities	(798,740,310.21)	(928,719,430.46)
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DEFERRED INFLOWS OF RESOURCES		
DEFERRED PENSION AMOUNTS	(83,774,143.99)	(38,928,640.99)
OPEB	(14,781,834.00)	(5,243,362.00)
Deferred Inflow leases	(7,720,341.48)	0.00
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Total Deferred Inflows	(106,276,319.47)	(44,172,002.99)
NET POSITION		
Net Investments in Capital		
Assets	(252,621,833.37)	(240,730,510.99)
Restricted net assets-donor restrictions	(19,194,991.08)	(19,621,359.62)
Unrestricted	(846,241,864.44)	(704,415,712.36)
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Total Net Position	(1,118,058,688.89)	(964,767,582.97)
TOTAL LIAB, DEF. INFL & NET PO	(2,023,075,318.57)	(1,937,659,016.42)
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Operating Statement
Summary
FY 2022
Nov-2021

Net Gain / (Loss) From Operations Total System	Current Month			Prior MTD			YTD			Prior YTD		
	Act	Bud	Var	Act	Var		Act	Bud	Var	Act	Bud	Var
	(18,135,183)	(15,253,333)	(2,881,850)	(17,972,761)	(162,421)	(87,740,622)	(80,147,868)	(7,592,753)	(88,043,858)	303,236		
Combined Med Centers	(11,866,110)	(7,153,363)	(4,712,747)	(13,259,492)	1,291,382	(57,473,628)	(41,815,301)	(15,658,327)	(61,482,477)	4,008,848		
BHMC	(3,735,983)	(2,392,773)	(1,342,810)	(5,117,759)	1,382,176	(19,563,475)	(11,658,475)	(7,905,274)	(28,553,283)	8,989,534		
BHN	(3,878,629)	(2,231,679)	(1,646,950)	(4,235,062)	356,433	(19,298,541)	(15,114,781)	(4,183,760)	(15,123,615)	(4,174,926)		
BHIP	(3,598,331)	(1,734,486)	(1,863,845)	(2,533,324)	(1,065,008)	(11,849,866)	(9,561,981)	(2,287,885)	(11,054,845)	(795,021)		
BHCS	(755,566)	(794,425)	38,859	(1,373,347)	617,781	(6,761,472)	(5,480,064)	(1,281,408)	(6,750,734)	(10,739)		
Combined Ambulatory	(4,435,821)	(4,707,711)	271,891	(4,756,229)	320,408	(20,999,448)	(23,507,357)	2,507,909	(24,946,843)	3,947,395		
Broward Health Imaging	(43,865)	(45,205)	1,340	(37,817)	(6,049)	(201,883)	(207,753)	5,870	(202,032)	149		
Broward Health Weston	(74,324)	(184,269)	109,945	(152,867)	78,543	(516,446)	(852,610)	336,164	(658,129)	341,683		
BHUC Centers	(23,976)	(2,191)	(21,785)	(77,338)	53,362	(275,372)	(202,410)	(72,962)	(269,171)	(6,201)		
Broward Health CHS Primary Ca	(421,317)	(487,509)	76,192	(807,860)	388,542	(2,259,844)	(2,616,752)	356,908	(4,092,665)	1,832,841		
Home Health	(187,956)	(179,516)	(8,440)	(213,825)	25,869	(988,979)	(906,698)	(82,281)	(980,678)	(8,302)		
Home Hospice	(64,619)	(45,495)	(19,124)	(9,035)	(55,584)	(236,785)	(173,373)	(67,692)	(123,412)	(43,438)		
Hospice Inpatient	(52,224)	(98,876)	46,651	(124,067)	71,843	(153,363)	(493,318)	339,955	(586,801)	433,438		
Broward Health Physician Group	(3,567,539)	(3,654,650)	87,111	(3,333,421)	(234,118)	(16,306,776)	(17,998,724)	1,691,948	(17,783,974)	1,477,198		
Broward Health Corporate Office	(274,839)	0	(274,839)	880,278	(1,155,117)	990,350	0	990,350	958,956	31,393		
Broward Health Corporate Other	(177,806)	(2,580,038)	2,402,232	(1,017)	(176,788)	(5,105,893)	(10,767,646)	5,661,752	(6,150)	(5,099,744)		
Broward Health TPA	(713)	(30,612)	29,900	(46,279)	45,567	(112,288)	(154,000)	41,713	(226,240)	112,952		
Broward Health Foundation	(92,159)	(110,298)	18,138	(71,766)	(20,394)	(444,042)	(560,913)	116,872	(353,282)	(90,760)		
Broward Health ACO	(63,070)	3,126	(66,196)	(102,629)	39,559	(332,121)	5,359	(337,480)	(494,888)	162,767		
CDTC	(180,826)	(53,814)	(127,012)	(227,806)	46,980	(885,785)	(965,335)	(490,450)	(828,318)	(27,467)		
Real Estate & Property Management	344,784	504,874	(160,090)	238,267	106,517	1,993,054	2,487,090	(494,037)	1,617,536	375,518		
GME	(1,286,623)	(1,125,496)	(161,127)	(626,087)	(660,536)	(5,400,820)	(5,469,765)	68,945	(2,283,152)	(3,117,668)		
Excess Revenue Over Expenses	(6,146,660)	(237,305)	(7,909,355)	18,318,175	(26,464,835)	(11,770,233)	(4,987,150)	(6,783,084)	46,897,779	(58,668,012)		
Total System	(11,866,110)	(7,153,363)	(4,712,747)	(13,259,492)	1,291,382	(57,473,628)	(41,815,301)	(15,658,327)	(61,482,477)	4,008,848		
BHMC	(3,735,983)	(2,392,773)	(1,342,810)	(5,117,759)	1,382,176	(19,563,475)	(11,658,475)	(7,905,274)	(28,553,283)	8,989,534		
BHN	(3,878,629)	(2,231,679)	(1,646,950)	(4,235,062)	356,433	(19,298,541)	(15,114,781)	(4,183,760)	(15,123,615)	(4,174,926)		
BHIP	(3,598,331)	(1,734,486)	(1,863,845)	(2,533,324)	(1,065,008)	(11,849,866)	(9,561,981)	(2,287,885)	(11,054,845)	(795,021)		
BHCS	(755,566)	(794,425)	38,859	(1,373,347)	617,781	(6,761,472)	(5,480,064)	(1,281,408)	(6,750,734)	(10,739)		
Combined Ambulatory	(4,435,821)	(4,707,711)	271,891	(4,756,229)	320,408	(20,999,448)	(23,507,357)	2,507,909	(24,946,843)	3,947,395		
Broward Health Imaging	(43,865)	(45,205)	1,340	(37,817)	(6,049)	(201,883)	(207,753)	5,870	(202,032)	149		
Broward Health Weston	(74,324)	(184,269)	109,945	(152,867)	78,543	(516,446)	(852,610)	336,164	(658,129)	341,683		
BHUC Centers	(23,976)	(2,191)	(21,785)	(77,338)	53,362	(275,372)	(202,410)	(72,962)	(269,171)	(6,201)		
Broward Health CHS Primary Ca	(421,317)	(487,509)	76,192	(807,860)	388,542	(2,259,844)	(2,616,752)	356,908	(4,092,665)	1,832,841		
Home Health	(187,956)	(179,516)	(8,440)	(213,825)	25,869	(988,979)	(906,698)	(82,281)	(980,678)	(8,302)		
Home Hospice	(64,619)	(45,495)	(19,124)	(9,035)	(55,584)	(236,785)	(173,373)	(67,692)	(123,412)	(43,438)		
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Broward Health Corporate Office	(274,839)	0	(274,839)	880,278	(1,155,117)	990,350	0	990,350	958,956	31,393		
Broward Health Corporate Other	(177,806)	(2,580,038)	2,402,232	(1,017)	(176,788)	(5,105,893)	(10,767,646)	5,661,752	(6,150)	(5,099,744)		
Broward Health TPA	(713)	(30,612)	29,900	(46,279)	45,567	(112,288)	(154,000)	41,713	(226,240)	112,952		
Broward Health Foundation	(92,159)	(110,298)	18,138	(71,766)	(20,394)	(444,042)	(560,913)	116,872	(353,282)	(90,760)		
Broward Health ACO	(63,070)	3,126	(66,196)	(102,629)	39,559	(332,121)	5,359	(337,480)	(494,888)	162,767		
CDTC	(180,826)	(53,814)	(127,012)	(227,806)	46,980	(885,785)	(965,335)	(490,450)	(828,318)	(27,467)		
Real Estate & Property Management	344,784	504,874	(160,090)	238,267	106,517	1,993,054	2,487,090	(494,037)	1,617,536	375,518		
GME	(1,286,623)	(1,125,496)	(161,127)	(626,087)	(660,536)	(5,400,820)	(5,469,765)	68,945	(2,283,152)	(3,117,668)		
Total System	(11,866,110)	(7,153,363)	(4,712,747)	(13,259,492)	1,291,382	(57,473,628)	(41,815,301)	(15,658,327)	(61,482,477)	4,008,848		
BHMC	(3,735,983)	(2,392,773)	(1,342,810)	(5,117,759)	1,382,176	(19,563,475)	(11,658,475)	(7,905,274)	(28,553,283)	8,989,534		
BHN	(3,878,629)	(2,231,679)	(1,646,950)	(4,235,062)	356,433	(19,298,541)	(15,114,781)	(4,183,760)	(15,123,615)	(4,174,926)		
BHIP	(3,598,331)	(1,734,486)	(1,863,845)	(2,533,324)	(1,065,008)	(11,849,866)	(9,561,981)	(2,287,885)	(11,054,845)	(795,021)		
BHCS	(755,566)	(794,425)	38,859	(1,373,347)	617,781	(6,761,472)	(5,480,064)	(1,281,408)	(6,750,734)	(10,739)		
Combined Ambulatory	(4,435,821)	(4,707,711)	271,891	(4,756,229)	320,408	(20,999,448)	(23,507,357)	2,507,909	(24,946,843)	3,947,395		
Broward Health Imaging	(43,865)	(45,205)	1,340	(37,817)	(6,049)	(201,883)	(207,753)	5,870	(202,032)	149		
Broward Health Weston	(74,324)	(184,269)	109,945	(152,867)	78,543	(516,446)	(852,610)	336,164	(658,129)	341,683		
BHUC Centers	(23,976)	(2,191)	(21,785)	(77,338)	53,362	(275,372)	(202,410)	(72,962)	(269,171)	(6,201)		
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Broward Health Physician Group	(3,567,539)	(3,654,650)	87,111	(3,333,421)	(234,118)	(16,306,776)	(17,998,724)	1,691,948	(17,783,974)	1,477,198		
Broward Health Corporate Office	(274,839)	0	(274,839)	880,278	(1,155,117)	990,350	0	990,350	958,956	31,393		
Broward Health Corporate Other	(177,806)	(2,580,038)	2,402,232	(1,017)	(176,788)	(5,105,893)	(10,767,646)	5,661,752	(6,150)	(5,099,744)		
Broward Health TPA	(713)	(30,612)	29,900	(46,279)	45,567	(112,288)	(154,000)	41,713	(226,240)	112,952		
Broward Health Foundation	(92,159)	(110,298)	18,138	(71,766)	(20,394)	(444,042)	(560,913)	116,872	(353,282)	(90,760)		
Broward Health ACO	(63,070)	3,126	(66,196)	(102,629)	39,559	(332,121)	5,359	(337,480)	(494,888)	162,767		
CDTC	(180,826)	(53,814)	(127,012)	(227,806)	46,980	(885,785)	(965,335)	(490,450)	(828,318)	(27,467)		
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GME	(1,286,623)	(1,125,496)	(161,127)	(626,087)	(660,536)	(5,400,820)	(5,469,765)	68,945	(2,283,152)	(3,117,668)		
Total System	(11,866,110)	(7,153,363)	(4,712,747)	(13,259,492)	1,291,382	(57,473,628)	(41,815,301)	(15,658,327)	(61,482,477)	4,008,848		
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BHCS	(755,566)	(794,425)	38,859	(1,373,347)	617,781	(6,761,472)	(5,480,064)	(1,281,408)	(6,750,734)	(10,739)		
Combined Ambulatory	(4,435,821)	(4,707,711)	271,891	(4,756,229)	320,408	(20,999,448)	(23,507,357)	2,507,909	(24,946,843)	3,947,395		
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Broward Health Weston	(74,324)	(184,269)	109,945	(152,867)	78,543	(516,446)	(852,610)	336,164	(658,129)	341,683		
BHUC Centers	(23,976)	(2,191)	(21,785)	(77,338)	53,362	(275,372)	(202,410)	(72,962)	(269,171)	(6,201)		
Broward Health CHS Primary Ca	(421,317)	(487,509)	76,									

TOTAL SYSTEM
OPERATING STATEMENT
FY22

November FY22

For the Month of November

Actual	November - 2022		November - 2021		YTD Thru November		Over/(Under) Var to Prior YTD	Percent
	Budget	Actual	Budget	Actual	Over/(Under) Variance	Percent		
260,554,536	257,854,724	2,699,803	1,0%	221,121,175	39,433,361	17.8%	39,433,361	17.8%
174,315,246	173,242,733	1,072,513	0.6%	136,414,481	37,900,765	27.8%	37,900,765	27.8%
20,750,308	24,056,831	(3,306,523)	(13.7%)	19,859,581	890,787	4.5%	890,787	4.5%
455,620,090	455,154,298	465,793	0.1%	377,395,177	78,224,913	20.7%	78,224,913	20.7%
6,717,795	10,038,353	(3,320,558)	(33.1%)	7,000,374	(282,579)	(4.0%)	(282,579)	(4.0%)
351,702,159	307,350,857	44,351,302	14.4%	273,232,854	78,469,205	28.7%	78,469,205	28.7%
8,426,644	57,064,420	(48,637,776)	(85.2%)	25,523,827	(17,097,183)	(67.0%)	(17,097,183)	(67.0%)
366,846,598	374,453,629	(7,607,031)	(2.0%)	305,757,154	61,089,444	20.0%	61,089,444	20.0%
88,773,492	80,700,668	8,072,824	10.0%	71,638,023	17,135,470	23.9%	17,135,470	23.9%
15,698,645	18,324,649	(2,626,004)	(14.3%)	12,926,721	2,771,924	21.4%	2,771,924	21.4%
5,701,361	3,893,646	1,807,715	46.4%	5,631,727	69,635	1.2%	69,635	1.2%
7,134,341	7,215,348	(81,007)	(1.1%)	4,565,423	2,568,918	56.3%	2,568,918	56.3%
71,530,177	57,839,708	13,690,469	23.7%	51,410,725	20,119,452	39.1%	20,119,452	39.1%
(11,291,032)	(6,572,683)	(4,718,349)	(71.8%)	(2,896,573)	(8,394,459)	289.8%	(8,394,459)	289.8%
88,773,492	80,700,668	8,072,824	10.0%	71,638,023	17,135,470	23.9%	17,135,470	23.9%
2,515,954	2,544,227	(28,273)	(1.1%)	2,842,728	(326,774)	(11.5%)	(326,774)	(11.5%)
1,748,853	1,900,650	(151,797)	(8.0%)	2,095,316	(346,463)	(16.5%)	(346,463)	(16.5%)
388,551	420,025	(31,474)	(7.5%)	411,528	(22,977)	(5.6%)	(22,977)	(5.6%)
93,426,950	85,565,570	7,861,280	9.2%	75,987,595	16,439,256	21.4%	16,439,256	21.4%
6,913,884	7,175,545	(261,662)	(3.6%)	6,134,126	779,757	12.7%	779,757	12.7%
100,340,734	92,741,116	7,599,618	8.2%	83,121,721	17,219,013	20.7%	17,219,013	20.7%
60,023,246	48,881,078	11,142,169	22.8%	49,170,709	10,852,537	22.1%	10,852,537	22.1%
9,770,591	10,533,735	(763,144)	(7.2%)	10,267,610	(497,019)	(4.8%)	(497,019)	(4.8%)
5,570,821	6,430,522	(859,700)	(13.4%)	5,227,449	343,372	6.6%	343,372	6.6%
9,547,044	10,004,849	(457,804)	(4.6%)	8,204,596	1,342,448	16.4%	1,342,448	16.4%
21,730,977	21,147,342	583,634	2.8%	17,673,143	4,057,834	23.0%	4,057,834	23.0%
739,420	766,749	(27,329)	(3.6%)	679,018	60,401	8.9%	60,401	8.9%
1,524,861	1,498,880	25,981	1.7%	1,235,707	289,154	23.4%	289,154	23.4%
947,954	1,148,473	(200,519)	(17.5%)	922,586	25,368	2.7%	25,368	2.7%
2,065,841	1,514,672	551,169	36.4%	1,520,128	545,713	35.9%	545,713	35.9%
999,061	1,032,393	(33,332)	(3.2%)	1,029,665	(30,604)	(3.0%)	(30,604)	(3.0%)
771,248	469,309	301,939	64.3%	765,333	5,915	0.8%	5,915	0.8%
113,691,065	103,428,001	10,263,064	9.9%	96,695,945	16,995,120	17.6%	16,995,120	17.6%
0	0	(0)	0.0%	0	0	0.0%	0	0.0%
4,784,852	4,566,447	218,404	4.8%	4,398,537	386,314	8.8%	386,314	8.8%
118,475,917	107,994,448	10,481,468	9.7%	101,094,482	17,381,435	17.2%	17,381,435	17.2%
26.3%	26.3%	0.0%	0.0%	26.3%	26.3%	0.0%	0.0%	0.0%
26.4%	26.4%	0.0%	0.0%	26.4%	26.4%	0.0%	0.0%	0.0%
10.4%	10.4%	0.0%	0.0%	10.4%	10.4%	0.0%	0.0%	0.0%
25.5%	25.5%	0.0%	0.0%	25.5%	25.5%	0.0%	0.0%	0.0%
(16.6%)	(16.6%)	0.0%	0.0%	(16.6%)	(16.6%)	0.0%	0.0%	0.0%
28.3%	28.3%	0.0%	0.0%	28.3%	28.3%	0.0%	0.0%	0.0%
2.9%	2.9%	0.0%	0.0%	2.9%	2.9%	0.0%	0.0%	0.0%
23.3%	23.3%	0.0%	0.0%	23.3%	23.3%	0.0%	0.0%	0.0%
26.4%	26.4%	0.0%	0.0%	26.4%	26.4%	0.0%	0.0%	0.0%
(8.9%)	(8.9%)	0.0%	0.0%	(8.9%)	(8.9%)	0.0%	0.0%	0.0%
24.1%	24.1%	0.0%	0.0%	24.1%	24.1%	0.0%	0.0%	0.0%
44.5%	44.5%	0.0%	0.0%	44.5%	44.5%	0.0%	0.0%	0.0%
131.8%	131.8%	0.0%	0.0%	131.8%	131.8%	0.0%	0.0%	0.0%
26.4%	26.4%	0.0%	0.0%	26.4%	26.4%	0.0%	0.0%	0.0%
(11.5%)	(11.5%)	0.0%	0.0%	(11.5%)	(11.5%)	0.0%	0.0%	0.0%
(0.3%)	(0.3%)	0.0%	0.0%	(0.3%)	(0.3%)	0.0%	0.0%	0.0%
(11.0%)	(11.0%)	0.0%	0.0%	(11.0%)	(11.0%)	0.0%	0.0%	0.0%
24.3%	24.3%	0.0%	0.0%	24.3%	24.3%	0.0%	0.0%	0.0%
19.1%	19.1%	0.0%	0.0%	19.1%	19.1%	0.0%	0.0%	0.0%
23.9%	23.9%	0.0%	0.0%	23.9%	23.9%	0.0%	0.0%	0.0%
31.1%	31.1%	0.0%	0.0%	31.1%	31.1%	0.0%	0.0%	0.0%
8.3%	8.3%	0.0%	0.0%	8.3%	8.3%	0.0%	0.0%	0.0%
4.9%	4.9%	0.0%	0.0%	4.9%	4.9%	0.0%	0.0%	0.0%
7.4%	7.4%	0.0%	0.0%	7.4%	7.4%	0.0%	0.0%	0.0%
16.1%	16.1%	0.0%	0.0%	16.1%	16.1%	0.0%	0.0%	0.0%
10.9%	10.9%	0.0%	0.0%	10.9%	10.9%	0.0%	0.0%	0.0%
(20.7%)	(20.7%)	0.0%	0.0%	(20.7%)	(20.7%)	0.0%	0.0%	0.0%
8.3%	8.3%	0.0%	0.0%	8.3%	8.3%	0.0%	0.0%	0.0%
(3.0%)	(3.0%)	0.0%	0.0%	(3.0%)	(3.0%)	0.0%	0.0%	0.0%
18.3%	18.3%	0.0%	0.0%	18.3%	18.3%	0.0%	0.0%	0.0%
20.3%	20.3%	0.0%	0.0%	20.3%	20.3%	0.0%	0.0%	0.0%
0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
7.8%	7.8%	0.0%	0.0%	7.8%	7.8%	0.0%	0.0%	0.0%
19.7%	19.7%	0.0%	0.0%	19.7%	19.7%	0.0%	0.0%	0.0%

TOTAL SYSTEM
OPERATING STATEMENT
FY22

November FY22

For the Month of November

November - 2022		November - 2021		November - 2022		November - 2021		November - 2022		November - 2021		November - 2022		November - 2021	
Actual	Budget	Variance	Percent	Actual	Over/(Under)	Var to Prior MTD	Percent	Actual	Budget	Variance	Percent	Actual	Over/(Under)	Var to Prior YTD	Percent
(18,135,183)	(15,253,333)	(2,881,850)	(18.9%)	(17,972,761)	(162,421)		0.9%	(87,740,622)	(80,147,868)	(7,592,753)	(9.5%)	(88,043,858)	303,236		(0.3%)
Gain/(Loss) from Operations															
Non-Operating Revenue															
15,044,282	15,061,873	(17,591)	(0.1%)	12,863,923	2,180,359		16.9%	75,291,773	75,309,365	(17,592)	(0.0%)	61,183,784	14,107,989		23.1%
1,417,974	1,071,948	346,026	32.3%	759,502	658,472		86.7%	5,009,216	5,359,740	(350,524)	(6.5%)	4,617,735	391,481		8.5%
(5,583,214)	759,278	(6,342,492)	(835.3%)	24,438,583	(30,021,797)		(122.8%)	5,292,573	3,796,390	1,496,182	39.4%	41,302,903	(36,010,330)		(87.2%)
247,885	250,030	(2,145)	(0.9%)	216,023	31,861		14.7%	1,113,191	1,250,151	(136,960)	(11.0%)	730,123	383,068		52.5%
1,358,016	351,812	1,006,203	286.0%	560,622	797,394		142.2%	1,842,594	1,839,642	2,952	0.2%	39,563,191	(37,720,597)		(95.3%)
Non-Operating Revenue - Other															
Non-Operating Expense															
1,418,364	1,364,877	53,486	3.9%	1,408,285	10,078		0.7%	7,101,765	6,824,387	277,378	4.1%	7,044,847	56,918		0.8%
196,477	225,400	(28,923)	(12.8%)	213,328	(16,851)		(7.9%)	1,093,471	1,127,000	(33,529)	(3.0%)	1,056,923	36,548		3.5%
166,708	152,897	13,811	9.0%	189,691	(22,983)		(12.1%)	809,374	764,484	44,891	5.9%	672,270	137,104		20.4%
714,870	735,740	(20,870)	(2.8%)	736,412	(21,542)		(2.9%)	3,574,349	3,678,699	(104,350)	(2.8%)	3,682,059	(107,710)		(2.9%)
9,958,523	15,016,028	(5,010,000)	(33.4%)	36,290,936	(26,302,413)		(72.5%)	75,970,388	75,160,719	994,058	1.3%	134,941,636	(58,971,248)		(43.7%)
(8,146,660)	(237,305)	(7,909,355)	(3333.0%)	18,318,175	(26,464,835)		(144.5%)	(11,770,233)	(4,987,150)	(6,793,084)	(136.0%)	46,897,779	(58,668,012)		(125.1%)
Excess of Revenue Over Expenses															
Key Indicators															
43,694	43,297	397	0.9%	37,603	6,091		16.2%	232,291	216,960	15,331	7.1%	193,916	38,375		19.8%
7,183	7,871	(688)	(8.7%)	6,506	677		10.4%	36,545	39,248	(2,702)	(6.9%)	32,624	3,922		12.0%
70,162	70,872	(706)	(1.0%)	60,818	9,348		15.4%	283,582	276,352	7,230	2.6%	311,998	(28,416)		(9.1%)
4,108	4,459	(351)	(7.9%)	3,812	296		7.8%	21,887	22,372	(485)	(2.2%)	19,413	2,474		12.7%
24,987	24,528	459	1.9%	22,032	2,955		13.4%	139,119	123,670	15,449	12.5%	115,391	23,728		20.6%
6.1	5.5	0.6	10.6%	5.8	0.3		5.2%	6.4	5.5	0.8	15.0%	0.4	6.9%		19.8%
1,456	1,443	13.2	0.9%	1,253	203.0		16.2%	1,518	1,418	100.2	7.1%	1,267	251		19.8%
5.3	5.8	(0.4)	(7.7%)	5.8	(0.4)		(7.3%)	5.2	5.8	(0.6)	(10.8%)	5.8	(0.6)		(10.4%)
69.6%	64.1%	5.5%	8.6%	71.5%	-2.0%		(2.7%)	70.7%	65.1%	5.6%	8.5%	68.9%	1.8%		2.5%
22.1%	22.8%	-1.1%	(5.0%)	21.3%	0.4%		1.9%	21.2%	22.5%	-1.3%	(5.7%)	22.6%	-1.4%		(6.3%)
-13.3%	24.7%	-2.6%	(10.4%)	23.6%	-1.5%		(6.2%)	20.2%	24.5%	-4.3%	(17.4%)	23.9%	-3.7%		(15.5%)
	-11.5%	-1.8%	15.5%	-16.3%	3.0%		(18.5%)	-12.1%	-12.1%	0.0%	0.3%	-15.5%	3.4%		(21.8%)
7,784.2	8,360.3	(576.1)	(6.9%)	7,225.5	558.7		7.7%	7,910.4	8,279.4	(369.0)	(4.5%)	7,372.2	538.2		7.3%
5.34	5.79	(0.4)	(7.7%)	5.8	(0.4)		(7.3%)	5.21	5.84	(0.6)	(10.8%)	5.82	(0.6)		(10.4%)
185.8	182.1	3.7	2.0%	190.4	(4.6)		(2.4%)	189.24	184.43	4.8	2.6%	197.57	(8.3)		(4.2%)
165.2	159.6	5.6	3.5%	165.0	0.2		0.1%	165.8	161.6	4.1	2.6%	172.7	(6.9)		(4.0%)
30.5	33.1	(2.6)	(7.7%)	32.9	(2.4)		(7.3%)	29.8	33.4	(3.6)	(10.8%)	33.2	(3.5)		(10.4%)
27.2	29.0	(1.9)	(6.4%)	28.6	(1.4)		(4.9%)	26.1	29.2	(3.2)	(10.8%)	29.0	(3.0)		(10.2%)
44.98	34.11	10.87	31.9%	39.70	5.3		13.3%	45.69	34.75	10.94	31.5%	37.40	8.3		22.2%
Average Hourly Rate															
Productive Hours/APD															
Total Reimb/APD															
2,032	1,864	167.8	9.0%	1,905	126.6		6.6%	2,008	1,889	119.0	6.3%	1,902	105.3		5.5%
2,296	2,142	154.5	7.2%	2,211	85.9		3.9%	2,266	2,163	102.9	4.8%	2,191	75.2		3.4%
1,374	1,129	244.7	21.7%	1,308	66.1		5.1%	1,360	1,159	200.9	17.3%	1,243	117.1		9.4%
497	488	8.9	1.8%	470	27.4		5.8%	486	486	(5.7)	(1.2%)	496	(15.1)		(3.1%)
2,712	2,494	217.2	8.7%	2,688	23.0		0.9%	2,644	2,533	111.2	4.4%	2,645	(1.1)		(0.0%)
0.18	0.19	(0.01)	(0.0%)	0.19	(0.01)		0.0%	0.03	0.04	(0.00)	0.0%	0.04	(0.00)		0.0%

TOTAL SYSTEM
OPERATING STATEMENT
FY22

November FY22

For the Month of November

November - 2022		November - 2022		November - 2022		November - 2022		November - 2022		November - 2022		November - 2021		November - 2021		November - 2021	
Actual	Budget	Variance	Over/(Under)	Percent	Actual	Budget	Variance	Over/(Under)	Percent	Actual	Budget	Variance	Actual	Budget	Variance	Over/(Under)	Percent
63,426	57,825	5,601.1	9.7%	9.3%	65,773	58,090	7,683	13.2%	13.2%	58,702	58,090	612	58,702	58,090	612	1,052	1.8%
13,968	11,782	2,186.0	18.6%	9.3%	14,404	11,958	2,446	20.5%	20.5%	13,023	11,958	1,065	13,023	11,958	1,065	1,381.3	10.6%
12,358	10,253	2,105.4	20.5%	12.2%	12,761	10,440	2,321	22.2%	22.2%	11,307	10,440	867	11,307	10,440	867	1,453.6	12.9%
16,493	13,720	2,772.7	20.2%	6.1%	16,805	14,001	2,805	20.0%	20.0%	15,722	14,001	1,721	15,722	14,001	1,721	1,083.4	6.9%
1,186,612	1,256,229	(69,618)	(5.5%)	10.5%	6,057,865	6,343,640	(285,775)	(4.5%)	(4.5%)	5,632,922	6,343,640	(710,718)	5,632,922	6,343,640	(710,718)	424,942.2	7.5%
147,827	176,966	(29,139)	(16.5%)	(10.4%)	858,101	894,960	(36,858)	(4.1%)	(4.1%)	812,473	894,960	(82,487)	812,473	894,960	(82,487)	45,627.9	5.6%
1,334,439	1,433,194	(98,755)	(6.9%)	7.7%	6,915,966	7,238,600	(322,634)	(4.5%)	(4.5%)	6,445,396	7,238,600	(793,204)	6,445,396	7,238,600	(793,204)	470,570.1	7.3%
12.3%	3.1%	9.2%	0.0%	0.0%	13.3%	4.4%	8.9%	0.0%	0.0%	4.7%	4.4%	0.3%	4.7%	4.4%	0.3%	8.6%	0.0%
5.4%	1.7%	3.7%	0.0%	0.0%	5.8%	1.7%	4.1%	0.0%	0.0%	2.5%	1.7%	0.8%	2.5%	1.7%	0.8%	3.3%	0.0%
2,935	2,986	(51)	(1.7%)	7.0%	16,204	14,743	1,461	9.9%	9.9%	14,210	14,743	(533)	14,210	14,743	(533)	1,994.0	14.0%
0	0	0	0.0%	0.0%	0	0	0	0.0%	0.0%	0	0	0	0	0	0	0.0	0.0%
379	345	34	9.9%	6.2%	1,898	1,758	140	8.0%	8.0%	1,760	1,758	2	1,760	1,758	2	138.0	7.8%
866	865	1	0.1%	8.7%	4,274	4,282	(8)	(0.2%)	(0.2%)	3,948	4,282	(334)	3,948	4,282	(334)	326.0	8.3%
4,627	4,864	(237)	(4.9%)	8.5%	24,647	24,469	178	0.7%	0.7%	21,755	24,469	(2,714)	21,755	24,469	(2,714)	2,892.0	13.3%
19,646	19,500	146	0.8%	24.8%	100,580	95,010	5,570	5.9%	5.9%	77,784	95,010	(17,226)	77,784	95,010	(17,226)	22,795.0	29.3%
427	376	51	13.6%	30.2%	1,811	1,830	(19)	(1.0%)	(1.0%)	1,718	1,830	(112)	1,718	1,830	(112)	93.0	5.4%
20,073	19,876	197	1.0%	24.9%	102,391	96,840	5,551	5.7%	5.7%	79,502	96,840	(17,338)	79,502	96,840	(17,338)	22,889.0	28.8%
15,383	15,709	(326)	(2.1%)	9.1%	76,046	79,812	(3,766)	(4.7%)	(4.7%)	69,023	79,812	(10,789)	69,023	79,812	(10,789)	7,023.0	10.2%
486	524	(38)	(7.3%)	(5.6%)	2,754	2,860	(106)	(3.7%)	(3.7%)	2,898	2,860	38	2,898	2,860	38	(144.0)	(5.0%)
2,540	2,187	353	16.1%	15.6%	11,772	11,127	645	5.8%	5.8%	10,218	11,127	(909)	10,218	11,127	(909)	1,554.0	15.2%
4,099	3,260	839	25.7%	34.1%	18,760	16,576	2,184	13.2%	13.2%	14,642	16,576	(1,934)	14,642	16,576	(1,934)	4,118.0	28.1%
928	996	(68)	(6.8%)	11.4%	95.0	4.86	90.14	11.4%	11.4%	4.214	4.86	(0.646)	4.214	4.86	(0.646)	272.0	5.5%
1,225	1,413	(188)	(13.3%)	2.4%	6,022	7,033	(1,011)	(14.4%)	(14.4%)	5,473	7,033	(1,560)	5,473	7,033	(1,560)	549.0	10.0%
2,153	2,409	(256)	(10.6%)	6.1%	10,508	12,151	(1,643)	(13.5%)	(13.5%)	9,687	12,151	(2,464)	9,687	12,151	(2,464)	821.0	8.5%
1,978,353	2,134,051	(155,698)	(7.3%)	12.3%	12,032,399	10,791,239	1,241,160	11.5%	11.5%	9,897,858	10,791,239	(893,381)	9,897,858	10,791,239	(893,381)	2,134,541.0	21.6%
669,153	675,060	(5,907)	(0.9%)	23.8%	3,281,121	3,361,278	(80,157)	(2.4%)	(2.4%)	2,801,902	3,361,278	(560,376)	2,801,902	3,361,278	(560,376)	479,219.0	17.1%
2,647,506	2,809,111	(161,605)	(5.8%)	15.0%	15,313,520	14,152,517	1,161,003	8.2%	8.2%	12,699,760	14,152,517	(1,452,757)	12,699,760	14,152,517	(1,452,757)	2,613,760.0	20.6%
61,571	56,595	4,976	8.8%	39.9%	325,267	286,871	38,396	13.4%	13.4%	232,562	286,871	(54,309)	232,562	286,871	(54,309)	92,705.5	39.9%
21,849	19,784	2,065	10.4%	30.6%	111,680	100,256	11,424	11.4%	11.4%	92,258	100,256	(8,000)	92,258	100,256	(8,000)	19,422.0	21.1%
1,664	1,654	10	0.6%	1.7%	9,128	8,433	695	8.2%	8.2%	7,156	8,433	(1,277)	7,156	8,433	(1,277)	1,972.0	27.6%
0	(0)	0	0.0%	(100.0%)	0	(0)	0	0.0%	0.0%	3,093	(0)	3,093	3,093	(0)	3,093.0	(100.0%)	
95	116	(21)	(17.9%)	4.4%	477	601	(124)	(20.6%)	(20.6%)	370	601	(231)	370	601	(231)	289.0%	
5,936	6,756	(820)	(12.1%)	2.7%	30,729	34,858	(4,129)	(11.8%)	(11.8%)	31,406	34,858	(3,452)	31,406	34,858	(3,452)	(677.0)	(2.2%)
1,143	1,606	(463)	(28.8%)	(17.2%)	5,502	8,189	(2,687)	(32.8%)	(32.8%)	6,287	8,189	(1,902)	6,287	8,189	(1,902)	(785.0)	(12.5%)
3,537	4,848	(1,311)	(27.0%)	(8.0%)	19,957	24,242	(4,285)	(17.7%)	(17.7%)	20,005	24,242	(4,237)	20,005	24,242	(4,237)	(88.0)	(0.2%)
34,224	34,763	(539)	(1.6%)	13.6%	177,473	176,579	894	0.5%	0.5%	160,575	176,579	(16,004)	160,575	176,579	(16,004)	16,898.0	10.5%
9,538	10,116	(578)	(5.7%)	(1.5%)	48,532	52,509	(3,977)	(7.6%)	(7.6%)	50,961	52,509	(1,548)	50,961	52,509	(1,548)	(2,429.0)	(4.8%)
89	118	(29)	(24.3%)	(36.0)	486	599	(113)	(28.8%)	(28.8%)	523	599	(76)	523	599	(76)	(37.0)	(7.1%)
105	121	(16)	(13.3%)	47.0	574	617	(43)	(7.0%)	(7.0%)	468	617	(149)	468	617	(149)	106.0	22.6%
547,097	526,869	20,228	3.8%	24.3%	2,828,125	2,665,243	162,882	6.1%	6.1%	2,382,518	2,665,243	(282,725)	2,382,518	2,665,243	(282,725)	445,607.0	18.7%
723	892	(169)	(18.9%)	14.8%	3,372	4,464	(1,092)	(24.5%)	(24.5%)	3,350	4,464	(1,114)	3,350	4,464	(1,114)	22.0	0.7%
4,040	4,539	(499)	(11.0%)	12.5%	20,352	23,007	(2,655)	(11.5%)	(11.5%)	19,735	23,007	(3,272)	19,735	23,007	(3,272)	617.0	3.1%
17,609	20,009	(2,400)	(12.0%)	6.5%	15,419	19,956	(4,537)	(22.8%)	(22.8%)	17,266	19,956	(2,690)	17,266	19,956	(2,690)	(1,979)	(10.7%)
5.6	5.1	0.5	9.8%	(2.0%)	6.0	5.2	0.8	17.1%	17.1%	0.1	5.2	0.9	0.1	5.2	0.9	0.1	2.5%

PAYOR UTILIZ - MED CTR
Medicare Admissions
Medicare Patient Days
Medicare Utilization
ALOS - Medicare

COMBINED MONTHLY PAYOR STATISTICS FY22

November FY22

For the Month of November										
YTD Thru November					Nov-2020					
Nov-2021 Actual	Nov-2021 Budget	Better/(Worse) Variance	Percent Variance	Nov-2020 Actual	Nov-2021 Actual	Nov-2021 Budget	Better/(Worse) Variance	Percent Variance	Nov-2020 Actual	
*** **										
ADMISSIONS										
PAYOR TYPE										
MEDICARE	723	892	(169)	(18.9%)	630	3,372	4,464	(1,092)	(24.5%)	3,350
MEDICAID	388	376	12	3.2%	385	1,724	1,893	(169)	(8.9%)	1,726
HMO/PPO/COMM	1,185	1,106	79	7.1%	1,053	6,342	5,566	776	13.9%	5,079
HMO/PPO-MCARE	772	773	(1)	(0.1%)	728	4,322	3,857	465	12.1%	3,693
HMO/PPO-MCAID	652	657	(5)	(0.8%)	533	3,360	3,303	57	1.7%	2,863
CHARITY	52	113	(61)	(54.0%)	46	267	579	(312)	(53.9%)	296
PRIVATE PAY	336	542	(206)	(38.0%)	437	2,500	2,710	(210)	(7.7%)	2,406
TOTAL ADMIITS	4,108	4,459	(351)	(7.9%)	3,812	21,887	22,372	(485)	(2.2%)	19,413
PATIENT DAYS										
PAYOR TYPE										
MEDICARE	4,040	4,539	(499)	(11.0%)	3,592	20,352	23,007	(2,655)	(11.5%)	19,735
MEDICAID	3,256	2,908	348	12.0%	2,601	15,622	14,613	1,009	6.9%	15,624
HMO/PPO/COMM	6,625	5,686	939	16.5%	5,350	38,073	28,618	9,455	33.0%	27,485
HMO/PPO-MCARE	5,755	4,836	919	19.0%	4,721	31,001	24,489	6,512	26.6%	23,281
HMO/PPO-MCAID	3,777	3,813	(36)	(1.0%)	3,250	20,720	19,125	1,595	8.3%	17,532
CHARITY	290	386	(96)	(24.8%)	217	1,100	1,934	(834)	(43.1%)	1,331
PRIVATE PAY	1,244	2,361	(1,117)	(47.3%)	2,301	12,251	11,884	367	3.1%	10,403
TOTAL PAT DAYS	24,987	24,528	459	1.9%	22,032	139,119	123,670	15,449	12.5%	115,391
E.R. VISITS										
PAYOR TYPE										
MEDICAID	735	777	(42)	(5.4%)	868	4,044	3,882	162	4.2%	4,205
MEDICARE	1,504	1,688	(184)	(10.9%)	1,297	6,917	8,465	(1,548)	(18.3%)	6,610
MANAGED CARE	14,214	12,767	1,447	11.3%	10,449	70,614	62,022	8,592	13.9%	50,757
CHARITY/PRIV PAY/JUNASS	3,620	4,644	(1,024)	(22.0%)	3,459	20,816	22,471	(1,655)	(7.4%)	17,930
TOTAL ER VISITS	20,073	19,876	197	1.0%	16,073	102,391	96,840	5,551	5.7%	79,502
O.P. VISITS										
PAYOR TYPE										
MEDICARE	15,383	15,709	(326)	(2.1%)	14,106	76,046	79,812	(3,766)	(4.7%)	69,023
MEDICAID	5,59	5,09	500	9.8%	5,70	6,04	5,15	888	17.1%	5,89
HMO/PPO/COMM	8,39	7,73	666	8.5%	6,76	9,06	7,72	1,34	17.4%	9,05
HMO/PPO-MCARE	5,59	5,14	445	8.8%	5,08	6,00	5,14	86	16.8%	5,41
HMO/PPO-MCAID	7,45	6,26	1,120	19.2%	6,48	7,17	6,35	82	13.0%	6,30
CHARITY	5,79	5,80	(1)	(0.01%)	6,10	6,17	5,79	38	6.5%	6,12
PRIVATE PAY	5,58	3,41	2,16	63.4%	4,72	4,12	3,34	78	23.4%	4,50
SUB-TOTAL	3,70	4,35	(65)	(15.0%)	5,27	4,90	4,39	51	11.7%	4,32
TOTAL	6,08	5,50	580	10.6%	5,78	6,36	5,53	83	14.98%	5,94

**North Broward Hospital District
 Summary of Monthly Patient Payments
 January 2018 through November 2021**

<i>Month of</i>	<i>Calendar 2018</i>	<i>Calendar 2019</i>	<i>Calendar 2020</i>	<i>Calendar 2021</i>
January	80,293,654	73,801,552	73,146,980	67,883,699
February	73,752,621	76,771,818	76,634,354	67,379,227
March	82,472,619	77,106,713	86,894,131	88,940,526
April	82,456,880	84,014,594	67,918,127	77,892,740
May	84,187,030	85,944,211	57,708,367	78,114,034
June	72,298,629	78,459,756	74,523,467	84,384,234
July	77,342,805	80,336,097	82,781,624	79,816,139
August	79,891,881	70,424,649	77,007,561	88,463,372
September	65,973,229	71,939,073	71,448,289	86,598,411
October	78,164,738	82,205,762	70,842,006	82,517,607
November	76,928,165	73,399,083	67,335,329	83,743,026
December	73,970,212	76,661,166	74,444,578	
Totals	927,732,464	931,064,475	880,684,815	885,733,015
Monthly Average	77,311,039	77,588,706	73,390,401	80,521,183
Last 12 month average	77,418,132	77,364,460	73,575,117	80,014,799

North Broward Hospital District
Days in Accounts Receivable
Period Ended November 30, 2021, Unaudited

		BHMC	BHN	BHIP	BHCS	Total Med Ctrs	Total System
November	2019	65.2	48.0	36.7	41.7	53.8	54.1
December	2019	64.6	49.3	37.4	40.3	53.9	54.3
January	2020	69.0	50.5	40.6	42.5	56.9	57.3
February	2020	67.1	51.6	39.8	43.6	56.4	56.7
March	2020	63.7	45.8	34.2	37.3	51.5	51.6
April	2020	61.0	44.8	35.0	36.9	50.0	50.3
May	2020	69.3	54.9	46.4	44.8	59.0	59.3
June	2020	63.3	50.3	40.6	37.2	53.2	54.0
July	2020	48.4	42.5	35.3	33.4	43.0	44.1
August	2020	45.1	40.5	33.1	33.5	40.5	41.5
September	2020	46.8	40.9	35.5	34.4	41.8	42.9
October	2020	47.8	43.4	36.1	33.7	42.6	44.1
November	2020	50.5	45.1	36.3	35.8	44.7	46.0
December	2020	49.9	43.8	35.8	35.9	44.2	45.5
January	2021	52.9	47.0	38.9	38.5	47.3	48.6
February	2021	52.8	47.7	40.5	39.4	47.8	48.9
March	2021	52.4	44.2	38.1	35.6	45.9	46.9
April	2021	55.3	43.9	36.3	37.4	47.1	47.7
May	2021	55.3	45.9	35.9	37.9	47.5	48.0
June	2021	58.4	42.2	33.3	34.9	46.9	47.3
July	2021	62.0	45.3	36.9	36.4	49.9	50.5
August	2021	60.7	45.8	36.0	38.0	49.7	49.9
September	2021	57.8	45.8	36.2	39.7	49.0	49.3
October	2021	60.0	48.3	37.9	41.9	51.2	51.5
November	2021	64.3	49.3	40.4	41.7	53.8	54.0

**North Broward Hospital District
Days in Accounts Receivable Quarterly Comparison**

	November 2021	October 2021	September 2021	June 2021	March 2021	December 2020	September 2020	June 2020	March 2020	December 2019
<u>ALL_MED_CTRS</u>										
Net A/R	155,182,761	152,584,079	145,604,904	120,869,689	121,759,084	104,396,279	97,575,313	107,675,884	124,739,552	136,627,552
Net Revenue/Day	2,883,955	2,979,037	2,971,471	2,578,067	2,652,055	2,364,285	2,336,969	2,025,346	2,420,424	2,533,667
A/R Days	53.81	51.22	49.00	46.88	45.91	44.16	41.75	53.16	51.54	53.92
<u>BGMC</u>										
Net A/R	85,763,287	81,412,923	78,556,356	66,578,346	66,928,313	53,381,023	49,771,360	62,073,483	73,438,190	79,613,134
Net Revenue/Day	1,334,568	1,356,490	1,359,589	1,139,844	1,276,202	1,068,851	1,062,536	981,323	1,152,118	1,231,711
A/R Days	64.26	60.02	57.78	58.41	52.44	49.94	46.84	63.25	63.74	64.64
<u>NBMC</u>										
Net A/R	33,461,899	33,261,795	31,579,723	26,263,470	26,538,570	25,002,234	23,029,672	22,873,132	26,085,525	29,276,463
Net Revenue/Day	678,297	688,536	689,943	621,690	600,364	570,898	562,596	454,840	569,859	593,927
A/R Days	49.33	48.31	45.77	42.25	44.20	43.79	40.93	50.29	45.78	49.29
<u>IPMC</u>										
Net A/R	11,138,238	11,677,378	11,473,966	9,615,119	10,400,269	9,726,358	9,297,272	9,987,864	9,210,292	10,272,858
Net Revenue/Day	275,678	308,278	317,151	288,632	273,027	271,489	261,902	246,267	269,064	274,828
A/R Days	40.40	37.88	36.18	33.31	38.09	35.83	35.50	40.56	34.23	37.38
<u>CSMC</u>										
Net A/R	24,819,336	26,231,983	23,994,859	18,412,754	17,891,931	16,286,663	15,477,009	12,741,406	16,005,545	17,465,097
Net Revenue/Day	595,411	625,733	604,788	527,901	502,462	453,047	449,935	342,916	429,383	433,200
A/R Days	41.68	41.92	39.67	34.88	35.61	35.95	34.40	37.16	37.28	40.32
<u>ALL_OTHER</u>										
Net A/R	8,043,920	7,825,626	7,459,087	6,909,969	8,225,506	8,097,985	6,835,505	6,942,649	5,451,783	6,068,137
Net Revenue/Day	136,145	136,395	134,213	124,000	117,949	107,071	96,642	99,033	104,614	95,471
A/R Days	59.08	57.37	55.58	55.73	69.74	75.63	70.73	70.10	52.11	63.56
<u>CONSOLIDATED</u>										
Net A/R	163,226,681	160,409,705	153,063,992	127,779,658	129,984,590	112,494,263	104,410,818	114,618,533	130,191,334	142,695,688
Net Revenue/Day	3,020,100	3,115,432	3,105,684	2,702,066	2,770,003	2,471,356	2,433,611	2,124,378	2,525,038	2,629,138
A/R Days	54.05	51.49	49.29	47.29	46.93	45.52	42.90	53.95	51.56	54.27